

# **EXHIBIT 4**



**PHARMACY MANAGEMENT CONSULTING  
SERVICES**

**Monthly Progress Report  
To The  
California Prison Health Care  
Receivership Corporation**

**August 2007**

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# PHARMACY MANAGEMENT CONSULTING SERVICES

## Monthly Progress Report August 2007

### Introduction

Continued progress was made this reporting period towards achievement of many *Roadmap* goals and objectives; although, not without a few obstacles or delays. Significant movement continued in 7 main areas during the past 3 months: pharmaceutical contracting and purchasing, hiring pharmacy administration and staff, education of pharmaceutical staff, organization and management of pharmacy staff, implementation of pharmacy software, development of a central pharmacy, and centralization of clinical initiatives.

Pharmaceutical Contracting and Purchasing. Maxor is working closely with the Pharmacy & Therapeutics Committee to identify favorable contracting opportunities. Utilizing P&T category review recommendations, Maxor has negotiated with manufacturers on 5 therapeutic categories, preferred agents for 3 categories have been selected and 2 more are pending. All are predicted to result in improved continuity of patient care and significant cost savings. As a result of efforts to communicate with the pharmacists-in-charge to improve purchasing, approximately \$138,643 was saved on average per month for June, July and August 2007. Maxor continues to work with the Wholesaler to meet CDCR's volume demands. Over the past three months, as a result of stock requests to AmerisourceBergen, Maxor has been able to capture approximately \$405,669 in savings. In August, 2007, Maxor aided CDCR in achieving an additional cost savings of \$125,525 by locating an alternate supplier for albuterol inhalers.

Hiring Pharmacy Administration and Staff. Maxor is now actively involved in the recruitment and hiring of facility based staff. As a result of Maxor's staffing evaluation and recommendations, 10 new pharmacist and 3 new technician positions have been approved by the Office of the Receiver. Attempts to replace registry pharmacists-in-charge (PIC) with state employees are progressing well. In January 2007, there were 9 registry PIC and 1 facility with no PIC. In August 2007, there were a total of 6 registry PIC and no facility without a PIC. Recruitment activities continue for hiring clinical pharmacy specialists (CPS). One additional CPS started in August and two more will start in September to bring the total to four out of eight budgeted and extends clinical pharmacy services to seventeen CDCR facilities. An additional Drop-In team technologist has also been hired this reporting period. Maxor, in conjunction with CPR Personnel distributed a recruiting letter to over 35,000 licensed pharmacists in California in July 2007. In addition, clarification in hiring and disciplinary authority has been provided to Maxor, thereby ensuring consistency in personnel matters.

Education of Pharmaceutical Staff. The third pharmacist-in-charge meeting was held August 15, 2007 in Sacramento and included training in targeted areas of clinical and operational change related to the *Roadmap*. *Pharmacy Horizons*, the pharmacy newsletter, continues to be published monthly and is in its fifth edition. In June 2007, MC Strategies (the pharmacy personnel tracking and educational software tool) was launched to all pharmacists. Asthma and hypertension education modules as well as a module on the new therapeutic interchange policy have been added to MC Strategies along with the 7 other policy and procedure modules. MC Strategies allows for tracking of employees who have, as well as have not, completed the training modules.

Organization and Management of Pharmacy Staff. The facility pharmacy inspection process has been accepted as a beneficial quality improvement tool by facility level staff. The number of pharmacies passing inspection (or with only minor unresolved procedural problems) has increased from 3% to 39% from March to July, 2007. Although, improvement in medication management issues in non-pharmacy areas has been limited. Maxor will soon begin the process of re-evaluating facilities that claim to have resolved problems identified by Maxor to validate resolution. Review of the facility inspection grid has become a standing agenda item for the Pharmacy & Therapeutics (P&T) Committee. In addition, the pharmacy Drop-In team has been assisting several facilities with operational issues and concerns. The team is currently working with CCC, HDSP, CMF, SVSP, CIW, FSP and SOL regarding facility management and operational needs.

Implementation of Pharmacy Software. Implementation of GuardianRx® at Folsom State Prison (FOL) was completed the last week of July 2007. The Folsom process is going well. The pharmacy service and missing medication measures have demonstrated rapid and sustained process improvement. Plans for GuardianRx® implementation at Mule Creek State Prison (MCSP) began the second week of July 2007. A collaborative project management and pre-implementation process was established to be used by Maxor, the CPR and MCSP leadership for all upcoming GuardianRx® installations. The program at MCSP is on schedule for a go-live date of September 10, 2007. In addition, a supplemental meeting was held with the Office of the Receiver to establish a rapid installation plan for GuardianRx®, primarily to quickly obtain many of the fiscal management tools offered by GuardianRx® pending clinical staff training, and in some cases, work process redesigns. The plan is near completion.

Development of a Central Pharmacy. Work continues on site selection for the central fill pharmacy as well as automation and design planning. Maxor has received cost proposals and detailed explanations of tenant improvement costs for sites under consideration for the central fill location and anticipates a meeting with the Office of the Receiver in late September 2007, to finalize site selection as well as discuss the direction for automation selection.

Centralization of Clinical Services. Maxor continues to work with the CDCR P&T Committee to support clinical pharmacy management processes. The official CDCR Formulary was released in June 2007 and reports have been designed to track formulary compliance. During this reporting period, the P&T Committee approved 2 additional

policy and procedures and 2 new disease medication management guidelines (DMMG). A therapeutic interchange program was designed and implemented to help facilitate the transition to the new formulary. Implementation of the new hyperlipidemia DMMG is anticipated to result in an annual cost savings of \$7 million dollars by switching patients to the newly preferred formulary agents.

Challenges. The substantial progress made over the reporting period has also presented anticipated challenges for resolution, primarily in two areas (contracting and pharmacy software installation). Maxor's approach to contracting continues to challenge traditional State and CDCR purchasing policies. The CDCR State-wide Pharmacy and Therapeutics Committee, on a consensus basis represented by medical, dental and mental health clinician leaders determine appropriate treatment alternatives, and Maxor with CDCR Contracting, negotiate purchasing agreements for those medications. The negotiations have been facilitated, and finalized in many cases, by Maxor. However, attempts to approve these negotiated direct agreements with P&T approved drug manufacturers has been complicated by traditional purchasing systems, policies and rules within CDCR.

The implementation of GuardianRx<sup>®</sup> has been significantly delayed from all original timeline goals. These delays are beginning to have a negative impact on achieving related *Roadmap* goals and objectives. GuardianRx<sup>®</sup> is critically essential in providing data for reporting and monitoring purposes. Maxor is currently lacking key reporting tools to facilitate clinical, operational and fiscal management of pharmacy operations. An augmented plan for a two staged implementation of the software has been under intense review—the goal would be the rapid deployment of GuardianRx<sup>®</sup> at most sites within the pharmacy only, and, upon clinical staff review of processes and advanced features offered by GuardianRx<sup>®</sup>, integrating the entire medical staff—nursing and other clinicians. Maxor feels that this two staged approach offers the most benefit to patient safety and fiscal responsibility, and is encouraged by progress in this area.

## **Summary of Key Points in this Report**

The following summary listings highlight key accomplishments, delays experienced and obstacles or issues related to achieving the required goals and objectives noted in more detail within this month's Progress Report.

### **Objectives Completed**

- Objective A.1. A central pharmacy services administration, budget and enforcement authority was established on January 23, 2007.
- Objective A.2. Direct lines of authority were established to all pharmacy services personnel and linkages to central medical staff were defined.
- Objective B.2. A revised and reconstituted Pharmacy & Therapeutics Committee was established. Meetings are held the second Tuesday of each month. Current membership includes representation from central, regional and institutional level providers, as well as experts representing *Coleman* and *Perez* issues.
- Objective B.4. Develop and implement an effective and enforceable institution audit process.

### **Objectives Delayed**

- All objectives except for F.2 (connectivity), C.5 (340B pricing) and A1.1 (hiring clinical specialists) are progressing according to schedule. Guardian implementation will be delayed in the Initiative tracking grid.

### **Obstacles or Issues for Success**

Please refer to the specific goal for a complete discussion:

- Maxor's scope of work anticipated hiring at least 4 clinical specialists including one with specialty training in psychiatry during the first quarter; despite active recruiting efforts only two clinical pharmacists are actively employed and two more are anticipated to start in September 2007. (Goal A)
- Maxor continues to face complications in assisting CDCR with the contracting process. Attempts to approve direct agreements with P&T approved drug manufactures have been delayed. In many cases, CDCR is making requests of manufactures that are well above those expected in free market contracting. (Goal C)
- GuardianRx<sup>®</sup> Implementation – Implementation of GuardianRx<sup>®</sup> has been significantly delayed from all original timeline goals. These delays are beginning to have a serious impact on achieving related *Roadmap* goals and objectives. (Goal F)
- IT related challenges mentioned in previous monthly reports are being addressed by a joint CPR/Maxor IT working group. Connectivity issues are promptly being resolved. (Goal F)

## Progress Report by Goal

For each goal in the *Road Map*, a summary of actions taken and progress achieved during the last 30 days is listed, along with the identification of any obstacles or issues that may impede progress.

### Goal A

*Develop meaningful and effective centralized oversight, control and monitoring over the pharmacy services program.*

#### Actions Taken

- A member of the Maxor management team attended the annual American Society of Health-Systems Pharmacists (AJHP) meeting in July, 2007 with the purpose of promoting available clinical and facility level positions. (Objective A1)
- The search for clinical pharmacy specialist candidates continued over the last quarter to include:
  - Extending job advertisements regionally to include local California newspapers. This approach has increased inquiries into the positions.
  - A nationwide search using CareerPharm online resume database.
  - Twenty-nine candidates were interviewed by phone, five on-site interviews were conducted.
  - Three additional clinical pharmacy specialists have recently been hired to give a total of four out of eight positions filled. Julie Oduguwa, PharmD, started on August 13, 2007. She has been assigned the facilities in the Riverside area and has begun providing clinical services to the California Rehabilitation Facility (CRC) and Los Angeles County (LAC). The other two candidates will start in September, 2007. (Objective A1)
- Hiring efforts for drop-in pharmacy technicians also continued this quarter. Advertising efforts were expanded to include the Sacramento Bee. (Objective A1)
- In July 2007, a letter was sent to facility administrators reiterating the hiring restrictions put into place in May to assure facilities do not hire outside of the Maxor plan. (Objective A2)
- The third pharmacist-in-charge meeting was held on August 15, 2007, in Sacramento. Agenda topics included disease medication management guidelines, formulary roll-out, therapeutic interchange programs, facility inspections, quality improvement processes, the appropriate use of email, and GuardianRx<sup>®</sup> implementation. Pharmacy best practices for excellence awards were given to Calipatria (CAL) and California Men's Colony (CMC) for their diligent efforts in using the facility inspection process to improve the medication management process and improve overall pharmaceutical care. Folsom State Prison (FOL) was also awarded a New Horizons Award in recognition and appreciation of their efforts as the first CDCR facility to implement the new pharmacy operating system, GuardianRx<sup>®</sup>. (Objective A2)

- Members of the Maxor team attended the HIV Advisory Committee meetings in July and August of 2007. The Advisory Committee is working with Maxor to ensure timely and adequate pharmaceutical care to CDCR HIV positive offenders. (Objective A2)
- A Pharmacist Education and Communication Team (PECT) consisting of a select group of pharmacists-in-charge and the Director of Pharmacy was formed to serve as a policy and procedure review group. (Objective A3)
- Pharmacy policy and procedures continue to be reviewed on a scheduled basis. Two policy and procedures have been approved since the last report.
  - Chapter 25 - Inspecting Medication Storage Areas
  - Chapter 35 – Therapeutic Interchange (Objective A3)
- Gene Roth, PharmD, (Central Pharmacy Manager, CDCR) was assigned oversight of the inspection process. Many facilities are either not documenting how they have made progress or they are not reporting on a timely basis. As a result, telephone training is ensuring the pharmacists-in-charge properly conduct and document facility inspections and standardization of the inspection process. (Objective A5)
- The inspection process has been accepted as a beneficial quality improvement tool by facility level staff. The number of pharmacies passing inspection (or with only minor unresolved procedural problems) has increased from 3% to 39% from March to July, 2007. Improvement in medication management issues in non-pharmacy areas has been limited. Maxor will soon begin the process of re-evaluating facilities that claim to have resolved problems identified by Maxor to validate resolution. (Objective A5)
- Review of the facility inspection grid has become a standing agenda item for the Pharmacy & Therapeutics (P&T) Committee. (Objective A5)
- The P&T Committee approved two new disease medication guidelines, diabetes and hyperlipidemia, in the months of June and July, 2007.
- The Pharmacy Dashboard and Pharmacy Inspection Grid along with P&T approved policies and procedures and disease medication management guidelines are distributed monthly to all chief medical officers, pharmacists-in-charge and healthcare managers. (Objective A5)

### **Objectives Completed**

- Objective A.1. A central pharmacy services administration, budget and enforcement authority was established on January 23, 2007. Recruitment and selection efforts for clinical and facility management positions continued this reporting period.
- Objective A.2. Direct lines of authority to all pharmacy services personnel were established and linkages to central medical staff were defined.

### **Issues or Obstacles to Success**

- Maxor's scope of work anticipated hiring 4 clinical specialists including one with specialty training in psychiatry during the first quarter. Due to the national

pharmacist shortages and timelines for graduates completing residency and fellowships, two clinical pharmacists are actively employed and two more are anticipated to start in September 2007. Maxor continues to aggressively recruit for these positions by engaging professional recruiting services and coordinating efforts with CPR/CDCR human resources.

## **Goal B**

*Implement and enforce clinical pharmacy management processes including formulary controls, Pharmacy and Therapeutics committee, disease management guidelines, and the establishment of a program of regular prison institution operational audits.*

### **Actions Taken**

- The CDCR Formulary was distributed in June, 2007, with a transition period of 90 days (July 1 to September 30, 2007); after which, the formulary will be strictly enforced. Maxor continues to assist facilities during the transition period by answering questions regarding the formulary, therapeutic interchange programs, and acquisition of formulary products. (Objective B1)
- Maxor is currently working with the CDCR IT department to obtain a contract for Epocrates® formulary hosting services. This would allow for PDA and web access to formulary services such as currently preferred formulary agents, drug information, formulary restrictions, and therapeutic cross referencing features. (Objective B1, F5)
- In June and July, 2007, the P&T Committee approved recommendations set forth by the hyperlipidemia and diabetes therapeutic category reviews which cleared the way for Maxor to negotiate pricing on insulin and high potency statins. As a result, Crestor was chosen as the preferred formulary high potency statin and Eli Lilly's Humulin was selected as the preferred formulary insulin brand. (Objective B1)
- A therapeutic interchange policy and procedure was approved by the P&T Committee in July 2007, to aid in the transition to the new CDCR formulary. Therapeutic interchange programs for fourteen therapeutic classes have been approved to date. (Objective B1)
- A nonformulary purchase report has been developed to monitor non-formulary utilization by facility (and by prescriber for facilities with GuardianRx®) which will be provided to the P&T Committee, facility management teams, and the Office of the Receiver for review beginning in September, 2007. (Objective B2, F5)
- Therapeutic category utilization data demonstrates early movement towards formulary products as well as cost reduction for several therapeutic categories. (Objective B2, F5)
- Members of the Maxor management team met with Dr. Kohler from UCSF to coordinate with and discuss UCSF physician activities and share the approved CDCR disease medication management guidelines. At this same meeting, Maxor

team members also met with Dr. Gugliamo from UCSF School of Pharmacy to discuss potential collaboration between Maxor and the School of Pharmacy related to the *Roadmap*. (Objective B3)

- As discussed under Goal A, diabetes and hyperlipidemia disease medication management guidelines were approved in June and July of 2007. (Objective B3)

### **Objectives Completed**

- Objective B.2. A revised and reconstituted Pharmacy & Therapeutics Committee was established on February 13, 2007. Current membership includes representation from central, regional and institutional level providers and Court expert representatives from the *Coleman* and *Perez* cases.
- Objective B.4: Develop and implement an effective and enforceable institution audit process.

### **Issues or Obstacles to Success**

The infrastructure for disciplines to dissemination P&T Committee initiatives and directives continues to be sporadic. P&T members have been tasked with the responsibility of developing an implementation plan for their respective disciplines. Initial deployment involved distribution through the state-wide Medical and Nursing Directors. The pharmacy program utilizes several mechanisms including email and newsletter distribution as well as required computer learning modules and PIC quarterly meetings. Members of the Maxor Team will present pharmacy and P&T initiatives at the September 2007 statewide policy training conference.

### **Goal C**

*Establish a comprehensive program to review, audit and monitor pharmaceutical contracting and procurement processes to ensure cost efficiency in pharmaceutical purchases.*

### **Actions Taken**

- As a result of efforts to communicate with the pharmacists-in-charge to identify contracted items and improve purchasing, approximately \$138,643 was saved on average per month for June, July and August 2007. (Objective C2, C3)
- Maxor continues to work with the Wholesaler to meet CDCR's volume demands for stocking the appropriate contracted items in their regional distribution centers. Over the past three months, as a result of stock requests to Bergen, Maxor has been able to capture approximately \$405,669 in savings. (Objective C2, C3, C4)
- In August 2007, Maxor aided CDCR in saving \$125,525 by locating an alternate supplier for albuterol inhalers. (Objective C3)
- The Heinz Family Philanthropies has initiated the 340B pricing study with the exclusion of two vendors with confidentiality clauses agreed upon by DGS prior to the initiation of the *Roadmap*. Work includes at this time identification of key stakeholders for interviews, etc. by the Heinz Group. (Objective C5)

## Objectives Completed

- All objectives are in progress.

## Issues or Obstacles to Success

- Maxor continues to face complications in assisting CDCR with the contracting process. Attempts to approve direct contracts with P&T approved drug manufacturers have been challenging. In many cases, CDCR is making unreasonable requests of manufacturers of medications in a therapeutic category where either no competition exists or the competition is not approved by the P&T Committee. On two such occasions, manufacturers are *offering* a price concession to CDCR [knowing CDCR will continue to purchase their product regardless of the concession offered or an approved contract] and in return CDCR is *requiring* them to contractually agree to an extensive list of demands in order to *receive* such a concession. In the absence of a contract, CDCR will continue to purchase the medication at full price. Maxor has had difficulty in conveying to CDCR that in such cases the manufacturer has little incentive to offer a price concession if they have to meet unnecessary demands, especially if they will be paid full price and have no obligation to do anything for CDCR in the absence of a contract.

## Goal D

*Develop a meaningful pharmacy human resource program that effectively manages staffing, compensation, job descriptions, competency, performance assessment, discipline, training, and use of the workforce including temporary employees and non-pharmacist staff.*

## Actions Taken

- Maxor's interim staffing model was presented and approved by the Office of the Receiver. Maxor is working with CPR assigned human resources personnel to expedite hiring for these newly approved positions and in critical shortage locations. (Objective D1, D4)
- In June 2007, Maxor met with CPR Plata workforce support and a representative from the Department of Personnel Administration (DPA) to facilitate the rewriting of Pharm I and Pharm II job specifications. The proposal for a new CDCR class will be placed on the State Personnel Board (SPB) agenda for discussion at their next meeting. The completed Pharm I and Pharm II specification applications were submitted to both DPA and SBP in August 2007. (Objective D1)
- Maxor worked with the CPR Plata workforce support group to send out mailers to 35,000 registered pharmacists in California in an effort to recruit for state PIC and Pharm I positions. (Objective D1)
- Maxor continues its efforts in replacing registry pharmacists-in-charge with state employee as well as fill additional vacant positions. In January 2007, there were 9 registry pharmacists-in-charge (PIC) and 1 facility with no PIC. As of August

2007, there are 6 registry pharmacists-in-charge and no facility without a PIC. Broad scale recruiting and advertising has resulted in over seventy contacts in late August 2007, from pharmacists inquiring about the CDCR Pharmacy program. CPR assigned human resources personnel have worked with Maxor to establish a mechanism to place registry pharmacists in hard to fill locations including Los Angeles County (LAC), High Desert State Prison (HDSP), and California Correctional Center (CCC). (Objective D1)

- The search continues for qualified technician candidates to complete the pharmacy Drop-In team. Four candidates were interviewed in June 2007. A third technologist was hired in August 2007, and five more candidates are scheduled for interviews the first week of September 2007. (Objective D1)
- *Pharmacy Horizons*, the pharmacy newsletter, continues to be published monthly and is in its fifth edition. (Objective D2)
- In June 2007, MC Strategies (the pharmacy personnel tracking and educational software tool) was launched to Pharm I staff starting with policy and procedure modules. Asthma and hypertension education modules were deployed to pharmacists-in-charge in June and July of 2007. In August, the therapeutic interchange policy and programs were posted on MC Strategies. To date, eight policy and procedure modules have been released. MC Strategies allows for tracking of employees who have, as well as have not, completed the training modules. (Objective D2, D3)
- As previously discussed under Goal A, the third pharmacist-in-charge meeting was held in August 2007, and included training in targeted areas of clinical and operational change related to the *Roadmap*. Maxor is in the process of establishing a method to get the programs certified for CME so pharmacists may obtain continuing education towards their licensure for participation in quarterly meetings and completion of MC Strategies training models. (Objective D2)

### **Objectives Completed**

- All objectives are in progress.

### **Issues or Obstacles to Success**

- Objective D.1 – Hire and train new pharmacists to replace registry pharmacists. Qualified applicants have attempted to negotiate their salaries within the salary range established by the CDCR. Appeals supported by Maxor to start well qualified pharmacists at the second or third step salary level have been initially denied. Maxor is working with CPR staff and Personnel to attempt to clarify the position and steps necessary, especially when attempting to fill remote sites.

### **Goal E**

*Redesign and standardize overall institution level pharmacy drug distribution operations for inpatient and outpatient needs. Design, construct and operate a centralized pharmacy facility.*

## **Actions Taken**

- The pharmacy drop-in team has been assisting several facilities with operational issues and concerns.
  - July 2007. The team was sent to California Correction Center (CCC) to assist and evaluate reported staff shortage and to assess pharmacy operations. The team also visited California Medical Facility (CMF) and Salinas Valley State Prison (SVSP) to evaluate the Department of Mental Health (DMH) operations in order to develop a transition plan for operational continuity. Continued technician and pharmacist support was provided to Folsom after completion of GuardianRx<sup>®</sup> implementation.
  - August 2007. The team revisited CCC to help with medication management questions and concerns and California Rehabilitation Center (CRC) to help implement the controlled substance policy. The team is currently working with CCC, HDSP, CIW and SOL regarding facility management and operational needs. (Objective E1)
- The Maxor management team completed a medication management assessment of Mule Creek State Prison (MCSP) to determine requirements and needs for GuardianRx<sup>®</sup> implementation. (Objective E1)
- Maxor concluded its assessment of current automated dispensing machine cabinets after attending a vendor show in late June 2007. Criteria will be established to evaluate and select appropriate products for the TTA after-hours and inpatient treatment facilities. (Objective E1)
- Work continues on site selection for the central fill pharmacy as well as automation and design planning. In the months of June, July and August 2007:
  - A meeting was held with Knapp, a potential vendor capable of building central pharmacy automation and workflow software.
  - Maxor discussed with Bob Burris (Sacramento Area Commerce & Trade Organization -SATCO) and Mike Luca (CBRE) the potential economic incentives that the project could potentially qualify for should a Sacramento site be chosen for the centralized pharmacy facility.
  - Maxor has received cost proposals and detailed explanations of tenant improvement costs for sites under consideration for the central fill location and anticipates a meeting with the Office of the Receiver in late September 2007, to finalize site selection as well as discuss the direction for automation selection. (Objective E2)

## **Objectives Completed**

- All objectives are in progress.

## **Issues or Obstacles to Success**

- No previously unidentified or significant issues or obstacles have been encountered in this reporting period.

## **Goal F**

*Based on a thorough understanding of redesigned work processes, design and implement a uniform pharmacy information management system needed to successfully operate and maintain the CDCR pharmacy operation in a safe, effective and cost efficient way.*

### **Actions Taken**

- Implementation of GuardianRx® at Folsom State Prison (FOL) was completed the last week of July 2007. The Folsom process is going well. The pharmacy service and missing medication measures have demonstrated rapid and sustained process improvement. (Objective F3, F4)
- Plans for GuardianRx® implementation at Mule Creek State Prison (MCSP) began the second week of July 2007. Prescription data, including drug, directions for use, doctor, patient, and inventory have been converted/formatted for GuardianRx® and made available for review and testing. A collaborative project management and pre-implementation process was established to be used by Maxor, the CPR and MCSP leadership for the GuardianRx® installations. The program is currently on schedule for a go-live date of September 10, 2007. (Objective F3, F4)
- A meeting was held with the CPR CIO to establish a rapid installation plan for GuardianRx®. The plan is currently under development. (Objective F3, F4)
- GuardianRx® implementation overview:
  - A complete inventory is done at each location immediately prior to GuardianRx® go-live.
  - Data migration begins 2 weeks prior to GuardianRx® go-live at each site. Migration errors have been low and a safety mechanism was created to allow the pharmacist completing the prescription verification to see the old PPTS drug name and the new GuardianRx® name to assure proper drug migration.
  - A train the trainer program is under development to begin group training of key facility staff well in advance of GuardianRx® implementation so that work flow, process gaps and training can be moved toward resolution prior to Maxor on-site pre-implementation activities. The identified trainers will then be used to help roll out GuardianRx® in facilities across the state.
  - Standardized service and problem measures are implemented to monitor GuardianRx® implementation as well as monitor the post-implementation period. (Objective F3, F4)

### **Objectives Completed**

- All objectives are in progress.

## Issues or Obstacles to Success

- IT related challenges mentioned in previous monthly reports are being addressed by a joint CPR/Maxor IT working group. Connectivity issues are rapidly being resolved.
- GuardianRx<sup>®</sup> Implementation – Implementation of GuardianRx<sup>®</sup> has been significantly delayed from all original timeline goals. These delays are beginning to have a serious impact on achieving related *Roadmap* goals and objectives. GuardianRx<sup>®</sup> is a critical essential in providing data for reporting and monitoring purposes. Such data can not be obtained from any existing CDCR data repository or the PPTS system. Without this data, it is impossible to define performance benchmarks for targeted structural improvements or design best practice models for standardization and centralization. Maxor is currently lacking key reporting tools to facilitate clinical, operational and fiscal management of pharmacy operations. A plan for rapid deployment of GuardianRx<sup>®</sup> is currently in development.

## Goal G

*Develop a process to assure CDCR pharmacy meets accreditation standards of the designated health care review body (NCCHC or ACA) and assist in obtaining accredited status.*

## Actions Taken

- No action taken to date pending completion of related objectives.

## Objectives Completed

- All objectives are in progress.

## Issues or Obstacles to Success

- No previously unidentified or significant issues or obstacles have been encountered in this reporting period.

## Summary of Changes to Timeline

In the sections below, a listing of completed objectives, objective timelines proposed for change (subject to review and approval of CPR) and a listing of timeline changes that have been approved by the CPR are provided.

## Objectives Completed

- Objective A.1. A central pharmacy services administration, budget and enforcement authority was established on January 23, 2007.
- Objective A.2. Direct lines of authority were established to all pharmacy services personnel and linkages to central medical staff were defined.

- Objective B.2. A revised and reconstituted Pharmacy & Therapeutics Committee was established. Meetings are held the second Tuesday of each month. Current membership includes representation from central, regional and institutional level providers, as well as experts representing *Coleman* and *Perez* issues.
- Objective B.4. Develop and implement an effective and enforceable institution audit process.

### **Objectives Delayed**

- All objectives except for F.2 (connectivity), C.5 (340B pricing) and A1.1 (hiring clinical specialists) are progressing according to schedule. Guardian implementation will be delayed in the Initiative tracking grid.

### **Objective Timelines Proposed for Change**

- Objective A.3: Update and maintain system-wide pharmacy policies and procedures. We request changing the timeline for this objective from completion at month 9 to completion at month 12 of the project.
- Objective D.1: Hire and train new employees as needed to replace registry personnel. This objective was scheduled for completion in December 2007. We request changing the timeline to an ongoing activity throughout the term of the contract with no completion date. Hiring and training personnel is a recurrent task which will require ongoing consideration as staffing patterns are analyzed and pre-centralization and centralization models are implemented.
- Objective F.3: Procure a state-of-the-art pharmacy dispensing system in coordination with the Office of the Receiver. This timeline is no longer accurate and should be redefined by the CPR - CIO since an interim pharmacy information management system (Guardian) has been accepted.
- Objective F.4: Transition each institution to a uniform pharmacy information management system. Originally this was to begin in month 16 and be completed by month 21. In keeping with the changes to F.3, the goal will be to implement the interim uniform pharmacy information system state-wide by month 15 if connectivity is established.
- Objective F.6: Integrate pharmacy information management system with auxiliary technologies such as central supply management, physician order entry, electronic MAR, and barcode checking. No timeline was originally proposed for this objective. The process can not begin until the pharmacy information management system is functional state-wide and the extended network is created by CPR-IT. The completed pharmacy system is expected to interface with the DDPS (offender information system) and other proposed medical information systems currently in development. As with objectives F.3, the timeline for this objective will be determined by CPR-CIO.

### **Objective Timelines Change Approvals**

- Objective C.2.1 – Completion of a system-wide baseline inventory in the first quarter. The baseline inventory included only controlled substances. A full

inventory will be conducted at each facility as the pharmacy operating system (Guardian RX) is implemented.

- Objective F.2 – Establish basic connectivity in all pharmacies in the first quarter. A timeline extension of an additional 90 days has been approved

## Conclusion

Maxor remains committed to the accomplishment of the *Road Map* goals and objectives and has prepared this Progress Report as part of its ongoing initiative to maintain direct, open and constant communication with CPR throughout the pharmacy improvement project.

Maxor would like to thank the Receiver, his staff, and CDCR for their cooperation and support.

## Appendix A—Pharmacy Dashboard



Pharmacy Dashboard  
8.31.07

## Appendix B—Facility Inspection Grid



Facility Inspection  
Grid

## Appendix C—Curriculum Vitae - Julie Oduguwa, PharmD



Julie Oduguwa  
PharmD

# PHARMACY DASHBOARD

| Measure                                   | Measure Definitions          | Actual       |              |              | CY 2007 YTD  | Mo Avg       | Jan-07       | Feb-07       | Mar-07        | Apr-07       | May-07       | Jun-07 | Jul-07 | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |
|---|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|--------------|--------|--------|--------|--------|--------|--------|--------|--------------|--------------------------|-------------|
|   |                              | CY 2005      | CY 2006      | CY 2007      |              |              |              |              |               |              |              |        |        |        |        |        |        |        |              |                          |             |
| <b>FISCAL</b>                             | <b>Drug Purchase \$ PMPM</b> | Mo Avg       | Mo Avg       | Mo Avg       |              |              |              |              |               |              |              |        |        |        |        |        |        |        |              |                          |             |
| ASP - Avenal State Prison                 |                              | 37.95        | 41.66        | 52.84        | 48.15        | 52.62        | 47.06        | 57.86        | 47.91         | 58.83        | 56.56        |        |        |        |        |        |        |        | 27%          |                          |             |
| CAL - Calipatria State Prison             |                              | 10.81        | 13.87        | 25.81        | 26.48        | 24.52        | 27.62        | 23.87        | 27.40         | 27.23        | 23.57        |        |        |        |        |        |        |        | 86%          |                          |             |
| CCC - Ca Corr Center                      |                              |              | 8.53         | 11.09        | 10.81        | 8.95         | 10.47        | 11.73        | 12.39         | 9.80         | 13.39        |        |        |        |        |        |        |        | 30%          |                          |             |
| CCI - Ca Corr Institute                   |                              | 43.95        | 72.31        | 63.04        | 64.11        | 60.28        | 69.43        | 49.02        | 71.58         | 66.10        | 60.79        |        |        |        |        |        |        |        | -13%         |                          |             |
| CCWF - Central Ca Women's Facility        |                              | 159.42       | 193.82       | 207.89       | 221.02       | 170.92       | 235.27       | 197.92       | 209.09        | 236.34       | 182.87       |        |        |        |        |        |        |        | 7%           |                          |             |
| CEN - Centinela State Prison              |                              | 12.92        | 14.58        | 24.06        | 19.21        | 20.93        | 20.58        | 25.69        | 29.94         | 26.47        | 25.57        |        |        |        |        |        |        |        | 65%          |                          |             |
| CIM - Ca Institute for Men                |                              | 137.51       | 152.42       | 166.42       | 221.60       | 148.35       | 152.47       | 159.79       | 184.86        | 136.32       | 159.56       |        |        |        |        |        |        |        | 9%           |                          |             |
| CIW - Corr Institute for Women            |                              | 130.80       | 131.68       | 141.43       | 140.93       | 118.22       | 146.59       | 175.17       | 118.57        | 136.59       | 153.92       |        |        |        |        |        |        |        | 7%           |                          |             |
| CMC - Ca Men's Colony                     |                              | 131.23       | 143.99       | 159.22       | 183.95       | 139.28       | 147.23       | 145.35       | 164.48        | 149.08       | 165.31       |        |        |        |        |        |        |        | 11%          |                          |             |
| CMF - Ca Medical Facility                 |                              | 379.14       | 462.05       | 510.52       | 422.29       | 507.56       | 504.56       | 602.16       | 573.40        | 486.05       | 477.61       |        |        |        |        |        |        |        | 10%          |                          |             |
| COR - Ca State Prisons, Corcoran          |                              | 112.84       | 117.01       | 107.29       | 109.72       | 84.94        | 124.87       | 92.53        | 108.78        | 113.28       | 118.89       |        |        |        |        |        |        |        | -8%          |                          |             |
| CRC - Ca Rehabilitation Center            |                              | 43.02        | 57.24        | 67.15        | 78.11        | 77.77        | 68.12        | 55.01        | 65.88         | 57.58        | 66.58        |        |        |        |        |        |        |        | 17%          |                          |             |
| CTF - Corr Training Facility              |                              | 23.38        | 29.03        | 47.76        | 48.36        | 45.46        | 41.14        | 40.68        | 59.48         | 47.06        | 51.16        |        |        |        |        |        |        |        | 65%          |                          |             |
| CVSP - Chuckawalla Valley State Prison    |                              | 14.85        | 15.48        | 21.43        | 24.42        | 21.28        | 18.58        | 14.48        | 18.32         | 27.74        | 25.21        |        |        |        |        |        |        |        | 38%          |                          |             |
| DVI - Deuel Vocational Institute          |                              | 66.98        | 92.48        | 103.65       | 99.52        | 83.95        | 121.02       | 99.90        | 100.91        | 92.04        | 128.90       |        |        |        |        |        |        |        | 12%          |                          |             |
| FOL - Folsom                              |                              | 34.68        | 44.05        | 57.50        | 57.24        | 58.61        | 64.49        | 61.35        | 47.15         | 54.50        | 59.18        |        |        |        |        |        |        |        | 31%          |                          |             |
| HDSP - High Desert State Prison           |                              | 26.25        | 36.04        | 44.35        | 43.10        | 36.13        | 40.46        | 42.85        | 46.30         | 46.58        | 55.06        |        |        |        |        |        |        |        | 23%          |                          |             |
| ISP - Ironwood State Prison               |                              | 12.92        | 14.54        | 20.09        | 27.35        | 14.88        | 16.57        | 19.30        | 20.91         | 17.07        | 24.55        |        |        |        |        |        |        |        | 38%          |                          |             |
| KVSP - Kern Valley State Prison           |                              | 89.93        | 31.28        | 43.26        | 40.41        | 33.72        | 45.47        | 43.12        | 54.80         | 37.39        | 47.92        |        |        |        |        |        |        |        | 38%          |                          |             |
| LAC - Ca State Prison LA                  |                              | 49.04        | 66.10        | 73.88        | 71.32        | 77.68        | 76.82        | 73.95        | 73.93         | 70.88        | 72.57        |        |        |        |        |        |        |        | 12%          |                          |             |
| MCSP - Mule Creek State Prison            |                              | 80.54        | 103.00       | 141.94       | 147.85       | 112.28       | 123.04       | 133.84       | 179.35        | 152.45       | 144.80       |        |        |        |        |        |        |        | 38%          |                          |             |
| NKSP - North Kern State Prison            |                              | 55.40        | 70.18        | 78.42        | 85.10        | 76.32        | 74.02        | 80.19        | 80.53         | 69.49        | 93.30        |        |        |        |        |        |        |        | 12%          |                          |             |
| PBSP - Pelican Bay State Prison           |                              | 83.82        | 96.19        | 101.37       | 112.78       | 82.92        | 93.41        | 110.15       | 93.65         | 106.92       | 107.79       |        |        |        |        |        |        |        | 5%           |                          |             |
| PVSP - Pleasant Valley State Prison       |                              | 59.49        | 99.14        | 104.30       | 124.32       | 78.54        | 97.98        | 90.86        | 133.50        | 104.18       | 99.62        |        |        |        |        |        |        |        | 5%           |                          |             |
| RJD - RJ Donovan Corr Facility            |                              | 125.38       | 134.03       | 126.43       | 133.30       | 130.55       | 123.95       | 119.66       | 158.43        | 102.53       | 116.59       |        |        |        |        |        |        |        | -6%          |                          |             |
| SAC - California State Prison, Sacramento |                              | 138.79       | 172.79       | 195.31       | 185.27       | 134.37       | 226.66       | 193.78       | 225.77        | 180.79       | 220.54       |        |        |        |        |        |        |        | 13%          |                          |             |
| SATF - California Substance Abuse TF      |                              | 40.81        | 54.68        | 82.20        | 80.03        | 75.68        | 80.83        | 82.05        | 88.18         | 76.20        | 84.46        |        |        |        |        |        |        |        | 51%          |                          |             |
| SCC - Sierra Conservation Center          |                              | 21.44        | 23.61        | 28.11        | 26.55        | 26.09        | 28.07        | 27.05        | 28.48         | 31.81        | 28.71        |        |        |        |        |        |        |        | 19%          |                          |             |
| SOL - Ca State Prison, Solano             |                              | 71.64        | 94.70        | 108.11       | 107.05       | 88.45        | 81.38        | 113.54       | 130.54        | 137.97       | 96.81        |        |        |        |        |        |        |        | 14%          |                          |             |
| SQ - San Quentin                          |                              | 78.14        | 91.77        | 102.52       | 112.66       | 99.05        | 106.71       | 97.45        | 87.50         | 102.21       | 102.03       |        |        |        |        |        |        |        | 12%          |                          |             |
| SVSP - Salina Valley State Prison         |                              | 92.50        | 105.98       | 128.22       | 105.66       | 95.00        | 149.27       | 121.87       | 141.71        | 141.25       | 142.98       |        |        |        |        |        |        |        | 22%          |                          |             |
| VSPW - Valley State Prison for Women      |                              | 86.71        | 124.81       | 127.05       | 149.77       | 178.66       | 134.60       | 100.22       | 133.87        | 85.71        | 108.49       |        |        |        |        |        |        |        | 2%           |                          |             |
| WSP - Wasco State Prison                  |                              | 65.17        | 82.60        | 98.72        | 85.68        | 83.36        | 95.32        | 90.80        | 121.06        | 104.60       | 110.08       |        |        |        |        |        |        |        | 20%          |                          |             |
| <b>CDOR Average NF+P Cost PMPM</b>        |                              | <b>72.56</b> | <b>83.04</b> | <b>94.15</b> | <b>96.56</b> | <b>84.76</b> | <b>93.76</b> | <b>92.18</b> | <b>102.82</b> | <b>92.80</b> | <b>96.16</b> |        |        |        |        |        |        |        | <b>13%</b>   |                          |             |
| <b>Formulary released 6/2007</b>          |                              |              |              |              |              |              |              |              |               |              |              |        |        |        |        |        |        |        |              |                          |             |
| ASP - Avenal State Prison                 |                              | no data      | no data      | 41.85        |              |              |              |              |               | 34.10        | 41.28        | 42.42  |        |        |        |        |        |        |              |                          |             |
| CAL - Calipatria State Prison             |                              | no data      | no data      | 15.59        |              |              |              |              |               | 15.70        | 15.82        | 15.36  |        |        |        |        |        |        |              |                          |             |
| CCC - Ca Corr Center                      |                              | no data      | no data      | 4.75         |              |              |              |              |               | 6.10         | 4.58         | 4.92   |        |        |        |        |        |        |              |                          |             |
| CCI - Ca Corr Institute                   |                              | no data      | no data      | 52.80        |              |              |              |              |               | 52.33        | 53.70        | 51.91  |        |        |        |        |        |        |              |                          |             |
| CCWF - Central Ca Women's Facility        |                              | no data      | no data      | 90.02        |              |              |              |              |               | 94.87        | 109.69       | 70.34  |        |        |        |        |        |        |              |                          |             |
| CEN - Centinela State Prison              |                              | no data      | no data      | 13.56        |              |              |              |              |               | 14.09        | 13.81        | 13.30  |        |        |        |        |        |        |              |                          |             |
| CIM - Ca Institute for Men                |                              | no data      | no data      | 123.58       |              |              |              |              |               | 150.69       | 111.57       | 135.59 |        |        |        |        |        |        |              |                          |             |
| CIW - Corr Institute for Women            |                              | no data      | no data      | 96.98        |              |              |              |              |               | 72.87        | 87.14        | 106.81 |        |        |        |        |        |        |              |                          |             |
| CMC - Ca Men's Colony                     |                              | no data      | no data      | 126.97       |              |              |              |              |               | 148.57       | 121.33       | 132.60 |        |        |        |        |        |        |              |                          |             |
| CMF - Ca Medical Facility                 |                              | no data      | no data      | 371.54       |              |              |              |              |               | 445.97       | 373.36       | 369.71 |        |        |        |        |        |        |              |                          |             |
| COR - Ca State Prisons, Corcoran          |                              | no data      | no data      | 94.93        |              |              |              |              |               | 89.68        | 90.31        | 99.56  |        |        |        |        |        |        |              |                          |             |
| CRC - Ca Rehabilitation Center            |                              | no data      | no data      | 47.92        |              |              |              |              |               | 48.89        | 42.03        | 53.81  |        |        |        |        |        |        |              |                          |             |
| CTF - Corr Training Facility              |                              | no data      | no data      | 35.13        |              |              |              |              |               | 43.58        | 31.61        | 38.45  |        |        |        |        |        |        |              |                          |             |

PHARMACY DASHBOARD

| Measure                                   | Measure Definitions | Actual         |                |              | Jan-07 | Feb-07 | Mar-07 | Apr-07 | May-07       | Jun-07       | Jul-07       | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |
|---|---------------------|----------------|----------------|--------------|--------|--------|--------|--------|--------------|--------------|--------------|--------|--------|--------|--------|--------|--------------|--------------------------|-------------|
|   |                     | CY 2005        | CY 2006        | CY 2007 YTD  |        |        |        |        |              |              |              |        |        |        |        |        |              |                          |             |
| CVSP - Chuckawalla Valley State Prison    |                     | no data        | no data        | 14.97        |        |        |        |        | 8.54         | 13.68        | 18.26        |        |        |        |        |        |              |                          |             |
| DVI - Deuel Vocational Institute          |                     | no data        | no data        | 81.51        |        |        |        |        | 75.13        | 60.61        | 102.41       |        |        |        |        |        |              |                          |             |
| FOL - Folsom                              |                     | no data        | no data        | 36.22        |        |        |        |        | 26.12        | 33.29        | 38.14        |        |        |        |        |        |              |                          |             |
| HDSP - High Desert State Prison           |                     | no data        | no data        | 30.57        |        |        |        |        | 27.88        | 27.36        | 33.78        |        |        |        |        |        |              |                          |             |
| ISP - Ironwood State Prison               |                     | no data        | no data        | 10.37        |        |        |        |        | 9.94         | 9.44         | 11.30        |        |        |        |        |        |              |                          |             |
| KVSP - Kern Valley State Prison           |                     | no data        | no data        | 28.25        |        |        |        |        | 34.38        | 25.35        | 31.15        |        |        |        |        |        |              |                          |             |
| LAC - Ca State Prison LA                  |                     | no data        | no data        | 57.71        |        |        |        |        | 55.16        | 57.81        | 57.81        |        |        |        |        |        |              |                          |             |
| MCSPP - Mule Creek State Prison           |                     | no data        | no data        | 112.68       |        |        |        |        | 136.54       | 120.32       | 105.06       |        |        |        |        |        |              |                          |             |
| NKSP - North Kern State Prison            |                     | no data        | no data        | 66.00        |        |        |        |        | 70.69        | 60.72        | 71.28        |        |        |        |        |        |              |                          |             |
| PBSP - Palican Bay State Prison           |                     | no data        | no data        | 78.10        |        |        |        |        | 61.40        | 76.04        | 80.15        |        |        |        |        |        |              |                          |             |
| PVSP - Pleasant Valley State Prison       |                     | no data        | no data        | 60.31        |        |        |        |        | 81.33        | 59.19        | 61.44        |        |        |        |        |        |              |                          |             |
| RJD - RJ Donovan Corr Facility            |                     | no data        | no data        | 82.47        |        |        |        |        | 119.89       | 72.28        | 92.64        |        |        |        |        |        |              |                          |             |
| SAC - California State Prison, Sacramento |                     | no data        | no data        | 170.48       |        |        |        |        | 189.01       | 151.31       | 189.65       |        |        |        |        |        |              |                          |             |
| SATF - California Substance Abuse TF      |                     | no data        | no data        | 55.66        |        |        |        |        | 59.18        | 53.34        | 57.97        |        |        |        |        |        |              |                          |             |
| SCC - Sierra Conservation Center          |                     | no data        | no data        | 22.39        |        |        |        |        | 20.16        | 23.70        | 21.08        |        |        |        |        |        |              |                          |             |
| SOL - Ca State Prison, Solano             |                     | no data        | no data        | 80.81        |        |        |        |        | 85.97        | 98.59        | 63.02        |        |        |        |        |        |              |                          |             |
| SQ - San Quentin                          |                     | no data        | no data        | 79.88        |        |        |        |        | 70.54        | 75.95        | 83.82        |        |        |        |        |        |              |                          |             |
| SVSP - Salina Valley State Prison         |                     | no data        | no data        | 105.03       |        |        |        |        | 106.10       | 101.88       | 108.17       |        |        |        |        |        |              |                          |             |
| VSPW - Valley State Prison for Women      |                     | no data        | no data        | 51.91        |        |        |        |        | 55.51        | 38.32        | 65.50        |        |        |        |        |        |              |                          |             |
| WSP - Wasco State Prison                  |                     | no data        | no data        | 91.14        |        |        |        |        | 101.31       | 87.46        | 94.83        |        |        |        |        |        |              |                          |             |
| <b>GDCR Average F Cost PMPM</b>           |                     | <b>no data</b> | <b>no data</b> | <b>68.61</b> |        |        |        |        | <b>73.64</b> | <b>66.23</b> | <b>71.09</b> |        |        |        |        |        |              |                          |             |
| <b>Non-Formulary Purchase \$ PMPM</b>     |                     | <b>no data</b> | <b>no data</b> | <b>15.81</b> |        |        |        |        | <b>13.78</b> | <b>17.49</b> | <b>14.13</b> |        |        |        |        |        |              |                          |             |
| ASP - Avenal State Prison                 |                     | no data        | no data        | 15.81        |        |        |        |        | 13.78        | 17.49        | 14.13        |        |        |        |        |        |              |                          |             |
| CAL - Calipatria State Prison             |                     | no data        | no data        | 9.65         |        |        |        |        | 11.51        | 11.25        | 8.08         |        |        |        |        |        |              |                          |             |
| CCC - Ca Corr Center                      |                     | no data        | no data        | 5.66         |        |        |        |        | 4.97         | 3.90         | 7.42         |        |        |        |        |        |              |                          |             |
| CCI - Ca Corr Institute                   |                     | no data        | no data        | 9.99         |        |        |        |        | 18.65        | 11.57        | 8.40         |        |        |        |        |        |              |                          |             |
| CCWF - Central Ca Women's Facility        |                     | no data        | no data        | 120.20       |        |        |        |        | 113.52       | 127.38       | 113.03       |        |        |        |        |        |              |                          |             |
| CEN - Centinela State Prison              |                     | no data        | no data        | 11.93        |        |        |        |        | 15.49        | 12.07        | 11.78        |        |        |        |        |        |              |                          |             |
| CIM - Ca Institute for Men                |                     | no data        | no data        | 24.40        |        |        |        |        | 35.31        | 25.97        | 22.83        |        |        |        |        |        |              |                          |             |
| CIW - Corr Institute for Women            |                     | no data        | no data        | 47.47        |        |        |        |        | 45.03        | 48.53        | 46.41        |        |        |        |        |        |              |                          |             |
| CMC - Ca Men's Colony                     |                     | no data        | no data        | 31.03        |        |        |        |        | 36.13        | 27.69        | 34.36        |        |        |        |        |        |              |                          |             |
| CMF - Ca Medical Facility                 |                     | no data        | no data        | 110.11       |        |        |        |        | 127.26       | 111.74       | 108.48       |        |        |        |        |        |              |                          |             |
| COR - Ca State Prisons, Corcoran          |                     | no data        | no data        | 21.10        |        |        |        |        | 17.05        | 22.86        | 19.33        |        |        |        |        |        |              |                          |             |
| CRC - Ca Rehabilitation Center            |                     | no data        | no data        | 14.01        |        |        |        |        | 16.83        | 15.40        | 12.63        |        |        |        |        |        |              |                          |             |
| CIF - Corr Training Facility              |                     | no data        | no data        | 13.75        |        |        |        |        | 15.85        | 14.98        | 12.52        |        |        |        |        |        |              |                          |             |
| CVSP - Chuckawalla Valley State Prison    |                     | no data        | no data        | 11.45        |        |        |        |        | 9.80         | 13.95        | 8.95         |        |        |        |        |        |              |                          |             |
| DVI - Deuel Vocational Institute          |                     | no data        | no data        | 28.87        |        |        |        |        | 25.71        | 31.28        | 26.46        |        |        |        |        |        |              |                          |             |
| FOL - Folsom                              |                     | no data        | no data        | 20.17        |        |        |        |        | 20.86        | 20.82        | 19.53        |        |        |        |        |        |              |                          |             |
| HDSP - High Desert State Prison           |                     | no data        | no data        | 20.04        |        |        |        |        | 18.24        | 18.99        | 21.09        |        |        |        |        |        |              |                          |             |
| ISP - Ironwood State Prison               |                     | no data        | no data        | 10.06        |        |        |        |        | 10.80        | 7.24         | 12.88        |        |        |        |        |        |              |                          |             |
| KVSP - Kern Valley State Prison           |                     | no data        | no data        | 14.30        |        |        |        |        | 20.27        | 11.96        | 16.63        |        |        |        |        |        |              |                          |             |
| LAC - Ca State Prison LA                  |                     | no data        | no data        | 13.10        |        |        |        |        | 17.87        | 12.28        | 13.92        |        |        |        |        |        |              |                          |             |
| MCSPP - Mule Creek State Prison           |                     | no data        | no data        | 35.68        |        |        |        |        | 42.58        | 31.33        | 40.03        |        |        |        |        |        |              |                          |             |
| NKSP - North Kern State Prison            |                     | no data        | no data        | 13.31        |        |        |        |        | 9.62         | 8.66         | 17.98        |        |        |        |        |        |              |                          |             |
| PBSP - Palican Bay State Prison           |                     | no data        | no data        | 29.67        |        |        |        |        | 31.74        | 32.28        | 27.06        |        |        |        |        |        |              |                          |             |
| PVSP - Pleasant Valley State Prison       |                     | no data        | no data        | 41.21        |        |        |        |        | 51.81        | 44.68        | 37.74        |        |        |        |        |        |              |                          |             |
| RJD - RJ Donovan Corr Facility            |                     | no data        | no data        | 26.19        |        |        |        |        | 37.47        | 29.20        | 23.17        |        |        |        |        |        |              |                          |             |
| SAC - California State Prison, Sacramento |                     | no data        | no data        | 29.33        |        |        |        |        | 36.32        | 28.56        | 30.09        |        |        |        |        |        |              |                          |             |
| SATF - California Substance Abuse TF      |                     | no data        | no data        | 24.80        |        |        |        |        | 27.23        | 22.70        | 26.90        |        |        |        |        |        |              |                          |             |
| SCC - Sierra Conservation Center          |                     | no data        | no data        | 7.73         |        |        |        |        | 8.25         | 7.96         | 7.49         |        |        |        |        |        |              |                          |             |

# PHARMACY DASHBOARD

| Measure                                   | Measure Definitions | Actual  |            |              | Jan-07     | Feb-07     | Mar-07     | Apr-07     | May-07     | Jun-07     | Jul-07 | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |  |
|---|---------------------|---------|------------|--------------|------------|------------|------------|------------|------------|------------|--------|--------|--------|--------|--------|--------|--------------|--------------------------|-------------|--|
|   |                     | CY 2005 | CY 2006    | CY 2007 YTD  |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| SOL - Ca State Prison, Solano             |                     | no data | no data    | 36.46        |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| SQ - San Quentin                          |                     | no data | no data    | 22.13        |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| SVSP - Salina Valley State Prison         |                     | no data | no data    | 37.42        |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| VSPW - Valley State Prison for Women      |                     | no data | no data    | 44.00        |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| WSP - Wasco State Prison                  |                     | no data | no data    | 16.00        |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| <b>CDCR Average NF Cost PMPM</b>          |                     | no data | no data    | <b>25.52</b> |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| <b>WORKLOAD</b>                           | <b>Rx PMPM #</b>    | Mo Avg  | Mo Avg     | Mo Avg       |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| ASP - Avenal State Prison                 |                     | no data | 2.2        | 2.8          | 2.8        | 2.4        | 2.7        | 2.8        | 3.0        | 2.9        |        |        |        |        |        |        |              |                          |             |  |
| CAL - Calipatria State Prison             |                     | no data | 1.6        | 1.9          | 2.0        | 1.8        | 2.0        | 2.0        | 2.0        | 1.8        |        |        |        |        |        |        |              |                          |             |  |
| CCC - Ca Corr Center                      |                     | no data | 0.8        | 1.2          | 1.1        | 1.0        | 1.2        | 1.3        | 1.3        | 1.2        |        |        |        |        |        |        |              |                          |             |  |
| CCI - Ca Corr Institute                   |                     | no data | 3.7        | 2.7          | 2.6        | 2.4        | 2.8        | 2.8        | 3.0        | 2.8        |        |        |        |        |        |        |              |                          |             |  |
| CCWF - Central Ca Women's Facility        |                     | no data | 6.0        | 7.9          | 8.0        | 7.5        | 8.1        | 7.6        | 8.3        | 7.6        |        |        |        |        |        |        |              |                          |             |  |
| CEN - Centinela State Prison              |                     | no data | 1.5        | 2.0          | 2.0        | 1.8        | 2.0        | 2.0        | 2.2        | 2.1        |        |        |        |        |        |        |              |                          |             |  |
| CIM - Ca Institute for Men                |                     | no data | 6.1        | 5.7          | 5.7        | 5.2        | 5.9        | 5.5        | 6.1        | 5.7        |        |        |        |        |        |        |              |                          |             |  |
| CIW - Corr Institute for Women            |                     | no data | 6.3        | 6.3          | 5.6        | 4.2        | 5.4        | 5.6        | 6.0        | 5.3        |        |        |        |        |        |        |              |                          |             |  |
| CMC - Ca Men's Colony                     |                     | no data | 3.4        | 4.2          | 4.3        | 3.8        | 4.3        | 4.2        | 4.6        | 4.2        |        |        |        |        |        |        |              |                          |             |  |
| CMF - Ca Medical Facility                 |                     | no data | 6.4        | 8.3          | 8.8        | 8.2        | 9.1        | 7.8        | 8.3        | 7.8        |        |        |        |        |        |        |              |                          |             |  |
| COR - Ca State Prisons, Corcoran          |                     | no data | 4.9        | 3.7          | 3.8        | 3.3        | 4.1        | 3.7        | 4.0        | 3.7        |        |        |        |        |        |        |              |                          |             |  |
| CRC - Ca Rehabilitation Center            |                     | no data | 4.1        | 3.2          | 3.3        | 3.5        | 3.4        | 3.0        | 3.1        | 3.1        |        |        |        |        |        |        |              |                          |             |  |
| CTF - Corr Training Facility              |                     | no data | 2.6        | 3.2          | 2.7        | 2.8        | 3.3        | 3.2        | 3.7        | 3.6        |        |        |        |        |        |        |              |                          |             |  |
| CVSP - Chuckawalla Valley State Prison    |                     | no data | 1.4        | 1.6          | 1.5        | 1.4        | 1.7        | 1.6        | 1.6        | 1.7        |        |        |        |        |        |        |              |                          |             |  |
| DVI - Deuel Vocational Institute          |                     | no data | 3.9        | 4.2          | 4.5        | 4.0        | 4.7        | 4.3        | 3.5        | 3.5        |        |        |        |        |        |        |              |                          |             |  |
| FOL - Folsom                              |                     | no data | 2.1        | 2.5          | 2.4        | 2.2        | 2.5        | 2.5        | 3.5        | 2.3        |        |        |        |        |        |        |              |                          |             |  |
| HDSP - High Desert State Prison           |                     | no data | 1.9        | 2.6          | 2.5        | 2.2        | 2.7        | 2.5        | 2.7        | 2.8        |        |        |        |        |        |        |              |                          |             |  |
| ISP - Ironwood State Prison               |                     | no data | 1.8        | 1.6          | 1.5        | 1.4        | 1.5        | 1.8        | 1.7        | 1.6        |        |        |        |        |        |        |              |                          |             |  |
| KVSP - Kern Valley State Prison           |                     | no data | 2.6        | 5.2          | 3.4        | 2.8        | 3.2        | 3.1        | 3.5        | 3.3        |        |        |        |        |        |        |              |                          |             |  |
| LAC - Ca State Prison-LA                  |                     | no data | 3.6        | 5.2          | 5.2        | 4.9        | 5.3        | 4.9        | 5.7        | 5.4        |        |        |        |        |        |        |              |                          |             |  |
| MCSP - Mule Creek State Prison            |                     | no data | 4.5        | 6.3          | 6.1        | 5.5        | 6.7        | 6.7        | 6.9        | 5.8        |        |        |        |        |        |        |              |                          |             |  |
| NKSP - North Kern State Prison            |                     | no data | 2.7        | 3.4          | 3.3        | 3.1        | 3.5        | 3.5        | 3.6        | 3.5        |        |        |        |        |        |        |              |                          |             |  |
| PBSP - Pelican Bay State Prison           |                     | no data | 3.4        |              |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| PVSP - Pleasant Valley State Prison       |                     | no data | 4.8        | 2.6          | 3.3        | 2.6        | 3.0        | 2.8        | 1.4        |            |        |        |        |        |        |        |              |                          |             |  |
| RJD - RJ Donovan Corr Facility            |                     | no data | 4.5        | 5.4          | 5.6        | 4.8        | 5.6        | 5.4        | 5.8        | 5.2        |        |        |        |        |        |        |              |                          |             |  |
| SAC - California State Prison, Sacramento |                     | no data | 4.4        | 5.9          | 6.5        | 5.7        | 6.8        | 5.2        | 5.7        | 5.4        |        |        |        |        |        |        |              |                          |             |  |
| SATF - California Substance Abuse TF      |                     | no data | 4.0        | 5.9          | 5.6        | 5.0        | 5.9        | 6.1        | 6.5        | 6.3        |        |        |        |        |        |        |              |                          |             |  |
| SCC - Sierra Conservation Center          |                     | no data | 1.2        | 1.4          | 1.8        | 1.4        | 1.6        | 1.4        | 1.4        | 1.2        |        |        |        |        |        |        |              |                          |             |  |
| SOL - Ca State Prison, Solano             |                     | no data | 2.8        | 4.7          | 4.3        | 3.8        | 4.7        | 4.8        | 5.4        | 4.9        |        |        |        |        |        |        |              |                          |             |  |
| SQ - San Quentin                          |                     | no data | 2.8        | 3.9          | 3.7        | 3.2        | 3.8        | 3.5        | 3.6        | 3.5        |        |        |        |        |        |        |              |                          |             |  |
| SVSP - Salina Valley State Prison         |                     | no data | 5.4        | 6.8          | 8.0        | 7.1        | 7.8        | 6.8        | 4.4        |            |        |        |        |        |        |        |              |                          |             |  |
| VSPW - Valley State Prison for Women      |                     | no data | 4.0        | 4.8          | 4.9        | 4.5        | 5.0        | 4.6        | 5.1        | 4.6        |        |        |        |        |        |        |              |                          |             |  |
| WSP - Wasco State Prison                  |                     | no data | 2.4        |              | 0.3        | 0.3        | 0.4        | 0.5        | 0.5        | 0.4        |        |        |        |        |        |        |              |                          |             |  |
| <b>CDCR Average Total Rx # PMPM</b>       |                     | no data | <b>3.3</b> | <b>3.6</b>   | <b>3.6</b> | <b>3.3</b> | <b>3.8</b> | <b>3.5</b> | <b>3.7</b> | <b>3.3</b> |        |        |        |        |        |        |              |                          |             |  |
| <b>Rx /Utilizing Patient</b>              |                     | Mo Avg  | Mo Avg     | Mo Avg       |            |            |            |            |            |            |        |        |        |        |        |        |              |                          |             |  |
| ASP - Avenal State Prison                 |                     | no data | no data    | 5.7          | 5.9        | 5.7        | 5.0        | 5.9        | 6.0        | 5.9        |        |        |        |        |        |        |              |                          |             |  |
| CAL - Calipatria State Prison             |                     | no data | no data    | 4.6          | 5.1        | 4.5        | 3.8        | 4.5        | 4.9        | 4.6        |        |        |        |        |        |        |              |                          |             |  |
| CCC - Ca Corr Center                      |                     | no data | no data    | 4.7          | 4.6        | 4.4        | 4.1        | 4.9        | 5.0        | 4.9        |        |        |        |        |        |        |              |                          |             |  |
| CCI - Ca Corr Institute                   |                     | no data | no data    | 5.3          | 5.5        | 5.0        | 4.6        | 5.4        | 5.7        | 5.5        |        |        |        |        |        |        |              |                          |             |  |
| CCWF - Central Ca Women's Facility        |                     | no data | no data    | 9.2          | 9.5        | 9.2        | 8.0        | 9.3        | 9.8        | 9.3        |        |        |        |        |        |        |              |                          |             |  |
| CEN - Centinela State Prison              |                     | no data | no data    | 4.7          | 4.8        | 4.6        | 4.0        | 4.9        | 4.9        | 4.8        |        |        |        |        |        |        |              |                          |             |  |

PHARMACY DASHBOARD

| Measure                                   | Measure Definitions                                | Actual  |         |         | CY 2007 YTD | Jan-07  | Feb-07  | Mar-07  | Apr-07  | May-07  | Jun-07  | Jul-07  | Aug-07  | Sep-07  | Oct-07  | Nov-07  | Dec-07  | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |
|---|--|---------|---------|---------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------------|--------------------------|-------------|
|   |  | CY 2005 | CY 2006 | CY 2007 |             |         |         |         |         |         |         |         |         |         |         |         |         |              |                          |             |
| CIM - Ca Institute for Men                |  | no data | no data | 8.6     | 9.2         | 8.5     | 7.7     | 8.5     | 9.3     | 8.6     |         |         |         |         |         |         |         |              |                          |             |
| CIW - Corr Institute for Women            |  | no data | no data | 6.8     | 7.2         | 6.2     | 6.8     | 6.9     | 7.2     | 6.6     |         |         |         |         |         |         |         |              |                          |             |
| CMC - Ca Men's Colony                     |  | no data | no data | 7.5     | 7.8         | 7.4     | 6.4     | 7.8     | 8.0     | 7.7     |         |         |         |         |         |         |         |              |                          |             |
| CMF - Ca Medical Facility                 |  | no data | no data | 10.0    | 10.6        | 10.5    | 9.4     | 9.6     | 10.2    | 9.7     |         |         |         |         |         |         |         |              |                          |             |
| COR - Ca State Prisons, Corcoran          |  | no data | no data | 6.3     | 6.4         | 6.1     | 5.8     | 6.4     | 6.7     | 6.4     |         |         |         |         |         |         |         |              |                          |             |
| CRC - Ca Rehabilitation Center            |  | no data | no data | 5.5     | 5.5         | 5.5     | 5.7     | 5.6     | 5.5     | 5.3     |         |         |         |         |         |         |         |              |                          |             |
| CTF - Corr Training Facility              |  | no data | no data | 6.4     | 6.1         | 6.2     | 5.4     | 6.7     | 7.2     | 7.0     |         |         |         |         |         |         |         |              |                          |             |
| CVSP - Chuckawalla Valley State Prison    |  | no data | no data | 4.1     | 4.4         | 3.9     | 3.5     | 4.2     | 4.4     | 4.4     |         |         |         |         |         |         |         |              |                          |             |
| DVI - Duell Vocational Institute          |  | no data | no data | 5.4     | 5.8         | 5.4     | 5.2     | 5.7     | 5.2     |         |         |         |         |         |         |         |         |              |                          |             |
| FOL - Folsom                              |  | no data | no data | 5.1     | 5.4         | 5.0     | 5.4     | 5.2     | 4.6     | 4.8     |         | 5.10    |         |         |         |         |         |              |                          |             |
| HDSP - High Desert State Prison           |  | no data | no data | 5.3     | 5.4         | 5.2     | 4.6     | 5.3     | 5.5     | 5.6     |         |         |         |         |         |         |         |              |                          |             |
| ISP - Ironwood State Prison               |  | no data | no data | 4.2     | 4.3         | 4.2     | 3.6     | 4.4     | 4.6     | 4.4     |         |         |         |         |         |         |         |              |                          |             |
| KVSP - Kern Valley State Prison           |  | no data | no data | 5.6     | 6.0         | 5.4     | 4.8     | 5.7     | 6.1     | 5.8     |         |         |         |         |         |         |         |              |                          |             |
| LAC - Ca State Prison LA                  |  | no data | no data | 6.9     | 7.0         | 6.9     | 6.1     | 7.0     | 7.3     | 7.2     |         |         |         |         |         |         |         |              |                          |             |
| MCSP - Mule Creek State Prison            |  | no data | no data | 8.9     | 9.4         | 8.5     | 8.0     | 9.4     | 9.8     | 8.4     |         |         |         |         |         |         |         |              |                          |             |
| NKSP - North Kern State Prison            |  | no data | no data | 5.4     | 5.2         | 5.1     | 4.8     | 5.7     | 5.8     | 5.7     |         |         |         |         |         |         |         |              |                          |             |
| PBSP - Pelican Bay State Prison           |  | no data | no data |         |             |         |         |         |         |         |         |         |         |         |         |         |         |              |                          |             |
| PVSP - Pleasant Valley State Prison       |  | no data | no data | 4.6     | 5.5         | 4.8     | 4.4     | 5.0     | 3.3     |         |         |         |         |         |         |         |         |              |                          |             |
| RJD - RJ Donovan Corr Facility            |  | no data | no data | 7.3     | 7.8         | 7.2     | 6.4     | 7.5     | 7.8     | 7.2     |         |         |         |         |         |         |         |              |                          |             |
| SAC - California State Prison, Sacramento |  | no data | no data | 7.6     | 8.8         | 8.1     | 7.2     | 7.1     | 7.5     | 7.2     |         |         |         |         |         |         |         |              |                          |             |
| SATF - California Substance Abuse TF      |  | no data | no data | 10.0    | 9.9         | 9.4     | 8.2     | 10.7    | 11.3    | 10.9    |         |         |         |         |         |         |         |              |                          |             |
| SCC - Sierra Conservation Center          |  | no data | no data | 5.1     | 5.7         | 5.4     | 4.4     | 5.0     | 5.0     | 4.8     |         |         |         |         |         |         |         |              |                          |             |
| SOL - Ca State Prison, Solano             |  | no data | no data | 7.8     | 7.8         | 7.2     | 6.7     | 8.1     | 8.8     | 8.1     |         |         |         |         |         |         |         |              |                          |             |
| SQ - San Quentin                          |  | no data | no data | 5.4     | 5.9         | 5.4     | 4.9     | 5.4     | 5.5     | 5.3     |         |         |         |         |         |         |         |              |                          |             |
| SVSP - Salina Valley State Prison         |  | no data | no data | 9.8     | 11.8        | 10.6    | 9.3     | 9.9     | 7.4     |         |         |         |         |         |         |         |         |              |                          |             |
| VSPW - Valley State Prison for Women      |  | no data | no data | 6.3     | 6.4         | 6.1     | 6.5     | 6.2     | 6.6     | 6.3     |         |         |         |         |         |         |         |              |                          |             |
| WSP - Wasco State Prison                  |  | no data | no data | 1.9     | 1.7         | 1.8     | 2.0     | 2.0     | 2.1     | 2.0     |         |         |         |         |         |         |         |              |                          |             |
| CDCR Average Total Rx # / Utilizing Pt    |  | no data | no data | 6.8     | 7.02        | 6.6     | 7.1     | 6.8     | 6.9     | 6.6     |         |         |         |         |         |         |         |              |                          |             |
| <b>CLINICAL</b>                           | <b>Rx Error # (Chg to rate when Rx # Reliable)</b> | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg      | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg  | Mo Avg       | Mo Avg                   | Mo Avg      |
| ASP - Avenal State Prison                 |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CAL - Callipatria State Prison            |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CCC - Ca Corr Center                      |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CCI - Ca Corr Institute                   |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CCWF - Central Ca Women's Facility        |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CEN - Centinela State Prison              |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CIM - Ca Institute for Men                |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CIW - Corr Institute for Women            |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CMC - Ca Men's Colony                     |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CMF - Ca Medical Facility                 |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| COR - Ca State Prisons, Corcoran          |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CRC - Ca Rehabilitation Center            |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CTF - Corr Training Facility              |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| CVSP - Chuckawalla Valley State Prison    |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| DVI - Duell Vocational Institute          |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| FOL - Folsom                              |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| HDSP - High Desert State Prison           |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| ISP - Ironwood State Prison               |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |
| KVSP - Kern Valley State Prison           |  | no data | no data | no data | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      | no data                  | no data     |

PHARMACY DASHBOARD

| Measure                                   | Measure Definitions | Actual  |         |                   | Jan-07  | Feb-07                | Mar-07      | Apr-07  | May-07  | Jun-07  | Jul-07  | Aug-07  | Sep-07  | Oct-07  | Nov-07  | Dec-07  | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |
|---|---------------------|---------|---------|-------------------|---------|-----------------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------------|--------------------------|-------------|
|   |                     | CY 2005 | CY 2006 | CY 2007 YTD       |         |                       |             |         |         |         |         |         |         |         |         |         |              |                          |             |
| LAC - Ca State Prison LA                  |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| MCSP - Mule Creek State Prison            |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| NKSP - North Kern State Prison            |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| PBSP - Pelican Bay State Prison           |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| PVSP - Pleasant Valley State Prison       |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| RJD - RJ Donovan Corr Facility            |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SAC - California State Prison, Sacramento |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SATF - California Substance Abuse TF      |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SCC - Sierra Conservation Center          |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SOL - Ca State Prison, Solano             |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SQ - San Quentin                          |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| SVSP - Salina Valley State Prison         |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| VSPW - Valley State Prison for Women      |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| WSP - Wasco State Prison                  |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| <b>CDCR Total Rx Errors</b>               |                     | no data | no data | no data           | no data | no data               | no data     | no data | no data | no data | no data | no data | no data | no data | no data | no data | no data      |                          |             |
| <b>Guidelines Deployed</b>                |                     | Me Avg  | 2006    | 2007 Year To Date | Hep C   | 2 delayed through P&T | HTN, Asthma | HLD     | DM      |         |         |         |         |         |         |         |              |                          |             |
| ASP - Avenal State Prison                 |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CAL - Calipatria State Prison             |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CCC - Ca Corr Center                      |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CCI - Ca Corr Institute                   |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CCWF - Central Ca Women's Facility        |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CEN - Centinela State Prison              |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CIM - Ca Institute for Men                |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CIW - Corr Institute for Women            |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CMC - Ca Men's Colony                     |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CMF - Ca Medical Facility                 |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| COR - Ca State Prisons, Corcoran          |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CRC - Ca Rehabilitation Center            |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CTF - Corr Training Facility              |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| CVSP - Chuckawalla Valley State Prison    |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| DVI - Deuel Vocational Institute          |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| FOL - Folsom                              |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| HDSP - High Desert State Prison           |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| ISP - Ironwood State Prison               |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| KVSP - Kern Valley State Prison           |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| LAC - Ca State Prison LA                  |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| MCSP - Mule Creek State Prison            |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| NKSP - North Kern State Prison            |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| PBSP - Pelican Bay State Prison           |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| PVSP - Pleasant Valley State Prison       |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| RJD - RJ Donovan Corr Facility            |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SAC - California State Prison, Sacramento |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SATF - California Substance Abuse TF      |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SCC - Sierra Conservation Center          |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SOL - Ca State Prison, Solano             |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SQ - San Quentin                          |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| SVSP - Salina Valley State Prison         |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |
| VSPW - Valley State Prison for Women      |                     | n/a     | 1       | 5                 | 1       | 1                     | 1           | 3       | 4       | 5       | 5       |         |         |         |         |         |              |                          |             |

PHARMACY DASHBOARD

| Measure  | Measure Definitions | Actual  |         |             | Jan-07 | Feb-07       | Mar-07 | Apr-07 | May-07 | Jun-07 | Jul-07 | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data          |
|--|---------------------|---------|---------|-------------|--------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|--------------------------|----------------------|
|  |                     | CY 2005 | CY 2006 | CY 2007 YTD |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
| WSP - Wasco State Prison                             |                     | n/a     | 1       | 5           | 1      | 1            | 1      | 1      | 3      | 4      | 5      | 5      |        |        |        |        |              |                          |                      |
| CDCR Total Guidelines                                |                     | n/a     | 1       | 5           | 1      | 1            | 1      | 1      | 3      | 4      | 5      | 5      |        |        |        |        |              |                          |                      |
| <b>Unit Audit Compliance</b>                         |                     |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
| CDCR System-wide Percentage Not Failing Pharmacy     |                     | no data | no data | 29%         | n/a    | Baseline 18% | 27%    | 33%    | 39%    |        |        |        |        |        |        |        |              |                          | <a href="#">Link</a> |
| CDCR System-wide Percentage Not Failing Non-Pharmacy |                     | no data | no data | 4%          | n/a    | Baseline 3%  | 3%     | 3%     | 6%     |        |        |        |        |        |        |        |              |                          | <a href="#">Link</a> |
| <b>STAFFING (% Filled) RPH+Tech</b>                  |                     |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
| ASP - Avenal State Prison                            |                     | no data | no data | 121%        | 121%   | 107%         | 107%   | 129%   | 135%   | 136%   | 111%   |        |        |        |        |        |              |                          |                      |
| CAL - Calipatria State Prison                        |                     | no data | no data | 274%        | 350%   | 250%         | 250%   | 275%   | 300%   | 300%   | 118%   |        |        |        |        |        |              |                          |                      |
| CCC - Ca Corr Center                                 |                     | no data | no data | 120%        | 133%   | 133%         | 133%   | 133%   | 100%   | 133%   | 60%    |        |        |        |        |        |              |                          |                      |
| CCI - Ca Corr Institute                              |                     | no data | no data | 138%        | 144%   | 155%         | 155%   | 156%   | 144%   | 144%   | 80%    |        |        |        |        |        |              |                          |                      |
| CCWF - Central Ca Women's Facility                   |                     | no data | no data | 143%        | 154%   | 144%         | 154%   | 143%   | 157%   | 157%   | 84%    |        |        |        |        |        |              |                          |                      |
| CEN - Centinela State Prison                         |                     | no data | no data | 120%        | 110%   | 119%         | 119%   | 169%   | 140%   | 140%   | 103%   |        |        |        |        |        |              |                          |                      |
| CIM - Ca Institute for Men                           |                     | no data | no data | 130%        | 143%   | 95%          | 103%   | 119%   | 135%   | 149%   | 151%   |        |        |        |        |        |              |                          |                      |
| CIW - Corr Institute for Women                       |                     | no data | no data | 189%        | 200%   | 200%         | 200%   | 200%   | 200%   | 200%   | 113%   |        |        |        |        |        |              |                          |                      |
| CMC - Ca Men's Colony                                |                     | no data | no data | 83%         | 71%    | 78%          | 78%    | 85%    | 98%    | 92%    | 91%    |        |        |        |        |        |              |                          |                      |
| CMF - Ca Medical Facility                            |                     | no data | no data | 122%        | 131%   | 129%         | 124%   | 119%   | 124%   | 124%   | 93%    |        |        |        |        |        |              |                          |                      |
| COR - Ca State Prisons, Corcoran                     |                     | no data | no data | 104%        | 108%   | 106%         | 106%   | 106%   | 106%   | 99%    | 93%    |        |        |        |        |        |              |                          |                      |
| CRC - Ca Rehabilitation Center                       |                     | no data | no data | 118%        | 110%   | 137%         | 137%   | 123%   | 121%   | 121%   | 88%    |        |        |        |        |        |              |                          |                      |
| CTF - Corr Training Facility                         |                     | no data | no data | 222%        | 224%   | 228%         | 248%   | 248%   | 248%   | 248%   | 108%   |        |        |        |        |        |              |                          |                      |
| CVSP - Chuckawalla Valley State Prison               |                     | no data | no data | 108%        | 100%   | 100%         | 100%   | 125%   | 100%   | 118%   | 119%   |        |        |        |        |        |              |                          |                      |
| DVI - Deuel Vocational Institute                     |                     | no data | no data | 164%        | 173%   | 175%         | 175%   | 165%   | 177%   | 178%   | 96%    |        |        |        |        |        |              |                          |                      |
| FOL - Folsom   |                     | no data | no data | 102%        | 97%    | 97%          | 97%    | 97%    | 97%    | 97%    | 135%   |        |        |        |        |        |              |                          |                      |
| HDSP - High Desert State Prison                      |                     | no data | no data | 125%        | 100%   | 91%          | 91%    | 207%   | 207%   | 100%   | 102%   |        |        |        |        |        |              |                          |                      |
| ISP - Ironwood State Prison                          |                     | no data | no data | 153%        | 131%   | 200%         | 200%   | 160%   | 160%   | 163%   | 80%    |        |        |        |        |        |              |                          |                      |
| KVSP - Kern Valley State Prison                      |                     | no data | no data | 141%        | 162%   | 132%         | 147%   | 132%   | 147%   | 147%   | 100%   |        |        |        |        |        |              |                          |                      |
| LAC - Ca State Prison LA                             |                     | no data | no data | 89%         | 68%    | 87%          | 87%    | 87%    | 87%    | 107%   | 111%   |        |        |        |        |        |              |                          |                      |
| MCSP - Mule Creek State Prison                       |                     | no data | no data | 327%        | 375%   | 350%         | 325%   | 363%   | 338%   | 388%   | 103%   |        |        |        |        |        |              |                          |                      |
| NKSP - North Kern State Prison                       |                     | no data | no data | 197%        | 250%   | 189%         | 200%   | 188%   | 206%   | 219%   | 81%    |        |        |        |        |        |              |                          |                      |
| PBSP - Pelican Bay State Prison                      |                     | no data | no data | 106%        | 100%   | 114%         | 114%   | 107%   | 114%   | 100%   | 100%   |        |        |        |        |        |              |                          |                      |
| PVSP - Pleasant Valley State Prison                  |                     | no data | no data | 140%        | 133%   | 173%         | 173%   | 123%   | 160%   | 151%   | 72%    |        |        |        |        |        |              |                          |                      |
| RJD - RJ Donovan Corr Facility                       |                     | no data | no data | 104%        | 81%    | 113%         | 113%   | 105%   | 119%   | 119%   | 105%   |        |        |        |        |        |              |                          |                      |
| SAC - California State Prison, Sacramento            |                     | no data | no data | 116%        | 115%   | 115%         | 115%   | 115%   | 123%   | 123%   | 107%   |        |        |        |        |        |              |                          |                      |
| SATF - California Substance Abuse TF                 |                     | no data | no data | 114%        | 113%   | 139%         | 139%   | 138%   | 79%    | 125%   | 68%    |        |        |        |        |        |              |                          |                      |
| SCC - Sierra Conservation Center                     |                     | no data | no data | 116%        | 100%   | 100%         | 125%   | 125%   | 125%   | 150%   | 100%   |        |        |        |        |        |              |                          |                      |
| SOL - Ca State Prison, Solano                        |                     | no data | no data | 135%        | 122%   | 143%         | 122%   | 153%   | 143%   | 153%   | 125%   |        |        |        |        |        |              |                          |                      |
| SQ - San Quentin                                     |                     | no data | no data | 154%        | 170%   | 170%         | 159%   | 170%   | 148%   | 148%   | 100%   |        |        |        |        |        |              |                          |                      |
| SVSP - Salina Valley State Prison                    |                     | no data | no data | 149%        | 133%   | 167%         | 167%   | 167%   | 167%   | 163%   | 98%    |        |        |        |        |        |              |                          |                      |
| VSPW - Valley State Prison for Women                 |                     | no data | no data | 198%        | 217%   | 217%         | 217%   | 217%   | 217%   | 183%   | 100%   |        |        |        |        |        |              |                          |                      |
| WSP - Wasco State Prison                             |                     | no data | no data | 117%        | 117%   | 125%         | 125%   | 108%   | 132%   | 120%   | 92%    |        |        |        |        |        |              |                          |                      |
| <b>CDCR Total Vacancy</b>                            |                     |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
|  |                     | no data | no data | 133%        | 134%   | 137%         | 137%   | 140%   | 144%   | 140%   | 99%    |        |        |        |        |        |              |                          |                      |
| <b>BUDGET % Variance to budget</b>                   |                     |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
|  |                     | Annual  | Annual  | YTD         |        |              |        |        |        |        |        |        |        |        |        |        |              |                          |                      |
| Drug   | System-wide Total   |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          | (+/-) 5%             |
| Salary/Benefits                                      | System-wide Total   |         |         |             |        |              |        |        |        |        |        |        |        |        |        |        |              |                          | (+/-) 5%             |

**PHARMACY DASHBOARD**

White - Under construction  
 Green - On target  
 Yellow - Short of target  
 Red - Significantly below target

| Therapeutic Category (AHFS)  | CY 2006      |          | CY 2007 YTD  |          | CY 2007 YTD  |          | Jan-Mar 07   |       | Apr-Jun 07   |       | Jul-Sep 07 |   | Mo Avg |   | Oct-Dec 07 |   | FY07 Target or FY06 vs FY07 |
|--|--------------|----------|--------------|----------|--------------|----------|--------------|-------|--------------|-------|------------|---|--------|---|------------|---|-----------------------------|
|  | Mo Avg \$    | Mo Avg % | Mo Avg \$    | Mo Avg % | Mo Avg \$    | Mo Avg % | \$           | %     | \$           | %     | \$         | % | \$     | % | \$         | % |                             |
|  |              |          |              |          |              |          |              |       |              |       |            |   |        |   |            |   |                             |
| Fiscal System Wide   |              |          |              |          |              |          |              |       |              |       |            |   |        |   |            |   |                             |
| 40404 ANTIHISTAMINE DRUGS: 1st Gen. Ethanolamine Derivatives             | 10,668.92    | 0.08     | 12,631.53    | 0.08     | 11,258.82    | 0.07     | 12850.35     | 0.08  | 13785.41     | 0.09  |            |   |        |   |            |   | 18%                         |
| 40412 ANTIHISTAMINE DRUGS: 1st Gen. Phenothiazine Derivatives            | 4,189.32     | 0.03     | 4,595.99     | 0.03     | 4,942.51     | 0.03     | 4161.64      | 0.03  | 5293.81      | 0.03  |            |   |        |   |            |   | 10%                         |
| 40420 ANTIHISTAMINE DRUGS: 1st Gen. Propylamine Derivatives              | 7,081.85     | 0.05     | 8,156.22     | 0.05     | 8,856.22     | 0.06     | 8140.12      | 0.05  | 7478.33      | 0.05  |            |   |        |   |            |   | 15%                         |
| 40482 ANTIHISTAMINE DRUGS: 1st Gen. Miscellaneous                        | 1,359.64     | 0.01     | 1,051.40     | 0.01     | 1,256.49     | 0.01     | 1085.92      | 0.01  | 831.79       | 0.01  |            |   |        |   |            |   | -23%                        |
| 40600 ANTIHISTAMINE DRUGS: 2nd Gen.                                      | 25,763.81    | 0.19     | 34,392.28    | 0.22     | 31,171.46    | 0.21     | 41923.03     | 0.27  | 29892.35     | 0.19  |            |   |        |   |            |   | 33%                         |
| 80800 ANTI-INFECTIVES: Antihelmintics                                    | 304.93       | 0.00     | 359.07       | 0.00     | 775.28       | 0.01     | 68.60        | 0.00  | 233.32       | 0.00  |            |   |        |   |            |   | 18%                         |
| 81202 ANTI-INFECTIVES: Antibiotics: Aminoglycosides                      | 6,320.79     | 0.05     | 7,106.90     | 0.05     | 8,464.08     | 0.06     | 7479.33      | 0.05  | 5377.28      | 0.03  |            |   |        |   |            |   | 12%                         |
| 81208 ANTI-INFECTIVES: Antibiotics: Cephalosporins                       | 23,674.29    | 0.18     | 14,278.34    | 0.08     | 14,942.42    | 0.10     | 15933.52     | 0.10  | 12550.66     | 0.08  |            |   |        |   |            |   | -40%                        |
| 81207 ANTI-INFECTIVES: Antibiotics: Misc. B-Lactams                      | 6,540.82     | 0.05     | 5,487.22     | 0.04     | 7,453.38     | 0.05     | 6008.08      | 0.04  | 2989.19      | 0.02  |            |   |        |   |            |   | -16%                        |
| 81212 ANTI-INFECTIVES: Antibiotics: Macrolides                           | 41,179.13    | 0.30     | 26,839.99    | 0.17     | 37,565.87    | 0.25     | 28521.40     | 0.18  | 14432.71     | 0.09  |            |   |        |   |            |   | -35%                        |
| 81216 ANTI-INFECTIVES: Antibiotics: Penicillins                          | 45,961.62    | 0.34     | 43,764.78    | 0.28     | 44,594.31    | 0.30     | 48895.14     | 0.30  | 39834.88     | 0.25  |            |   |        |   |            |   | -4%                         |
| 81218 ANTI-INFECTIVES: Antibiotics: Quinolones                           | 54,393.74    | 0.40     | 60,791.34    | 0.39     | 62,476.02    | 0.42     | 55842.05     | 0.35  | 64055.94     | 0.40  |            |   |        |   |            |   | 12%                         |
| 81220 ANTI-INFECTIVES: Antibiotics: Sulfonamides                         | 11,662.47    | 0.09     | 15,412.34    | 0.10     | 17,687.27    | 0.12     | 14978.64     | 0.09  | 13561.10     | 0.09  |            |   |        |   |            |   | 32%                         |
| 81224 ANTI-INFECTIVES: Antibiotics: Tetracyclines                        | 10,185.66    | 0.08     | 9,644.40     | 0.06     | 8,926.72     | 0.06     | 10,657.29    | 0.07  | 8,949.18     | 0.06  |            |   |        |   |            |   | -5%                         |
| 81228 ANTI-INFECTIVES: Antibiotics: Miscellaneous                        | 47,136.19    | 0.35     | 61,270.97    | 0.40     | 54,282.85    | 0.36     | 62,270.89    | 0.39  | 67,259.17    | 0.42  |            |   |        |   |            |   | 30%                         |
| 81404 ANTI-INFECTIVES: Antifungals: Allylamines                          | 34,637.61    | 0.26     | 51,867.26    | 0.33     | 53,522.11    | 0.36     | 64,674.75    | 0.41  | 37,204.92    | 0.23  |            |   |        |   |            |   | 50%                         |
| 81408 ANTI-INFECTIVES: Antifungals: Azoles                               | 82,795.95    | 0.61     | 89,857.52    | 0.58     | 86,660.73    | 0.58     | 82,933.60    | 0.53  | 98,776.23    | 0.63  |            |   |        |   |            |   | 9%                          |
| 81416 ANTI-INFECTIVES: Echinocandins                                     | 0.00         | 0.00     | 296.59       | 0.00     | 0.00         | 0.00     | 889.76       | 0.01  | 0.00         | 0.00  |            |   |        |   |            |   | #DIV/0!                     |
| 81428 ANTI-INFECTIVES: Antifungals: Polyenes                             | 3,424.41     | 0.03     | 809.74       | 0.01     | 1,058.06     | 0.01     | 1,186.63     | 0.01  | 213.52       | 0.00  |            |   |        |   |            |   | -76%                        |
| 81432 ANTI-INFECTIVES: Antifungals: Pyrimidines                          | 831.78       | 0.01     | 0.00         | 0.00     | 0.00         | 0.00     | 0.00         | 0.00  | 0.00         | 0.00  |            |   |        |   |            |   | 11%                         |
| 81492 ANTI-INFECTIVES: Antifungals: Miscellaneous                        | 52,049.69    | 0.39     | 57,863.59    | 0.37     | 54,467.89    | 0.36     | 66,533.21    | 0.42  | 52,559.68    | 0.33  |            |   |        |   |            |   | -28%                        |
| 81604 ANTI-INFECTIVES: Antimycobacterials: Antituberculosis Agents       | 36,996.80    | 0.27     | 27,254.59    | 0.18     | 27,857.98    | 0.19     | 27,106.67    | 0.17  | 26,799.11    | 0.17  |            |   |        |   |            |   | -33%                        |
| 81682 ANTI-INFECTIVES: Antimycobacterials: Miscellaneous                 | 448.31       | 0.00     | 300.60       | 0.00     | 224.83       | 0.00     | 391.47       | 0.00  | 285.52       | 0.00  |            |   |        |   |            |   | 10%                         |
| 81808 ANTI-INFECTIVES: Antivirals: Interferons                           | 1,876,417.44 | 12.41    | 1,848,820.51 | 11.93    | 1,885,356.76 | 12.55    | 1,937,961.74 | 12.27 | 1,723,743.04 | 10.88 |            |   |        |   |            |   | 18%                         |
| 81820 ANTI-INFECTIVES: Antivirals: Neuraminidase Inhibitors              | 197,037.70   | 1.48     | 233,332.54   | 1.51     | 220,667.31   | 1.47     | 248,987.06   | 1.58  | 229,143.24   | 1.45  |            |   |        |   |            |   | 51%                         |
| 81828 ANTI-INFECTIVES: Antivirals: Nucleosides & Nucleotides             | 125.92       | 0.01     | 1,094.38     | 0.01     | 3260.85      | 0.02     | 22.18        | 0.00  | 0.00         | 0.00  |            |   |        |   |            |   | 4%                          |
| 81892 ANTI-INFECTIVES: Antivirals: Miscellaneous                         | 94,362.78    | 0.70     | 97,867.12    | 0.63     | 92,136.53    | 0.61     | 100,948.58   | 0.64  | 100,516.23   | 0.63  |            |   |        |   |            |   | 4%                          |
| 83004 ANTI-INFECTIVES: Antiprotozoals: Amebicides                        | 8.50         | 0.00     | 11.33        | 0.00     | 0.00         | 0.00     | 34.00        | 0.00  | 0.00         | 0.00  |            |   |        |   |            |   | 46%                         |
| 83008 ANTI-INFECTIVES: Antiprotozoals: Antimalarials                     | 2,661.69     | 0.02     | 3,906.32     | 0.03     | 4,466.81     | 0.03     | 3,094.17     | 0.02  | 4,158.59     | 0.03  |            |   |        |   |            |   | -30%                        |
| 83092 ANTI-INFECTIVES: Antiprotozoals: Miscellaneous                     | 13,652.81    | 0.10     | 9,518.63     | 0.06     | 8,306.58     | 0.06     | 16,780.17    | 0.11  | 34,668.13    | 0.22  |            |   |        |   |            |   | -53%                        |
| 83800 ANTI-INFECTIVES: Urinary Anti-Infectives                           | 2,870.29     | 0.02     | 1,352.49     | 0.01     | 1,248.87     | 0.01     | 797.59       | 0.01  | 2011.00      | 0.01  |            |   |        |   |            |   | 46%                         |
| 100000 ANTINEOPLASTIC AGENTS   | 85,961.94    | 0.64     | 125,601.80   | 0.81     | 113,922.79   | 0.78     | 111,609.44   | 0.71  | 151,273.18   | 0.95  |            |   |        |   |            |   | 14%                         |
| 120804 AUTONOMIC DRUGS: Anticholinergics: Antiparkinsonian Agents        | 20,053.95    | 0.15     | 19,379.30    | 0.13     | 20,401.20    | 0.14     | 18,761.10    | 0.12  | 18,975.61    | 0.12  |            |   |        |   |            |   | -3%                         |
| 120808 AUTONOMIC DRUGS: Anticholinergics: Antimuscarinics/Antispasmodics | 56,018.03    | 0.41     | 62,104.63    | 0.40     | 63,137.63    | 0.42     | 68,663.28    | 0.37  | 64,512.86    | 0.41  |            |   |        |   |            |   | 11%                         |
| 121200 AUTONOMIC DRUGS: Sympathomimetic Adrenergic Agents                | 95,490.80    | 0.71     | 79,428.51    | 0.51     | 80,789.84    | 0.54     | 71,044.93    | 0.45  | 86,440.96    | 0.55  |            |   |        |   |            |   | -17%                        |
| 121204 AUTONOMIC DRUGS: Sympathomimetic Adrenergic Agonists              | 64.96        | 0.00     | 192.64       | 0.00     | 31.90        | 0.00     | 184.83       | 0.00  | 381.20       | 0.00  |            |   |        |   |            |   | 187%                        |
| 121208 AUTONOMIC DRUGS: Sympatholytic α-Adrenergic Agonists              | 221,989.85   | 1.64     | 356,355.74   | 2.30     | 320,143.78   | 2.13     | 374,658.65   | 2.37  | 374,284.78   | 2.36  |            |   |        |   |            |   | 61%                         |
| 121212 AUTONOMIC DRUGS: Sympatholytic α & β-Adrenergic Agonists          | 1,256.78     | 0.01     | 2,319.19     | 0.01     | 2,464.54     | 0.02     | 3,984.47     | 0.02  | 1,098.56     | 0.01  |            |   |        |   |            |   | 85%                         |
| 121600 AUTONOMIC DRUGS: Sympatholytic Adrenergic Blocking Agents         | 2,465.94     | 0.02     | 2,743.00     | 0.02     | 2,622.75     | 0.02     | 2,806.14     | 0.02  | 2,800.11     | 0.02  |            |   |        |   |            |   | 11%                         |
| 122000 AUTONOMIC DRUGS: Skeletal Muscle Relaxants                        | 31,034.48    | 0.23     | 35,837.86    | 0.23     | 32,487.84    | 0.22     | 33,652.10    | 0.21  | 41,373.56    | 0.26  |            |   |        |   |            |   | 15%                         |
| 122004 AUTONOMIC DRUGS: Centrally Acting Skeletal Muscle Relaxants       | 0.00         | 0.00     | 50.00        | 0.00     | 0.00         | 0.00     | 0.00         | 0.00  | 150.00       | 0.00  |            |   |        |   |            |   | #DIV/0!                     |
| 128200 AUTONOMIC DRUGS: Miscellaneous                                    | -14.75       | 0.00     | 28.73        | 0.00     | 86.19        | 0.00     | 0.00         | 0.00  | 0.00         | 0.00  |            |   |        |   |            |   | -295%                       |
| 180000 BLOOD DERIVATIVES   | 344.63       | 0.00     | 0.00         | 0.00     | 0.00         | 0.00     | 0.00         | 0.00  | 0.00         | 0.00  |            |   |        |   |            |   | -100%                       |
| 200404 BLOOD FORMATION & COAGULATION: Antianemia Drugs: Iron             | 4,283.63     | 0.03     | 8,876.69     | 0.06     | 7,704.35     | 0.05     | 9,757.18     | 0.06  | 9,188.55     | 0.06  |            |   |        |   |            |   | 109%                        |
| 201218 BLOOD FORMATION & COAGULATION: Anticoagulants                     | 10,616.10    | 0.08     | 316.03       | 0.00     | 642.34       | 0.00     | 62.66        | 0.00  | 243.09       | 0.00  |            |   |        |   |            |   | -87%                        |
| 201220 BLOOD FORMATION & COAGULATION: Thrombolytic Agents                | 121.26       | 0.00     | 1,700.44     | 0.01     | 271.73       | 0.00     | 2,388.72     | 0.02  | 2,440.86     | 0.02  |            |   |        |   |            |   | 1302%                       |
| 202100 BLOOD FORMATION & COAGULATION: Hematopoietic Agents               | 206,134.52   | 1.53     | 283,371.52   | 1.89     | 259,411.65   | 1.73     | 304,691.97   | 1.93  | 319,610.93   | 1.99  |            |   |        |   |            |   | 42%                         |
| 202404 BLOOD FORMATION & COAGULATION: Hemostatics                        | 477.90       | 0.00     | 466.35       | 0.00     | 514.10       | 0.00     | 457.10       | 0.00  | 433.77       | 0.00  |            |   |        |   |            |   | -2%                         |
| 202816 BLOOD FORMATION & COAGULATION: Hemostatics                        | 18,110.08    | 0.13     | 16,375.95    | 0.11     | 16,375.95    | 0.11     | 83.22        | 0.00  | 49034.63     | 0.31  |            |   |        |   |            |   | 14%                         |
| 240404 CARDIOVASCULAR DRUGS: Cardiac Drugs: Antiarrhythmic Agents        | 4,137.96     | 0.03     | 4,699.66     | 0.03     | 3,904.60     | 0.03     | 5,671.83     | 0.04  | 4,522.54     | 0.03  |            |   |        |   |            |   | -17%                        |
| 240408 CARDIOVASCULAR DRUGS: Cardiac Drugs: Cardiotonic Agents           | 1,336.30     | 0.01     | 1,108.97     | 0.01     | 1,208.84     | 0.01     | 1,400.61     | 0.01  | 711.45       | 0.00  |            |   |        |   |            |   |                             |

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| Therapeutic Category (AHFS)   | CY 2006      | CY 2006      | CY 2007 YTD  | CY 2007 YTD | Jan-Mar 07 Mo Avg | Apr-Jun 07 Mo Avg | Jul-Sep 07 Mo Avg | Oct-Dec 07 Mo Avg | F107 Target or FY08 vs FY07 |
|---|--------------|--------------|--------------|-------------|-------------------|-------------------|-------------------|-------------------|-----------------------------|
|   |              |              |              |             |                   |                   |                   |                   |                             |
| 240482 CARDIOVASCULAR DRUGS: Cardiac Drugs: Miscellaneous             | 203.78       | 203.78       | 316.71       | 0.00        | 54.34             | 55.99             | 839.80            | 0.01              | 55%                         |
| 240804 CARDIOVASCULAR DRUGS: Antilipemic Agents: Bile Acid Sec        | 2,637.26     | 2,637.26     | 4,061.58     | 0.03        | 3949.61           | 3978.50           | 4226.61           | 0.03              | 60%                         |
| 240805 CARDIOVASCULAR DRUGS: Antilipemic Agents: Cholesterol A        | 10,076.71    | 10,076.71    | 16,863.41    | 0.11        | 15161.30          | 16574.30          | 18924.64          | 0.12              | 67%                         |
| 240806 CARDIOVASCULAR DRUGS: Antilipemic Agents: Fibric Acid D        | 11,870.44    | 11,870.44    | 16,076.52    | 0.10        | 15804.58          | 15575.46          | 16849.52          | 0.11              | 35%                         |
| 240808 CARDIOVASCULAR DRUGS: Antilipemic Agents: HMG-COA R            | 593,978.31   | 593,978.31   | 780,694.47   | 5.04        | 783253.72         | 789058.10         | 769771.60         | 4.80              | 31%                         |
| 240892 CARDIOVASCULAR DRUGS: Antilipemic Agents: Miscellaneou         | 2,812.48     | 2,812.48     | 5,019.80     | 0.03        | 4767.05           | 4984.03           | 4408.33           | 0.03              | 92%                         |
| 240816 CARDIOVASCULAR DRUGS: Hypotensive Agents: Central a-Ag         | 16,638.33    | 16,638.33    | 19,436.13    | 0.13        | 19894.44          | 20413.37          | 17880.58          | 0.11              | 17%                         |
| 240820 CARDIOVASCULAR DRUGS: Hypotensive Agents: Central a-Ag         | 3,408.20     | 3,408.20     | 5,129.18     | 0.03        | 4136.01           | 5544.44           | 5707.11           | 0.04              | 50%                         |
| 241208 CARDIOVASCULAR DRUGS: Vasodilating Agents: Nitrates            | 7,163.85     | 7,163.85     | 8,311.61     | 0.05        | 7700.16           | 8078.03           | 9156.63           | 0.06              | 18%                         |
| 241212 CARDIOVASCULAR DRUGS: Vasodilating Agents: Phosphodiest        | 371.92       | 371.92       | 1,502.16     | 0.01        | 2537.12           | 1125.35           | 844.01            | 0.01              | 304%                        |
| 241292 CARDIOVASCULAR DRUGS: Vasodilating Agents: Miscellaneou        | 1,274.98     | 1,274.98     | 1,562.87     | 0.01        | 1349.13           | 1595.73           | 1743.75           | 0.01              | 23%                         |
| 241900 CARDIOVASCULAR DRUGS: Sclerosing Agents                        | 71.18        | 71.18        | 0.00         | 0.00        | 0.00              | 0.00              | 0.00              | 0.00              |                             |
| 242000 CARDIOVASCULAR DRUGS: a-Adrenergic Blocking Agents             | 8,268.32     | 8,268.32     | 9,515.98     | 0.06        | 8856.87           | 9561.74           | 10029.33          | 0.06              | 16%                         |
| 242400 CARDIOVASCULAR DRUGS: B-Adrenergic Blocking Agents             | 69,198.37    | 69,198.37    | 94,438.60    | 0.61        | 89223.66          | 84452.37          | 109898.77         | 0.69              | 60%                         |
| 242408 CARDIOVASCULAR DRUGS: Calcium Channel Blockers: Dihydro        | 212,052.34   | 212,052.34   | 241,129.20   | 1.57        | 267270.07         | 240606.39         | 225511.13         | 1.42              | 14%                         |
| 242882 CARDIOVASCULAR DRUGS: Calcium Channel Blockers: Misc.          | 12,881.99    | 12,881.99    | 12,268.92    | 0.08        | 11776.14          | 12513.90          | 12516.72          | 0.08              | -3%                         |
| 243204 CARDIOVASCULAR DRUGS: RAAS Inhibitors: ACE Inhibitors          | 44,380.55    | 44,380.55    | 50,321.34    | 0.32        | 51845.86          | 52081.40          | 47236.76          | 0.30              | 13%                         |
| 243208 CARDIOVASCULAR DRUGS: RAAS Inhibitors: Angiotensin II Rec      | 36,926.70    | 36,926.70    | 62,500.48    | 0.40        | 51621.58          | 62265.50          | 73614.36          | 0.46              | 69%                         |
| 243220 CARDIOVASCULAR DRUGS: RAAS Inhibitors: Mineralocorticoid       | 12,371.86    | 12,371.86    | 14,611.05    | 0.09        | 12848.25          | 14483.03          | 16501.86          | 0.10              | 18%                         |
| 280400 CNS AGENTS: General Anesthetics                                | 2,307.83     | 2,307.83     | 1,389.24     | 0.01        | 1069.28           | 1654.33           | 1444.12           | 0.01              | -40%                        |
| 280804 CNS AGENTS: Nonsteroidal Anti-inflammatory Agents              | 147,857.42   | 147,857.42   | 204,661.46   | 1.32        | 219141.72         | 204282.44         | 190580.22         | 1.20              | 38%                         |
| 280808 CNS AGENTS: Opiate Agonists                                    | 85,454.52    | 85,454.52    | 118,386.76   | 0.76        | 101260.88         | 120385.36         | 133424.05         | 0.84              | 38%                         |
| 280812 CNS AGENTS: Opiate Partial Agonists                            | 40.87        | 40.87        | 49.34        | 0.00        | 57.48             | 90.54             | 0.00              | 0.00              | 21%                         |
| 280892 CNS AGENTS: Miscellaneous Analgesics & Antipyretics            | 10,408.60    | 10,408.60    | 14,109.74    | 0.09        | 14231.68          | 13770.19          | 14327.34          | 0.08              | 38%                         |
| 281000 CNS AGENTS: Opiate Antagonists                                 | 480.07       | 480.07       | 1,163.99     | 0.01        | 476.36            | 1086.41           | 1928.00           | 0.01              | 142%                        |
| 281204 CNS AGENTS: Anticonvulsants: Barbiturates                      | 4,419.01     | 4,419.01     | 5,163.47     | 0.03        | 5187.84           | 4715.09           | 5587.47           | 0.04              | 17%                         |
| 281208 CNS AGENTS: Anticonvulsants: Benzodiazepines                   | 958.40       | 958.40       | 700.26       | 0.00        | 688.24            | 778.89            | 623.64            | 0.00              | -27%                        |
| 281212 CNS AGENTS: Anticonvulsants: Hydantoins                        | 84,786.96    | 84,786.96    | 67,672.04    | 0.44        | 66333.32          | 70565.05          | 65797.74          | 0.42              | 4%                          |
| 281220 CNS AGENTS: Anticonvulsants: Succinimides                      | 61.64        | 61.64        | 45.76        | 0.00        | 39.83             | 97.44             | 0.00              | 0.00              | -11%                        |
| 281292 CNS AGENTS: Anticonvulsants: Miscellaneous                     | 951,813.95   | 951,813.95   | 1,162,923.01 | 7.50        | 111567.26         | 118936.79         | 1207564.98        | 7.62              | 22%                         |
| 281904 CNS AGENTS: Psychotherapeutic Agents: Antidepressants          | 719,110.45   | 719,110.45   | 587,181.19   | 3.79        | 617048.37         | 555149.28         | 589285.92         | 3.72              | -18%                        |
| 281908 CNS AGENTS: Psychotherapeutic Agents: Antipsychotics           | 4,645,928.82 | 4,645,928.82 | 4,996,992.04 | 32.23       | 4649578.04        | 5015606.28        | 5325790.80        | 33.62             | 8%                          |
| 282004 CNS AGENTS: Anorex. Respir. & Cerebral Stimulants: Amphetam    | 1,772.82     | 1,772.82     | 1,271.25     | 0.01        | 964.16            | 1248.91           | 1600.68           | 0.01              | -28%                        |
| 282092 CNS AGENTS: Anorex. Respir. & Cerebral Stimulants: Misc.       | 44.96        | 44.96        | 76.70        | 0.00        | 49.70             | 165.09            | 21.30             | 0.00              | 75%                         |
| 282404 CNS AGENTS: Anxiolytic/Sedative/Hypnotics: Barbiturates        | 1,758.41     | 1,758.41     | 2,125.10     | 0.01        | 1756.23           | 1981.67           | 2637.41           | 0.02              | 21%                         |
| 282408 CNS AGENTS: Anxiolytic/Sedative/Hypnotics: Benzodiazephes      | 2,469.48     | 2,469.48     | 2,503.40     | 0.02        | 2419.54           | 2452.87           | 2637.78           | 0.02              | 1%                          |
| 282492 CNS AGENTS: Anxiolytic/Sedative/Hypnotics: Miscellaneous       | 35,816.21    | 35,816.21    | 30,985.10    | 0.20        | 30361.15          | 30342.18          | 31651.99          | 0.20              | -13%                        |
| 282800 CNS AGENTS: Antimanic Agents                                   | 13,445.69    | 13,445.69    | 14,701.28    | 0.09        | 14488.61          | 13469.16          | 16146.06          | 0.10              | 9%                          |
| 283228 CNS AGENTS: Antimigraine Agents (Selective Serotonin Agonists) | 118,870.40   | 118,870.40   | 149,442.78   | 0.96        | 148066.62         | 143140.54         | 157121.19         | 0.99              | 28%                         |
| 289200 CNS AGENTS: Miscellaneous                                      | 42,443.90    | 42,443.90    | 62,524.15    | 0.40        | 56128.57          | 68044.27          | 62498.62          | 0.38              | 47%                         |
| 340000 DENTAL AGENTS  | 21.88        | 21.88        | 36.56        | 0.00        | 49.74             | 35.66             | 30.28             | 0.00              | 76%                         |
| 360000 DIAGNOSTIC AGENTS: Miscellaneous                               | 54.30        | 54.30        | 56.23        | 0.00        | 62.89             | 47.50             | 58.30             | 0.00              | 4%                          |
| 360400 DIAGNOSTIC AGENTS: Adrenocortical Insufficiency                | 55.21        | 55.21        | -294.44      | 0.00        | 220.83            | 883.33            | -1867.50          | -0.01             | -633%                       |
| 362600 DIAGNOSTIC AGENTS: Diabetes Mellitus                           | 19,227.27    | 19,227.27    | 25,500.94    | 0.16        | 24782.89          | 24096.64          | 27623.29          | 0.17              | 33%                         |
| 364000 DIAGNOSTIC AGENTS: Kidney Function                             | 3.31         | 3.31         | 0.00         | 0.00        | 0.00              | 0.00              | 0.00              | 0.00              |                             |
| 365600 DIAGNOSTIC AGENTS: Myasthenia Gravis                           | -11.03       | -11.03       | 16.67        | 0.00        | 0.00              | 50.00             | 0.00              | 0.00              |                             |
| 366000 DIAGNOSTIC AGENTS: Thyroid Function                            | 0.00         | 0.00         | 185.50       | 0.00        | 0.00              | 556.50            | 0.00              | 0.00              |                             |
| 366800 DIAGNOSTIC AGENTS: Roentgenography                             | 5,221.36     | 5,221.36     | 11,145.45    | 0.07        | 8760.06           | 13386.47          | 11288.83          | 0.07              | 113%                        |
| 368400 DIAGNOSTIC AGENTS: Tuberculosis                                | 44,076.33    | 44,076.33    | 46,782.62    | 0.30        | 110074.72         | 12387.29          | 17825.85          | 0.11              | 6%                          |
| 368800 DIAGNOSTIC AGENTS: Urine & Feces Content: Misc.                | 430.45       | 430.45       | 489.71       | 0.00        | 532.09            | 266.03            | 681.02            | 0.00              | 14%                         |
| 368812 DIAGNOSTIC AGENTS: Urine & Feces Content: Ketones              | 14.10        | 14.10        | 7.85         | 0.00        | 0.00              | 9.42              | 14.13             | 0.00              | -44%                        |
| 368820 DIAGNOSTIC AGENTS: Urine & Feces Content: Occult Blood         | 10.90        | 10.90        | 80.05        | 0.00        | 6.23              | 196.55            | 37.36             | 0.00              | 635%                        |
| 368824 DIAGNOSTIC AGENTS: Urine & Feces Content: PH                   | 19.93        | 19.93        | 20.43        | 0.00        | 0.00              | 61.30             | 0.00              | 0.00              |                             |
| 390000 DISINFECTANTS (FOR NON-DERMATOLOGIC USE)                       | 359.20       | 359.20       | 376.34       | 0.00        | 452.77            | 381.48            | 294.78            | 0.00              | 5%                          |

# PHARMACY DASHBOARD

| Therapeutic Category (AHFS)                                     | CY 2006    | CY 2006 | CY 2007 YTD | CY 2007 YTD | Jan-Mar 07 Mo Avg | Apr-Jun 07 Mo Avg | Jul-Sep 07 Mo Avg | Oct-Dec 07 Mo Avg | FY07 Target or FY06 vs FY07 |                            |                   |                          |                                  |
|---|------------|---------|-------------|-------------|-------------------|-------------------|-------------------|-------------------|-----------------------------|----------------------------|-------------------|--------------------------|----------------------------------|
|   |            |         |             |             |                   |                   |                   |                   |                             | White - Under construction | Green - On target | Yellow - Short of target | Red - Significantly below target |
|   |            |         |             |             |                   |                   |                   |                   |                             |                            |                   |                          |                                  |
| 400400 ELECTRIC/CALORIC/WATER BALANCE: Acidifying Agents        | 10.56      | 0.00    | 2.96        | 0.00        | 0.00              | 8.87              | 0.00              | 0.00              | -9%                         |                            |                   |                          |                                  |
| 400800 ELECTRIC/CALORIC/WATER BALANCE: Alkalinizing Agents      | 321.28     | 0.00    | 292.85      | 0.00        | 283.96            | 343.64            | 250.96            | 0.00              | 12%                         |                            |                   |                          |                                  |
| 401000 ELECTRIC/CALORIC/WATER BALANCE: Antimonia Detoxicants    | 4,083.84   | 0.03    | 4,552.60    | 0.03        | 4,048.03          | 4,801.18          | 4,807.60          | 0.03              | 30%                         |                            |                   |                          |                                  |
| 401200 ELECTRIC/CALORIC/WATER BALANCE: Replacement Preparations | 8,189.12   | 0.06    | 10,669.99   | 0.07        | 10,669.48         | 10,119.19         | 11,221.31         | 0.07              | 27%                         |                            |                   |                          |                                  |
| 401818 ELECTRIC/CALORIC/WATER BALANCE: Potassium Removing Agent | 820.24     | 0.01    | 998.53      | 0.01        | 930.07            | 1,122.55          | 942.98            | 0.01              | 77%                         |                            |                   |                          |                                  |
| 401819 ELECTRIC/CALORIC/WATER BALANCE: Phosphate Removing Agent | 42,608.77  | 0.32    | 75,404.83   | 0.49        | 65,870.24         | 82,081.98         | 76,282.27         | 0.49              | 13%                         |                            |                   |                          |                                  |
| 402000 ELECTRIC/CALORIC/WATER BALANCE: Caloric Agents           | 36,955.14  | 0.27    | 41,638.61   | 0.27        | 33,249.38         | 42,873.57         | 48,792.87         | 0.31              | 3%                          |                            |                   |                          |                                  |
| 402800 ELECTRIC/CALORIC/WATER BALANCE: Diuretics                | 23,030.64  | 0.18    | 23,835.12   | 0.15        | 25,938.70         | 25,190.67         | 20,921.00         | 0.13              | -42%                        |                            |                   |                          |                                  |
| 403600 ELECTRIC/CALORIC/WATER BALANCE: Irrigating Solution      | 487.28     | 0.00    | 270.95      | 0.00        | 186.37            | 378.46            | 247.01            | 0.00              | -31%                        |                            |                   |                          |                                  |
| 404000 ELECTRIC/CALORIC/WATER BALANCE: Uricosuric Agents        | 172.10     | 0.00    | 118.27      | 0.00        | 114.27            | 132.71            | 107.82            | 0.00              | 31%                         |                            |                   |                          |                                  |
| 440000 ENZYMES  | 0.00       | 0.00    | 1,122.47    | 0.01        | 1,422.85          | 1,944.57          | 0.00              | 0.00              | 50%                         |                            |                   |                          |                                  |
| 480800 ANTIMISCELLANEOUS  | 3,864.02   | 0.03    | 5,045.71    | 0.03        | 6,677.28          | 4,438.73          | 4,021.10          | 0.03              | 9%                          |                            |                   |                          |                                  |
| 481024 LEUKOTRIENE MODIFIERS                                    | 99,207.99  | 0.73    | 148,528.52  | 0.96        | 138,685.39        | 166,823.84        | 1,400,76.33       | 0.88              | 91%                         |                            |                   |                          |                                  |
| 481032 MAST-CELL STABILIZERS                                    | 776.65     | 0.01    | 819.21      | 0.01        | 626.92            | 1,113.61          | 717.11            | 0.00              | -43%                        |                            |                   |                          |                                  |
| 481800 EXPECTORANTS   | 5,839.54   | 0.04    | 11,178.96   | 0.07        | 19,877.02         | 7,711.36          | 5,948.50          | 0.04              | 77%                         |                            |                   |                          |                                  |
| 482400 MUCOLYTIC AGENTS   | 179.02     | 0.00    | 101.82      | 0.00        | 185.52            | 119.95            | 0.00              | 0.00              | 1%                          |                            |                   |                          |                                  |
| 520200 ENANT: Antihistaminic Agents                             | 6,210.63   | 0.20    | 11,072.54   | 0.17        | 9,716.44          | 13,312.56         | 10,008.63         | 0.06              | 15%                         |                            |                   |                          |                                  |
| 520400 ENANT: Antibacterials                                    | 26,803.48  | 0.20    | 26,644.90   | 0.17        | 24,163.80         | 2,753.89          | 2,828.00          | 0.18              | 40%                         |                            |                   |                          |                                  |
| 520416 ENANT: Antifungals                                       | 116.00     | 0.00    | 65.87       | 0.00        | 0.00              | 197.60            | 0.00              | 0.00              | 25%                         |                            |                   |                          |                                  |
| 520420 ENANT: Antivirals  | 853.86     | 0.01    | 649.86      | 0.00        | 915.69            | 727.39            | 306.48            | 0.00              | 1416%                       |                            |                   |                          |                                  |
| 520492 ENANT: Miscellaneous anti-infectives                     | 2,418.20   | 0.02    | 2,720.92    | 0.02        | 2,588.32          | 2,803.53          | 2,770.90          | 0.02              | 1%                          |                            |                   |                          |                                  |
| 520800 ENANT: Corticosteroids                                   | 220,657.19 | 1.63    | 245,888.71  | 1.59        | 238,088.56        | 290,826.59        | 210,790.97        | 1.33              | 108%                        |                            |                   |                          |                                  |
| 520820 ENANT: Nonsteroidal Anti-inflammatory Agents             | 4,832.76   | 0.04    | 10,068.47   | 0.06        | 8,793.13          | 11,451.98         | 9,980.31          | 0.06              | 11%                         |                            |                   |                          |                                  |
| 520892 ENANT: Miscellaneous Anti-inflammatory Agents            | 1,289.63   | 0.01    | 1,426.97    | 0.01        | 1,732.56          | 1,166.72          | 1,381.65          | 0.01              | -100%                       |                            |                   |                          |                                  |
| 521000 ENANT: Carbonic Anhydrase Inhibitors                     | 16,322.68  | 0.12    | 0.00        | 0.00        | 0.00              | 0.00              | 0.00              | 0.00              | 18%                         |                            |                   |                          |                                  |
| 521200 ENANT: Contact Lens Solutions                            | 333.36     | 0.00    | 383.00      | 0.00        | 404.85            | 386.88            | 387.25            | 0.00              | 100%                        |                            |                   |                          |                                  |
| 521600 ENANT: Local Anesthetics                                 | 1,286.84   | 0.01    | 1,804.23    | 0.01        | 1,408.63          | 2,240.57          | 1,765.50          | 0.01              | 28%                         |                            |                   |                          |                                  |
| 522000 ENANT: Mydriatics  | 73.45      | 0.00    | 828.70      | 0.01        | 580.60            | 1,142.93          | 792.57            | 0.01              | 15%                         |                            |                   |                          |                                  |
| 522800 ENANT: Mouthwashes & Gargles                             | 9.24       | 0.00    | 140.04      | 0.00        | 164.66            | 163.43            | 92.04             | 0.00              | 57%                         |                            |                   |                          |                                  |
| 523200 ENANT: Vasodilators                                      | 4,629.22   | 0.03    | 7,285.93    | 0.05        | 4,763.53          | 9,345.52          | 7,688.46          | 0.05              | 1%                          |                            |                   |                          |                                  |
| 528200 ENANT: Miscellaneous Agents                              | 48,951.36  | 0.36    | 49,533.15   | 0.32        | 45,836.67         | 48,091.40         | 53,671.38         | 0.34              | 22%                         |                            |                   |                          |                                  |
| 560400 GASTROINTESTINAL AGENTS: Antacids & Adsorbents           | 9,565.69   | 0.07    | 11,622.95   | 0.07        | 11,921.85         | 11,503.41         | 11,443.58         | 0.07              | -2%                         |                            |                   |                          |                                  |
| 560800 GASTROINTESTINAL AGENTS: Antidiarrheal Agents            | 6,817.05   | 0.04    | 5,526.10    | 0.04        | 6,191.48          | 5,023.25          | 5,383.25          | 0.03              | 16%                         |                            |                   |                          |                                  |
| 561000 GASTROINTESTINAL AGENTS: Antiflatulents                  | 1,300.98   | 0.01    | 1,513.84    | 0.01        | 1,625.26          | 1,548.23          | 1,388.04          | 0.01              | 54%                         |                            |                   |                          |                                  |
| 561200 GASTROINTESTINAL AGENTS: Cathartics & Laxatives          | 25,729.36  | 0.19    | 39,676.74   | 0.26        | 37,678.82         | 38,625.30         | 42,825.10         | 0.27              | -22%                        |                            |                   |                          |                                  |
| 561400 GASTROINTESTINAL AGENTS: Cholagogue Agents               | 1,288.72   | 0.01    | 999.64      | 0.01        | 941.18            | 1,053.70          | 1,004.04          | 0.01              | 2%                          |                            |                   |                          |                                  |
| 561600 GASTROINTESTINAL AGENTS: Digestants                      | 3,622.08   | 0.03    | 3,705.48    | 0.02        | 4,334.69          | 3,058.48          | 3,723.27          | 0.02              | -10%                        |                            |                   |                          |                                  |
| 562000 GASTROINTESTINAL AGENTS: Emetics                         | 12.66      | 0.00    | 11.36       | 0.00        | 11.56             | 5.38              | 17.13             | 0.00              | -19%                        |                            |                   |                          |                                  |
| 562200 GASTROINTESTINAL AGENTS: Antihistamines                  | 1,622.61   | 0.01    | 1,313.65    | 0.01        | 1,254.21          | 1,349.85          | 1,336.90          | 0.01              | 2443%                       |                            |                   |                          |                                  |
| 562282 GASTROINTESTINAL AGENTS: 5-HT3 Receptor Antagonists      | 21,194.48  | 0.16    | 20,963.59   | 0.14        | 31,258.83         | 32,064.18         | 432.25            | 0.00              | -21%                        |                            |                   |                          |                                  |
| 562282 GASTROINTESTINAL AGENTS: Antiemetics, Miscellaneous      | 67.50      | 0.00    | 1,716.88    | 0.01        | 891.10            | 1,536.22          | 2,753.32          | 0.02              | 111%                        |                            |                   |                          |                                  |
| 562828 GASTROINTESTINAL AGENTS: H2-Antagonists                  | 13,341.92  | 0.10    | 10,598.44   | 0.07        | 10,953.45         | 9,709.02          | 11,126.83         | 0.07              | 106%                        |                            |                   |                          |                                  |
| 562832 GASTROINTESTINAL AGENTS: Prostaglandins                  | 223.03     | 0.00    | 471.24      | 0.00        | 348.88            | 714.19            | 360.84            | 0.00              | 38%                         |                            |                   |                          |                                  |
| 562836 GASTROINTESTINAL AGENTS: Proton Pump Inhibitors          | 1,376.00   | 0.01    | 2,835.00    | 0.02        | 2,985.96          | 2,444.70          | 3,074.35          | 0.02              | 43%                         |                            |                   |                          |                                  |
| 562836 GASTROINTESTINAL AGENTS: Prokinetic Agents               | 2,734.82   | 0.03    | 3,784.81    | 0.02        | 3,851.96          | 3,745.48          | 2,687.01          | 0.23              | 50%                         |                            |                   |                          |                                  |
| 563200 GASTROINTESTINAL AGENTS: Prokinetic Agents               | 1,441.78   | 0.01    | 2,091.85    | 0.01        | 1,944.38          | 1,869.98          | 2,388.56          | 0.02              | -41%                        |                            |                   |                          |                                  |
| 563600 GASTROINTESTINAL AGENTS: Anti-inflammatory Agents        | 21,495.63  | 0.16    | 32,321.08   | 0.21        | 29,681.78         | 33,466.06         | 33,815.40         | 0.21              | 23%                         |                            |                   |                          |                                  |
| 568200 GASTROINTESTINAL AGENTS: Miscellaneous                   | 2,233.87   | 0.02    | 1,325.49    | 0.01        | 4,685.74          | -708.26           | 0.00              | 0.00              | -27%                        |                            |                   |                          |                                  |
| 640000 HEAVY METAL ANTAGONISTS                                  | 707.49     | 0.01    | 1,619.83    | 0.01        | 1,142.23          | 1,142.23          | 2,856.82          | 0.02              | 8%                          |                            |                   |                          |                                  |
| 680400 HORMONES: Adrenals                                       | 302,451.56 | 2.24    | 372,488.11  | 2.40        | 351,633.01        | 345,744.29        | 420,027.01        | 2.65              | -9%                         |                            |                   |                          |                                  |
| 680800 HORMONES: Androgens                                      | 4,739.78   | 0.04    | 3,470.87    | 0.02        | 3,856.82          | 2,492.43          | 4,083.36          | 0.03              | 3%                          |                            |                   |                          |                                  |
| 681200 HORMONES: Contraceptives                                 | 7,044.37   | 0.05    | 6,377.00    | 0.04        | 6,504.11          | 8,481.11          | 3,781.78          | 0.02              | 28%                         |                            |                   |                          |                                  |
| 681604 HORMONES: Estrogens                                      | 34,209.95  | 0.25    | 35,354.57   | 0.23        | 39,811.57         | 38,937.98         | 27,314.17         | 0.17              | 3%                          |                            |                   |                          |                                  |
| 682002 HORMONES: Estrogen Agonists/Antagonists                  | 33.20      | 0.00    | 0.00        | 0.00        | 0.00              | 0.00              | 0.00              | 0.00              | 28%                         |                            |                   |                          |                                  |
| 682002 HORMONES: Antidiabetic Agents: α-Glucosidase Inhibitors  | 630.70     | 0.00    | 804.37      | 0.01        | 637.20            | 986.10            | 789.82            | 0.00              |                             |                            |                   |                          |                                  |

# PHARMACY DASHBOARD

White - Under construction  
 Green - On target  
 Yellow - Short of target  
 Red - Significantly below target

| Therapeutic Category (AHFS)   | CY 2006              | CY 2006    | CY 2007 YTD          | CY 2007 YTD | Jan-Mar 07 Mo Avg    | Apr-Jun 07 Mo Avg    | Jul-Sep 07 Mo Avg    | Oct-Dec 07 Mo Avg | FY07 Target or FY08 vs FY07 |
|---|----------------------|------------|----------------------|-------------|----------------------|----------------------|----------------------|-------------------|-----------------------------|
| 682003 HORMONES: Antidiabetic Agents: Amylinomimetics               | 52.45                | 0.00       | 266.22               | 0.00        | 149.87               | 368.73               | 286.05               | 0.00              | 411%                        |
| 682004 HORMONES: Antidiabetic Agents: Biguanides                    | 23,002.66            | 0.17       | 22,450.99            | 0.14        | 28314.13             | 20264.44             | 20764.39             | 0.13              | -2%                         |
| 682006 HORMONES: Incretin Mimetics                                  | 0.00                 | 0.00       | 270.62               | 0.00        | 310.75               | 305.98               | 195.13               | 0.00              |                             |
| 682008 HORMONES: Antidiabetic Agents: Insulins                      | 80,637.11            | 0.60       | 161,695.47           | 1.04        | 142380.42            | 167727.46            | 174978.53            | 1.10              | 101%                        |
| 682016 HORMONES: Antidiabetic Agents: Meglitinides                  | 202.26               | 0.00       | 418.13               | 0.00        | 146.63               | 488.10               | 613.66               | 0.00              | 106%                        |
| 682020 HORMONES: Antidiabetic Agents: Sulfonylureas                 | 15,618.47            | 0.12       | 13,948.62            | 0.09        | 14867.29             | 12637.19             | 14305.36             | 0.09              | -11%                        |
| 682028 HORMONES: Antidiabetic Agents: Thiazolidinediones            | 107,024.41           | 0.78       | 156,342.44           | 1.01        | 151238.98            | 163375.11            | 154413.24            | 0.87              | 46%                         |
| 682092 HORMONES: Antidiabetic Agents: Miscellaneous                 | 370.06               | 0.00       | 554.86               | 0.00        | 544.20               | 180.06               | 960.34               | 0.01              | 50%                         |
| 682212 HORMONES: Antidiabetic Agents: Sulfonylureas                 | 5,180.89             | 0.04       | 7,789.70             | 0.05        | 8428.80              | 7484.76              | 7454.53              | 0.05              | 50%                         |
| 682400 HORMONES: Parathyroid  | 419.07               | 0.00       | 639.16               | 0.00        | 307.19               | 94.73                | 1515.56              | 0.01              | 53%                         |
| 682800 HORMONES: Pituitary  | 1,436.60             | 0.01       | 1,747.30             | 0.01        | 2232.90              | 1920.91              | 1088.08              | 0.01              | 22%                         |
| 683200 HORMONES: Progestins   | 3,776.74             | 0.03       | 3,861.87             | 0.02        | 5095.81              | 2777.50              | 1088.08              | 0.02              | 2%                          |
| 683604 HORMONES: Thyroid Agents                                     | 13,100.67            | 0.10       | 11,676.48            | 0.08        | 11141.47             | 12448.45             | 11439.51             | 0.07              | -11%                        |
| 683808 HORMONES: Antithyroid Agents                                 | 2,179.25             | 0.02       | 2,130.36             | 0.01        | 2570.90              | 2042.31              | 1837.87              | 0.01              | -2%                         |
| 720000 LOCAL ANESTHETICS (PARENTERAL)                               | 841.75               | 0.01       | 1,157.16             | 0.01        | 1444.46              | 910.15               | 1116.88              | 0.01              | 23%                         |
| 760000 OXYTOXICS  | 89.81                | 0.00       | 448.79               | 0.00        | 29.30                | 107.87               | 1208.20              | 0.01              | 400%                        |
| 800400 SERUMS   | 2,245.44             | 0.02       | 959.92               | 0.01        | 2561.63              | 318.13               | 0.00                 | 0.00              | -57%                        |
| 800800 TOXIDS   | 13,516.49            | 0.10       | 15,863.66            | 0.10        | 11797.83             | 13089.74             | 22673.41             | 0.14              | 17%                         |
| 801200 VACCINES   | 99,764.07            | 0.74       | 127,115.89           | 0.82        | 111477.36            | 148913.70            | 122856.62            | 0.78              | 27%                         |
| 840404 SKIN & MUCOUS MEMBRANE: Antibacterials                       | 17,499.37            | 0.13       | 17,607.87            | 0.11        | 20609.30             | 17665.90             | 11,454.42            | 0.09              | 1%                          |
| 840406 SKIN & MUCOUS MEMBRANE: Antifungals                          | 6,973.66             | 0.05       | 7,039.50             | 0.05        | 7224.90              | 7090.00              | 6803.60              | 0.04              | 1%                          |
| 840408 SKIN & MUCOUS MEMBRANE: Antipruritics                        | 29,389.71            | 0.22       | 32,786.47            | 0.21        | 30625.13             | 34300.23             | 33374.05             | 0.21              | 11%                         |
| 840412 SKIN & MUCOUS MEMBRANE: Scabicides & Pediculicides           | 1,489.02             | 0.01       | 1,498.29             | 0.01        | 1797.81              | 1346.40              | 1350.67              | 0.01              | 1%                          |
| 840492 SKIN & MUCOUS MEMBRANE: Miscellaneous Local Anti-Infective   | 15,815.97            | 0.12       | 16,615.23            | 0.11        | 15481.64             | 17558.89             | 16805.18             | 0.11              | 5%                          |
| 840600 SKIN & MUCOUS MEMBRANE: Anti-Inflammatory Agents             | 19,175.31            | 0.14       | 24,277.86            | 0.16        | 22344.10             | 22678.33             | 27810.16             | 0.18              | 27%                         |
| 840800 SKIN & MUCOUS MEMBRANE: Antipruritics & Local Anesthetics    | 5,698.08             | 0.04       | 10,233.09            | 0.07        | 8093.39              | 9324.57              | 13281.31             | 0.08              | 80%                         |
| 841200 SKIN & MUCOUS MEMBRANE: Astringents                          | 861.98               | 0.00       | 604.68               | 0.00        | 794.27               | 641.67               | 498.10               | 0.00              | 4%                          |
| 841600 SKIN & MUCOUS MEMBRANE: Cell Stimulants & Proliferants       | 1,711.14             | 0.01       | 605.11               | 0.00        | -273.22              | 1343.09              | 745.46               | 0.00              | -65%                        |
| 842000 SKIN & MUCOUS MEMBRANE: Detergents                           | 542.42               | 0.00       | 599.27               | 0.00        | 882.81               | 831.88               | 83.02                | 0.00              | 10%                         |
| 842400 SKIN & MUCOUS MEMBRANE: Emollients, Demulcents & Protectants | 0.86                 | 0.00       | 958.80               | 0.01        | 0.00                 | 0.00                 | 2876.39              | 0.02              |                             |
| 842404 SKIN & MUCOUS MEMBRANE: Basic Lotions & Liniments            | 1,934.33             | 0.01       | 1,932.70             | 0.01        | 2640.18              | 3157.91              | 0.00                 | 0.00              | 26%                         |
| 842408 SKIN & MUCOUS MEMBRANE: Basic Oils & Other Solvents          | 333.36               | 0.00       | 686.50               | 0.00        | 693.02               | 596.49               | 770.00               | 0.00              | 106%                        |
| 842412 SKIN & MUCOUS MEMBRANE: Basic Ointments & Protectants        | 2,695.90             | 0.02       | 4,459.98             | 0.03        | 4557.37              | 4683.49              | 4139.09              | 0.03              | 65%                         |
| 842416 SKIN & MUCOUS MEMBRANE: Basic Powders & Demulcents           | 90.27                | 0.00       | 316.38               | 0.00        | 207.75               | 395.21               | 346.18               | 0.00              | 250%                        |
| 842800 SKIN & MUCOUS MEMBRANE: Keratolytic Agents                   | 8,411.65             | 0.06       | 10,602.40            | 0.07        | 10037.69             | 10471.80             | 11297.72             | 0.07              | 26%                         |
| 843200 SKIN & MUCOUS MEMBRANE: Keratoplastic Agents                 | 4,437.72             | 0.03       | 5,739.78             | 0.04        | 5521.27              | 6328.53              | 5388.53              | 0.03              | 29%                         |
| 845004 SKIN & MUCOUS MEMBRANE: Depigmenting Agents                  | 211.19               | 0.00       | 308.79               | 0.00        | 205.18               | 524.31               | 196.89               | 0.00              | 46%                         |
| 848000 SKIN & MUCOUS MEMBRANE: Sunscreen Agents                     | 245.93               | 0.00       | 342.56               | 0.00        | 335.67               | 407.03               | 284.97               | 0.00              | 39%                         |
| 849200 SKIN & MUCOUS MEMBRANE: Miscellaneous Agents                 | 81,094.22            | 0.38       | 73,081.32            | 0.47        | 86009.10             | 75006.01             | 76198.63             | 0.48              | 43%                         |
| 861200 GENITOURINARY SMOOTH MUSCLE RELAXANTS                        | 9,278.20             | 0.07       | 13,568.94            | 0.08        | 15362.02             | 18340.27             | 6948.52              | 0.04              | 48%                         |
| 861600 RESPIRATORY SMOOTH MUSCLE RELAXANTS                          | 1,661.51             | 0.01       | 1,413.04             | 0.01        | 1454.87              | 1449.05              | 1335.19              | 0.01              | -16%                        |
| 880400 VITAMIN A  | 7.34                 | 0.00       | 23.10                | 0.00        | 13.23                | 9.28                 | 46.77                | 0.00              | 215%                        |
| 880800 VITAMIN B COMPLEX  | 3,510.51             | 0.03       | 4,310.90             | 0.03        | 3934.75              | 4910.91              | 4087.05              | 0.03              | 23%                         |
| 881200 VITAMIN C  | 693.72               | 0.00       | 1,140.04             | 0.01        | 1202.22              | 1051.27              | 1166.63              | 0.01              | 74%                         |
| 881600 VITAMIN D  | 11,872.99            | 0.09       | 30,503.90            | 0.20        | 27268.19             | 34635.06             | 29608.45             | 0.19              | 167%                        |
| 882000 VITAMIN E  | 329.17               | 0.00       | 429.68               | 0.00        | 373.00               | 371.70               | 544.33               | 0.00              | 31%                         |
| 882400 VITAMIN K ACTIVITY   | 1,070.34             | 0.01       | 2,930.84             | 0.02        | 3328.59              | 1552.93              | 3910.00              | 0.02              | 174%                        |
| 882800 MULTIVITAMIN PREPARATIONS                                    | 3,295.66             | 0.02       | 4,865.27             | 0.03        | 4487.73              | 5089.03              | 4978.04              | 0.03              | 47%                         |
| 920000 MISCELLANEOUS THERAPEUTIC AGENTS                             | 242,730.22           | 1.80       | 380,503.08           | 2.33        | 338045.05            | 366375.12            | 378089.06            | 2.39              | 49%                         |
| 940000 DEVICES  | 6,307.72             | 0.05       | 4,646.97             | 0.03        | 4846.66              | 4922.07              | 4172.19              | 0.03              | -26%                        |
| 960000 PHARMACEUTICAL AIDS  | 2,023.58             | 0.01       | 2,833.73             | 0.02        | 3407.06              | 3386.81              | 1727.33              | 0.01              | 40%                         |
| 201204 ANTICOAGULANTS   | 61,815.36            | 0.46       | 74,271.34            | 0.48        | 67412.66             | 86070.99             | 67390.96             | 0.42              | 20%                         |
| NULL  | 110,460.17           | 0.82       | 44,953.98            | 0.29        | 43977.10             | 47415.36             | 43460.48             | 0.57              |                             |
| <b>TOTAL</b>  | <b>13,504,297.37</b> | <b>100</b> | <b>15,502,591.80</b> | <b>100</b>  | <b>14,990,884.94</b> | <b>15,720,822.26</b> | <b>15,796,068.21</b> | <b>100</b>        |                             |

# PHARMACY DASHBOARD

White - Under construction  
 Green - On target  
 Yellow - Short of target  
 Red - Significantly below target

| Measure                                   | Measure Definitions | Actual  |               |               | Jan-07        | Feb-07        | Mar-07        | Apr-07        | May-07        | Jun-07        | Jul-07 | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY07 Target or FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data          |
|---|---------------------|---------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------|--------|--------|--------|--------|--------|-----------------------------|--------------------------|----------------------|
|   |                     | CY 2005 | CY 2006       | CY 2007 YTD   |               |               |               |               |               |               |        |        |        |        |        |        |                             |                          |                      |
| <b>WORKLOAD</b>                           | <b>Rx #</b>         | Mo Avg  | Mo Avg        | Mo Avg        |               |               |               |               |               |               |        |        |        |        |        |        |                             |                          |                      |
| ASP - Avenal State Prison                 |                     | no data | 16,667        | 20,967        | 20,687        | 18,347        | 20,523        | 21,304        | 22,857        | 22,063        |        |        |        |        |        |        |                             |                          |                      |
| CAL - Calipatria State Prison             |                     | no data | 6,613         | 8,085         | 8,688         | 7,612         | 8,379         | 8,163         | 8,342         | 7,303         |        |        |        |        |        |        |                             |                          |                      |
| CCC - Ca Corr Center                      |                     | no data | 5,090         | 7,187         | 6,483         | 6,108         | 7,314         | 7,629         | 8,185         | 7,400         |        |        |        |        |        |        |                             |                          |                      |
| CCI - Ca Corr Institute                   |                     | no data | 20,633        | 16,005        | 15,166        | 13,984        | 16,287        | 16,407        | 17,917        | 16,245        |        |        |        |        |        |        |                             |                          |                      |
| CCWF - Central Ca Women's Facility        |                     | no data | 22,962        | 31,815        | 31,198        | 28,230        | 32,027        | 30,934        | 34,913        | 32,588        |        |        |        |        |        |        |                             |                          |                      |
| CEN - Centinela State Prison              |                     | no data | 7,298         | 9,766         | 10,108        | 8,805         | 9,666         | 9,758         | 10,145        | 10,116        |        |        |        |        |        |        |                             |                          |                      |
| CIM - Ca Institute for Men                |                     | no data | 39,665        | 36,464        | 36,672        | 32,798        | 38,276        | 36,134        | 39,004        | 35,886        |        |        |        |        |        |        |                             |                          |                      |
| CIW - Corr Institute for Women            |                     | no data | 13,653        | 13,580        | 14,403        | 10,954        | 14,483        | 14,151        | 14,132        | 13,354        |        |        |        |        |        |        |                             |                          |                      |
| CMC - Ca Men's Colony                     |                     | no data | 22,063        | 27,483        | 27,664        | 24,265        | 27,925        | 27,658        | 29,869        | 27,487        |        |        |        |        |        |        |                             |                          |                      |
| CMF - Ca Medical Facility                 |                     | no data | 19,500        | 25,101        | 26,213        | 24,560        | 27,677        | 23,346        | 25,169        | 23,639        |        |        |        |        |        |        |                             |                          |                      |
| COR - Ca State Prisons, Corcoran          |                     | no data | 26,326        | 20,431        | 19,726        | 17,815        | 21,959        | 19,857        | 22,334        | 20,887        |        |        |        |        |        |        |                             |                          |                      |
| CRC - Ca Rehabilitation Center            |                     | no data | 19,282        | 14,256        | 14,856        | 15,728        | 15,308        | 13,006        | 12,363        | 14,804        |        |        |        |        |        |        |                             |                          |                      |
| CITF - Corr Training Facility             |                     | no data | 18,633        | 22,442        | 18,988        | 19,193        | 23,022        | 23,107        | 25,556        | 24,804        |        |        |        |        |        |        |                             |                          |                      |
| CVSP - Chuckawalla Valley State Prison    |                     | no data | 5,947         | 6,298         | 6,089         | 5,633         | 6,275         | 6,420         | 6,693         | 6,675         |        |        |        |        |        |        |                             |                          |                      |
| DVI - Deuel Vocational Institute          |                     | no data | 13,500        | 16,180        | 17,435        | 15,633        | 18,365        | 16,113        | 13,356        |               |        |        |        |        |        |        |                             |                          |                      |
| FOL - Folsom                              |                     | no data | 8,618         | 10,360        | 9,762         | 8,822         | 10,080        | 9,912         | 14,215        | 9,308         | 9,769  |        |        |        |        |        |                             |                          |                      |
| HDSP - High Desert State Prison           |                     | no data | 8,833         | 11,969        | 11,723        | 10,129        | 12,386        | 11,611        | 12,747        | 13,211        |        |        |        |        |        |        |                             |                          |                      |
| ISP - Ironwood State Prison               |                     | no data | 8,650         | 7,364         | 7,204         | 6,515         | 7,063         | 7,414         | 8,360         | 7,570         |        |        |        |        |        |        |                             |                          |                      |
| KVSP - Kern Valley State Prison           |                     | no data | 11,438        | 15,840        | 16,561        | 13,728        | 15,867        | 15,507        | 17,237        | 16,148        |        |        |        |        |        |        |                             |                          |                      |
| LAC - Ca State Prison LA                  |                     | no data | 14,197        | 24,158        | 22,636        | 21,326        | 24,736        | 23,093        | 26,763        | 26,163        |        |        |        |        |        |        |                             |                          |                      |
| MCSP - Mule Creek State Prison            |                     | no data | 17,550        | 24,281        | 24,189        | 21,655        | 26,073        | 25,413        | 26,300        | 22,047        |        |        |        |        |        |        |                             |                          |                      |
| NKSP - North Kern State Prison            |                     | no data | 14,474        | 18,658        | 17,905        | 16,645        | 19,218        | 18,662        | 19,815        | 19,107        |        |        |        |        |        |        |                             |                          |                      |
| PBSP - Pelican Bay State Prison           |                     | no data | 11,759        |               |               |               |               |               |               |               |        |        |        |        |        |        |                             |                          |                      |
| PVSP - Pleasant Valley State Prison       |                     | no data | 24,000        | 13,622        | 16,892        | 13,736        | 15,554        | 14,580        | 7,347         |               |        |        |        |        |        |        |                             |                          |                      |
| RJD - RJ Donovan Corr Facility            |                     | no data | 20,728        | 25,326        | 26,109        | 22,743        | 26,628        | 25,115        | 26,697        | 24,676        |        |        |        |        |        |        |                             |                          |                      |
| SAC - California State Prison, Sacramento |                     | no data | 14,053        | 18,477        | 20,014        | 17,959        | 20,858        | 16,466        | 18,325        | 17,238        |        |        |        |        |        |        |                             |                          |                      |
| SATF - California Substance Abuse TF      |                     | no data | 29,450        | 43,294        | 41,424        | 36,817        | 43,306        | 44,742        | 47,606        | 45,871        |        |        |        |        |        |        |                             |                          |                      |
| SCC - Sierra Conservation Center          |                     | no data | 7,149         | 8,997         | 9,419         | 8,682         | 9,640         | 8,382         | 8,661         | 7,399         |        |        |        |        |        |        |                             |                          |                      |
| SOL - Ca State Prison, Solano             |                     | no data | 16,936        | 28,105        | 25,908        | 23,697        | 28,232        | 26,639        | 32,621        | 29,535        |        |        |        |        |        |        |                             |                          |                      |
| SQ - San Quentin                          |                     | no data | 14,683        | 18,540        | 19,122        | 16,798        | 19,768        | 18,456        | 18,937        | 18,168        |        |        |        |        |        |        |                             |                          |                      |
| SVSP - Salina Valley State Prison         |                     | no data | 24,455        | 31,661        | 36,329        | 32,355        | 36,935        | 31,550        | 21,067        |               |        |        |        |        |        |        |                             |                          |                      |
| VSPW - Valley State Prison for Women      |                     | no data | 15,327        | 19,085        | 18,648        | 17,674        | 19,306        | 17,953        | 21,169        | 19,760        |        |        |        |        |        |        |                             |                          |                      |
| WSP - Wasco State Prison                  |                     | no data | 14,000        | 2,467         | 1,964         | 1,948         | 2,632         | 2,649         | 2,985         | 2,626         |        |        |        |        |        |        |                             |                          |                      |
| <b>CDCR Average Rx #/Pharmacy</b>         |                     | no data | <b>16,192</b> | <b>18,677</b> | <b>18,968</b> | <b>16,907</b> | <b>19,568</b> | <b>18,639</b> | <b>19,449</b> | <b>18,611</b> |        |        |        |        |        |        |                             |                          |                      |
| <b>Staffing</b>                           | <b>RPH #</b>        | Mo Avg  | Mo Avg        | Mo Avg        |               |               |               |               |               |               |        |        |        |        |        |        |                             |                          | <a href="#">link</a> |
| ASP - Avenal State Prison                 |                     | no data | 2.5           | 3.1           | 2.5           | 2.5           | 2.5           | 2.5           | 3.0           | 3.5           | 4.0    | 4.0    |        |        |        |        |                             |                          |                      |
| CAL - Calipatria State Prison             |                     | no data | 4.0           | 2.8           | 4.0           | 4.0           | 2.0           | 2.0           | 2.5           | 2.6           | 2.7    | 2.6    |        |        |        |        |                             |                          |                      |
| CCC - Ca Corr Center                      |                     | no data | 1.0           | 1.0           | 1.0           | 1.0           | 1.0           | 1.0           | 1.0           | 1.0           | 1.0    | 1.0    |        |        |        |        |                             |                          |                      |
| CCI - Ca Corr Institute                   |                     | no data | 5.0           | 4.8           | 5.0           | 5.0           | 5.0           | 5.0           | 5.0           | 4.0           | 4.2    | 4.0    |        |        |        |        |                             |                          |                      |
| CCWF - Central Ca Women's Facility        |                     | no data | 3.0           | 3.1           | 3.0           | 3.0           | 3.0           | 3.0           | 3.0           | 3.3           | 3.3    | 3.3    |        |        |        |        |                             |                          |                      |
| CEN - Centinela State Prison              |                     | no data | 2.5           | 3.0           | 2.5           | 2.5           | 3.0           | 3.0           | 4.0           | 3.1           | 3.0    | 2.9    |        |        |        |        |                             |                          |                      |
| CIM - Ca Institute for Men                |                     | no data | 11.0          | 10.3          | 11.0          | 11.0          | 7.0           | 8.0           | 10.0          | 10.4          | 12.1   | 12.6   |        |        |        |        |                             |                          |                      |
| CIW - Corr Institute for Women            |                     | no data | 6.0           | 6.0           | 6.0           | 6.0           | 6.0           | 6.0           | 6.0           | 6.0           | 6.0    | 6.3    |        |        |        |        |                             |                          |                      |
| CMC - Ca Men's Colony                     |                     | no data | 5.0           | 5.4           | 5.0           | 5.0           | 6.0           | 6.0           | 6.0           | 5.0           | 5.0    | 5.0    |        |        |        |        |                             |                          |                      |
| CMF - Ca Medical Facility                 |                     | no data | 9.0           | 9.1           | 9.0           | 9.0           | 9.8           | 8.8           | 8.0           | 8.6           | 9.8    | 9.6    |        |        |        |        |                             |                          |                      |

\*New staffing model approved 8/07

# PHARMACY DASHBOARD

White - Under construction  
 Green - On target  
 Yellow - Short of target  
 Red - Significantly below target

| Measure                                   | Measure Definitions | CY 2005        | Actual         |               | CY 2007 YTD | Jan-07     | Feb-07     | Mar-07     | Apr-07     | May-07     | Jun-07     | Jul-07     | Aug-07     | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY07 Target of FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |             |
|---|---------------------|----------------|----------------|---------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|--------|--------|--------|--------|-----------------------------|--------------------------|-------------|-------------|
|   |                     |                | CY 2006        | CY 2007       |             |            |            |            |            |            |            |            |            |        |        |        |        |                             |                          |             |             |
| COR - Ca State Prisons, Corcoran          |                     | no data        | 6.0            | 6.8           | 6.0         | 6.0        | 6.0        | 6.0        | 6.0        | 6.0        | 6.0        | 8.0        | 8.0        |        |        |        |        |                             |                          |             |             |
| CRC - Ca Rehabilitation Center            |                     | no data        | 5.0            | 4.5           | 5.0         | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 4.0        | 4.0        | 4.0        | 4.0    |        |        |        |                             |                          |             |             |
| CIF - Corr Training Facility              |                     | no data        | 4.2            | 5.0           | 4.2         | 4.2        | 4.4        | 5.4        | 5.4        | 5.4        | 5.4        | 5.4        | 5.4        |        |        |        |        |                             |                          |             |             |
| CVSP - Chuckawalla Valley State Prison    |                     | no data        | 2.0            | 1.9           | 2.0         | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 1.8        | 1.8        |        |        |        |        |                             |                          |             |             |
| DVI - Deuel Vocational Institute          |                     | no data        | 4.0            | 4.3           | 4.0         | 4.0        | 4.0        | 4.4        | 4.4        | 4.4        | 4.4        | 4.5        | 4.3        |        |        |        |        |                             |                          |             |             |
| FOL - Folsom                              |                     | no data        | 2.0            | 2.1           | 2.0         | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 3.0        |        |        |        |        |                             |                          |             |             |
| HDSP - High Desert State Prison           |                     | no data        | 3.0            | 2.8           | 3.0         | 3.0        | 3.0        | 2.5        | 2.5        | 3.0        | 3.0        | 3.0        | 2.5        |        |        |        |        |                             |                          |             |             |
| ISP - Ironwood State Prison               |                     | no data        | 2.0            | 3.2           | 2.0         | 2.0        | 2.0        | 4.0        | 4.0        | 3.4        | 3.5        | 3.0        | 3.4        |        |        |        |        |                             |                          |             |             |
| KVSP - Kern Valley State Prison           |                     | no data        | 5.0            | 4.3           | 5.0         | 5.0        | 5.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        |        |        |        |        |                             |                          |             |             |
| LAC - Ca State Prison LA                  |                     | no data        | 2.0            | 4.9           | 2.0         | 2.0        | 2.0        | 6.0        | 5.0        | 5.0        | 6.0        | 7.0        | 6.0        |        |        |        |        |                             |                          |             |             |
| MCSP - Mule Creek State Prison            |                     | no data        | 6.0            | 5.8           | 5.0         | 5.0        | 5.0        | 6.0        | 6.0        | 6.0        | 6.0        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |             |
| NKSP - North Kern State Prison            |                     | no data        | 8.0            | 5.9           | 8.0         | 8.0        | 8.0        | 3.5        | 5.0        | 5.0        | 5.5        | 6.5        | 5.5        |        |        |        |        |                             |                          |             |             |
| PBSP - Pelican Bay State Prison           |                     | no data        | 3.0            | 3.2           | 3.0         | 3.0        | 3.0        | 3.0        | 3.0        | 3.5        | 3.5        | 3.0        | 3.5        |        |        |        |        |                             |                          |             |             |
| PVSP - Pleasant Valley State Prison       |                     | no data        | 4.0            | 4.4           | 4.0         | 4.0        | 4.0        | 4.0        | 4.0        | 4.5        | 5.0        | 4.5        | 4.8        |        |        |        |        |                             |                          |             |             |
| RJD - RJ Donovan Corr Facility            |                     | no data        | 4.0            | 6.2           | 4.0         | 4.0        | 4.0        | 7.0        | 7.0        | 7.0        | 6.8        | 6.8        | 6.8        |        |        |        |        |                             |                          |             |             |
| SAC - California State Prison, Sacramento |                     | no data        | 5.0            | 5.0           | 5.0         | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        |        |        |        |        |                             |                          |             |             |
| SATF - California Substance Abuse TF      |                     | no data        | 4.0            | 4.6           | 4.0         | 4.0        | 4.0        | 5.0        | 5.0        | 5.0        | 5.0        | 4.0        | 5.0        |        |        |        |        |                             |                          |             |             |
| SCC - Sierra Conservation Center          |                     | no data        | 2.0            | 2.0           | 2.0         | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        | 2.0        |        |        |        |        |                             |                          |             |             |
| SOL - Ca State Prison, Solano             |                     | no data        | 4.0            | 4.6           | 4.0         | 4.0        | 4.0        | 5.0        | 5.0        | 5.0        | 5.0        | 4.0        | 4.0        |        |        |        |        |                             |                          |             |             |
| SG - San Quentin                          |                     | no data        | 5.0            | 4.8           | 5.0         | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 5.0        | 4.0        | 4.0        |        |        |        |        |                             |                          |             |             |
| SVSP - Salina Valley State Prison         |                     | no data        | 3.0            | 3.7           | 3.0         | 3.0        | 3.0        | 4.0        | 4.0        | 4.0        | 4.0        | 3.8        | 3.8        |        |        |        |        |                             |                          |             |             |
| VSPW - Valley State Prison for Women      |                     | no data        | 4.0            | 4.0           | 4.0         | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        |        |        |        |        |                             |                          |             |             |
| WSP - Wasco State Prison                  |                     | no data        | 4.0            | 4.3           | 4.0         | 4.0        | 4.0        | 4.5        | 5.0        | 3.5        | 4.8        | 3.7        | 4.8        |        |        |        |        |                             |                          |             |             |
| <b>CDCR Average RPI/Pharmacy</b>          |                     | <b>no data</b> | <b>4.2</b>     | <b>4.4</b>    | <b>4.2</b>  | <b>4.2</b> | <b>4.2</b> | <b>4.4</b> | <b>4.4</b> | <b>4.5</b> | <b>4.5</b> | <b>4.6</b> | <b>4.7</b> |        |        |        |        |                             |                          |             |             |
| <b>Staffing</b>                           | <b>Tech #</b>       | <b>Mo Avg</b>  | <b>Mo Avg*</b> | <b>Mo Avg</b> |             |            |            |            |            |            |            |            |            |        |        |        |        |                             |                          |             | <b>link</b> |
| ASP - Avenal State Prison                 |                     | no data        | 6.0            | 5.8           | 6.0         | 6.0        | 6.0        | 5.0        | 5.0        | 6.0        | 6.0        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |             |
| CAL - Calipatria State Prison             |                     | no data        | 3.0            | 3.1           | 3.0         | 3.0        | 3.0        | 3.0        | 3.0        | 3.0        | 3.4        | 3.3        | 3.3        |        |        |        |        |                             |                          |             |             |
| CCG - Ca Corr Center                      |                     | no data        | 3.0            | 2.8           | 3.0         | 3.0        | 3.0        | 3.0        | 3.0        | 3.0        | 2.0        | 3.0        | 2.0        |        |        |        |        |                             |                          |             |             |
| CCI - Ca Corr Institute                   |                     | no data        | 8.0            | 8.4           | 8.0         | 8.0        | 8.0        | 9.0        | 9.0        | 9.0        | 9.0        | 9.0        | 8.0        |        |        |        |        |                             |                          |             |             |
| CCWF - Central Ca Women's Facility        |                     | no data        | 11.0           | 10.8          | 11.0        | 11.0       | 11.0       | 10.0       | 11.0       | 10.0       | 11.0       | 11.0       | 11.0       |        |        |        |        |                             |                          |             |             |
| CEN - Centinela State Prison              |                     | no data        | 4.0            | 4.2           | 4.0         | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 6.0        | 5.2        | 3.8        |        |        |        |        |                             |                          |             |             |
| CIM - Ca Institute for Men                |                     | no data        | 15.5           | 13.7          | 15.5        | 15.5       | 15.5       | 10.5       | 11.0       | 12.0       | 14.5       | 15.4       | 15.4       |        |        |        |        |                             |                          |             |             |
| CIW - Corr Institute for Women            |                     | no data        | 4.0            | 4.1           | 4.0         | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 5.0        |        |        |        |        |                             |                          |             |             |
| CMC - Ca Men's Colony                     |                     | no data        | 5.0            | 6.3           | 5.0         | 5.0        | 5.0        | 5.0        | 5.0        | 6.0        | 8.8        | 8.0        | 7.8        |        |        |        |        |                             |                          |             |             |
| CMF - Ca Medical Facility                 |                     | no data        | 12.0           | 11.0          | 12.0        | 12.0       | 10.8       | 11.0       | 11.0       | 11.0       | 11.0       | 10.0       | 10.0       |        |        |        |        |                             |                          |             |             |
| COR - Ca State Prisons, Corcoran          |                     | no data        | 8.0            | 7.0           | 8.0         | 8.0        | 8.0        | 8.0        | 8.0        | 8.0        | 6.0        | 5.0        | 5.0        |        |        |        |        |                             |                          |             |             |
| CRC - Ca Rehabilitation Center            |                     | no data        | 3.0            | 4.4           | 3.0         | 3.0        | 3.0        | 5.0        | 5.0        | 4.8        | 4.8        | 4.8        | 4.8        |        |        |        |        |                             |                          |             |             |
| CIF - Corr Training Facility              |                     | no data        | 7.0            | 7.1           | 7.0         | 7.0        | 7.0        | 7.0        | 7.0        | 7.0        | 7.0        | 7.0        | 8.0        |        |        |        |        |                             |                          |             |             |
| CVSP - Chuckawalla Valley State Prison    |                     | no data        | 2.0            | 2.4           | 2.0         | 2.0        | 2.0        | 2.0        | 2.0        | 3.0        | 3.0        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |             |
| DVI - Deuel Vocational Institute          |                     | no data        | 5.0            | 4.9           | 5.0         | 5.0        | 5.0        | 5.2        | 5.2        | 4.2        | 4.7        | 5.0        | 5.0        |        |        |        |        |                             |                          |             |             |
| FOL - Folsom                              |                     | no data        | 4.0            | 4.3           | 4.0         | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 4.0        | 6.0        |        |        |        |        |                             |                          |             |             |
| HDSP - High Desert State Prison           |                     | no data        | 3.0            | 3.0           | 3.0         | 3.0        | 3.0        | 3.0        | 3.0        | 3.0        | 3.0        | 3.0        | 3.1        |        |        |        |        |                             |                          |             |             |
| ISP - Ironwood State Prison               |                     | no data        | 3.3            | 3.3           | 3.3         | 3.3        | 3.3        | 4.0        | 4.0        | 3.0        | 3.0        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |             |
| KVSP - Kern Valley State Prison           |                     | no data        | 6.0            | 5.8           | 6.0         | 6.0        | 6.0        | 5.0        | 6.0        | 5.0        | 6.0        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |             |
| LAC - Ca State Prison LA                  |                     | no data        | 5.0            | 4.1           | 5.0         | 5.0        | 5.0        | 4.0        | 4.0        | 4.0        | 3.0        | 4.0        | 4.0        |        |        |        |        |                             |                          |             |             |
| MCSP - Mule Creek State Prison            |                     | no data        | 10.0           | 8.6           | 10.0        | 10.0       | 10.0       | 8.0        | 7.0        | 8.5        | 6.5        | 9.5        | 9.5        |        |        |        |        |                             |                          |             |             |
| NKSP - North Kern State Prison            |                     | no data        | 12.0           | 10.8          | 12.0        | 12.0       | 12.0       | 10.0       | 11.0       | 10.0       | 11.0       | 11.0       | 9.0        |        |        |        |        |                             |                          |             |             |
| PBSP - Pelican Bay State Prison           |                     | no data        | 4.0            | 4.4           | 4.0         | 4.0        | 4.0        | 5.0        | 5.0        | 4.0        | 4.5        | 4.0        | 4.5        |        |        |        |        |                             |                          |             |             |

# PHARMACY DASHBOARD

| Measure                                   | Measure Definitions | Actual     |            |            | CY 2007 YTD | Jan-07     | Feb-07     | Mar-07     | Apr-07     | May-07     | Jun-07     | Jul-07     | Aug-07     | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY07 Target or FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |  |
|---|---------------------|------------|------------|------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|--------|--------|--------|--------|-----------------------------|--------------------------|-------------|--|
|   |                     | CY 2005    | CY 2006    | Avg/Day    |             |            |            |            |            |            |            |            |            |        |        |        |        |                             |                          |             |  |
| PVSP - Pleasant Valley State Prison       | no data             | 6.0        | 6.8        | 369        | 394         | 386        | 373        | 426        | 331        | 300        | 300        | 6.8        | 6.0        |        |        |        |        |                             |                          |             |  |
| RJD - RJ Donovan Corr Facility            | no data             | 6.0        | 7.0        | 146        | 103         | 100        | 190        | 205        | 145        | 134        | 134        | 7.0        | 8.0        |        |        |        |        |                             |                          |             |  |
| SAC - California State Prison, Sacramento | no data             | 10.0       | 10.4       | 342        | 309         | 321        | 332        | 381        | 356        | 352        | 352        | 10.0       | 11.0       |        |        |        |        |                             |                          |             |  |
| SATF - California Substance Abuse TF      | no data             | 6.0        | 5.8        | 200        | 159         | 147        | 148        | 164        | 156        | 193        | 193        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| SCC - Sierra Conservation Center          | no data             | 2.0        | 2.8        | 498        | 485         | 513        | 485        | 516        | 508        | 470        | 470        | 2.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| SOL - Ca State Prison, Solano             | no data             | 8.0        | 8.9        | 187        | 159         | 157        | 248        | 226        | 170        | 184        | 184        | 8.0        | 10.0       |        |        |        |        |                             |                          |             |  |
| SQ - San Quentin                          | no data             | 10.0       | 9.5        | 108        | 114         | 96         | 110        | 118        | 102        | 106        | 106        | 10.0       | 9.0        |        |        |        |        |                             |                          |             |  |
| SVSP - Salina Valley State Prison         | no data             | 5.0        | 5.8        | 240        | 284         | 255        | 212        | 230        | 216        | 262        | 262        | 5.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| VSPW - Valley State Prison for Women      | no data             | 9.0        | 8.8        | 104        | 135         | 144        | 128        | 133        | 137        | 131        | 131        | 9.0        | 7.0        |        |        |        |        |                             |                          |             |  |
| WSP - Wasco State Prison                  | no data             | 3.0        | 3.1        | 155        | 157         | 156        | 166        | 165        | 162        | 124        | 124        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| <b>CDCR Average Tech/Pharmacy</b>         | <b>no data</b>      | <b>6.3</b> | <b>6.3</b> | <b>6.3</b> | <b>6.3</b>  | <b>6.3</b> | <b>6.2</b> | <b>6.2</b> | <b>6.3</b> | <b>6.4</b> | <b>6.4</b> | <b>6.4</b> | <b>6.5</b> |        |        |        |        |                             |                          |             |  |
| <b>Number of Rx/RPh per Day</b>           |                     |            |            |            |             |            |            |            |            |            |            |            |            |        |        |        |        |                             |                          |             |  |
| ASP - Avenal State Prison                 | no data             | 320        | 369        | 320        | 394         | 386        | 373        | 426        | 331        | 300        | 300        | 6.8        | 6.0        |        |        |        |        |                             |                          |             |  |
| CAL - Calipatria State Prison             | no data             | 79         | 146        | 79         | 103         | 100        | 190        | 205        | 145        | 134        | 134        | 7.0        | 8.0        |        |        |        |        |                             |                          |             |  |
| CCC - Ca Corr Center                      | no data             | 244        | 342        | 244        | 309         | 321        | 332        | 381        | 356        | 352        | 352        | 10.0       | 11.0       |        |        |        |        |                             |                          |             |  |
| CCI - Ca Corr Institute                   | no data             | 200        | 159        | 200        | 159         | 147        | 148        | 164        | 156        | 193        | 193        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| CCWF - Central Ca Women's Facility        | no data             | 367        | 498        | 367        | 485         | 513        | 485        | 516        | 508        | 470        | 470        | 2.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| CEN - Centinela State Prison              | no data             | 140        | 159        | 140        | 159         | 185        | 148        | 163        | 110        | 155        | 155        | 8.0        | 10.0       |        |        |        |        |                             |                          |             |  |
| CIM - Ca Institute for Men                | no data             | 173        | 187        | 173        | 159         | 157        | 248        | 226        | 170        | 184        | 184        | 8.0        | 10.0       |        |        |        |        |                             |                          |             |  |
| CIM - Ca Institute for Women              | no data             | 111        | 108        | 111        | 108         | 96         | 110        | 118        | 102        | 106        | 106        | 10.0       | 9.0        |        |        |        |        |                             |                          |             |  |
| CMC - Ca Men's Colony                     | no data             | 212        | 240        | 212        | 284         | 255        | 212        | 230        | 216        | 262        | 262        | 5.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| CMF - Ca Medical Facility                 | no data             | 104        | 135        | 104        | 139         | 144        | 128        | 133        | 137        | 131        | 131        | 9.0        | 7.0        |        |        |        |        |                             |                          |             |  |
| COR - Ca State Prisons, Corcoran          | no data             | 211        | 155        | 211        | 157         | 156        | 166        | 165        | 162        | 124        | 124        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| CRC - Ca Rehabilitation Center            | no data             | 185        | 148        | 185        | 148         | 156        | 143        | 153        | 141        | 147        | 147        | 8.0        | 10.0       |        |        |        |        |                             |                          |             |  |
| CTF - Corr Training Facility              | no data             | 213        | 222        | 213        | 222         | 241        | 238        | 214        | 206        | 219        | 219        | 6.4        | 6.4        |        |        |        |        |                             |                          |             |  |
| CVSP - Chuckawalla Valley State Prison    | no data             | 143        | 150        | 143        | 145         | 148        | 143        | 161        | 146        | 159        | 159        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| DVI - Deuel Vocational Institute          | no data             | 162        | 184        | 162        | 208         | 206        | 180        | 183        | 132        |            |            | 3.0        | 3.5        |        |        |        |        |                             |                          |             |  |
| FOL - Folsom                              | no data             | 204        | 250        | 204        | 232         | 232        | 228        | 248        | 309        |            |            | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| HDSP - High Desert State Prison           | no data             | 141        | 203        | 141        | 186         | 178        | 225        | 232        | 185        | 210        | 210        | 8.0        | 9.0        |        |        |        |        |                             |                          |             |  |
| ISP - Ironwood State Prison               | no data             | 208        | 121        | 208        | 172         | 171        | 80         | 93         | 107        | 103        | 103        | 7.0        | 8.0        |        |        |        |        |                             |                          |             |  |
| KVSP - Kern Valley State Prison           | no data             | 110        | 176        | 110        | 158         | 145        | 180        | 194        | 187        | 182        | 182        | 10.0       | 11.0       |        |        |        |        |                             |                          |             |  |
| LAC - Ca State Prison LA                  | no data             | 341        | 327        | 341        | 544         | 561        | 187        | 231        | 233        | 208        | 208        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| MCSP - Mule Creek State Prison            | no data             | 168        | 206        | 168        | 230         | 228        | 188        | 212        | 191        | 175        | 175        | 8.0        | 9.0        |        |        |        |        |                             |                          |             |  |
| NKSP - North Kern State Prison            | no data             | 87         | 165        | 87         | 107         | 110        | 250        | 187        | 172        | 165        | 165        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| PBSP - Pelican Bay State Prison           | no data             | 188        | 188        | 188        |             |            |            |            |            |            |            | 4.0        | 4.0        |        |        |        |        |                             |                          |             |  |
| PVSP - Pleasant Valley State Prison       | no data             | 288        | 162        | 288        | 201         | 181        | 177        | 182        | 71         |            |            | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| RJD - RJ Donovan Corr Facility            | no data             | 249        | 217        | 249        | 311         | 299        | 173        | 179        | 166        | 174        | 174        | 7.0        | 8.0        |        |        |        |        |                             |                          |             |  |
| SAC - California State Prison, Sacramento | no data             | 135        | 176        | 135        | 181         | 189        | 180        | 165        | 159        | 164        | 164        | 10.0       | 11.0       |        |        |        |        |                             |                          |             |  |
| SATF - California Substance Abuse TF      | no data             | 353        | 445        | 353        | 483         | 484        | 394        | 447        | 414        | 437        | 437        | 6.0        | 6.0        |        |        |        |        |                             |                          |             |  |
| SCC - Sierra Conservation Center          | no data             | 172        | 208        | 172        | 224         | 228        | 219        | 210        | 188        | 176        | 176        | 8.0        | 9.0        |        |        |        |        |                             |                          |             |  |
| SOL - Ca State Prison, Solano             | no data             | 203        | 280        | 203        | 308         | 312        | 257        | 286        | 236        | 281        | 281        | 10.0       | 11.0       |        |        |        |        |                             |                          |             |  |
| SQ - San Quentin                          | no data             | 140        | 184        | 140        | 182         | 177        | 180        | 185        | 165        | 216        | 216        | 3.0        | 3.0        |        |        |        |        |                             |                          |             |  |
| SVSP - Salina Valley State Prison         | no data             | 391        | 438        | 391        | 577         | 568        | 420        | 394        | 229        |            |            | 7.0        | 7.0        |        |        |        |        |                             |                          |             |  |
| VSPW - Valley State Prison for Women      | no data             | 184        | 227        | 184        | 222         | 233        | 219        | 224        | 230        | 235        | 235        | 3.0        | 3.5        |        |        |        |        |                             |                          |             |  |
| WSP - Wasco State Prison                  | no data             | 168        | 168        | 168        | 23          | 26         | 27         | 26         | 37         | 26         | 26         | 3.0        | 3.5        |        |        |        |        |                             |                          |             |  |
| <b>CDCR Average Rx/RPh</b>                | <b>no data</b>      | <b>200</b> | <b>217</b> | <b>200</b> | <b>239</b>  | <b>235</b> | <b>214</b> | <b>223</b> | <b>197</b> | <b>194</b> | <b>194</b> | <b>6.4</b> | <b>6.5</b> |        |        |        |        |                             |                          |             |  |

# PHARMACY DASHBOARD

| Measure                                   | Measure Definitions          | Actual         |            |             | CY 2007 YTD | Jan-07     | Feb-07     | Mar-07     | Apr-07     | May-07     | Jun-07 | Jul-07 | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | FY07 Target or FY06 vs FY07 | Stoplight Status (R/Y/G) | Detail Data |
|---|------------------------------|----------------|------------|-------------|-------------|------------|------------|------------|------------|------------|--------|--------|--------|--------|--------|--------|--------|-----------------------------|--------------------------|-------------|
|   |                              | CY 2005        | CY 2006    | CY 2007 YTD |             |            |            |            |            |            |        |        |        |        |        |        |        |                             |                          |             |
|   | <b>Number of Rx/Tech/Day</b> | Avg/Day        | Avg/Day    | Avg/Day     |             |            |            |            |            |            |        |        |        |        |        |        |        |                             |                          |             |
| ASP - Avenal State Prison                 |                              | no data        | 133        | 178         | 164         | 161        | 187        | 213        | 166        | 175        |        |        |        |        |        |        |        |                             |                          |             |
| CAL - Calipatria State Prison             |                              | no data        | 106        | 126         | 138         | 134        | 127        | 136        | 121        | 102        |        |        |        |        |        |        |        |                             |                          |             |
| CCC - Ca Corr Center                      |                              | no data        | 91         | 124         | 103         | 107        | 111        | 127        | 119        | 176        |        |        |        |        |        |        |        |                             |                          |             |
| CCI - Ca Corr Institute                   |                              | no data        | 125        | 88          | 80          | 82         | 82         | 91         | 87         | 86         |        |        |        |        |        |        |        |                             |                          |             |
| CCWF - Central Ca Women's Facility        |                              | no data        | 100        | 142         | 135         | 140        | 146        | 141        | 152        | 141        |        |        |        |        |        |        |        |                             |                          |             |
| CEN - Central State Prison                |                              | no data        | 89         | 106         | 120         | 116        | 110        | 122        | 74         | 93         |        |        |        |        |        |        |        |                             |                          |             |
| CIM - Ca Institute for Men                |                              | no data        | 123        | 136         | 113         | 111        | 166        | 164        | 141        | 118        |        |        |        |        |        |        |        |                             |                          |             |
| CIW - Corr Institute for Women            |                              | no data        | 166        | 162         | 171         | 144        | 165        | 177        | 154        | 159        |        |        |        |        |        |        |        |                             |                          |             |
| CMC - Ca Men's Colony                     |                              | no data        | 212        | 236         | 264         | 255        | 254        | 277        | 216        | 149        |        |        |        |        |        |        |        |                             |                          |             |
| CMF - Ca Medical Facility                 |                              | no data        | 78         | 109         | 104         | 108        | 116        | 106        | 99         | 102        |        |        |        |        |        |        |        |                             |                          |             |
| COR - Ca State Prisons, Corcoran          |                              | no data        | 168        | 128         | 117         | 125        | 124        | 124        | 121        | 166        |        |        |        |        |        |        |        |                             |                          |             |
| CRC - Ca Rehabilitation Center            |                              | no data        | 309        | 159         | 281         | 143        | 143        | 153        | 113        | 123        |        |        |        |        |        |        |        |                             |                          |             |
| CTF - Corr Training Facility              |                              | no data        | 128        | 153         | 129         | 144        | 149        | 165        | 159        | 169        |        |        |        |        |        |        |        |                             |                          |             |
| CVSP - Chuckawalla Valley State Prison    |                              | no data        | 143        | 142         | 145         | 148        | 143        | 161        | 97         | 159        |        |        |        |        |        |        |        |                             |                          |             |
| DVI - Deuel Vocational Institute          |                              | no data        | 130        | 157         | 166         | 165        | 161        | 155        | 136        |            |        |        |        |        |        |        |        |                             |                          |             |
| FOL - Folsom                              |                              | no data        | 162        | 123         | 116         | 115        | 115        | 124        | 155        | 111        |        |        |        |        |        |        |        |                             |                          |             |
| HDSP - High Desert State Prison           |                              | no data        | 141        | 190         | 186         | 178        | 188        | 184        | 185        | 210        |        |        |        |        |        |        |        |                             |                          |             |
| ISP - Ironwood State Prison               |                              | no data        | 128        | 104         | 106         | 106        | 80         | 93         | 121        | 120        |        |        |        |        |        |        |        |                             |                          |             |
| KVSP - Kern Valley State Prison           |                              | no data        | 92         | 134         | 131         | 120        | 144        | 128        | 150        | 128        |        |        |        |        |        |        |        |                             |                          |             |
| LAC - Ca State Prison LA                  |                              | no data        | 136        | 286         | 217         | 224        | 281        | 289        | 291        | 415        |        |        |        |        |        |        |        |                             |                          |             |
| MCSPP - Mule Creek State Prison           |                              | no data        | 84         | 142         | 115         | 114        | 148        | 182        | 135        | 162        |        |        |        |        |        |        |        |                             |                          |             |
| NKSP - North Kern State Prison            |                              | no data        | 58         | 81          | 71          | 73         | 87         | 85         | 86         | 83         |        |        |        |        |        |        |        |                             |                          |             |
| PBSP - Pelican Bay State Prison           |                              | no data        | 141        |             |             |            |            |            |            |            |        |        |        |        |        |        |        |                             |                          |             |
| PVSP - Pleasant Valley State Prison       |                              | no data        | 192        | 96          | 134         | 120        | 79         | 81         | 67         |            |        |        |        |        |        |        |        |                             |                          |             |
| RJD - RJ Donovan Corr Facility            |                              | no data        | 166        | 183         | 207         | 200        | 173        | 179        | 166        | 174        |        |        |        |        |        |        |        |                             |                          |             |
| SAC - California State Prison, Sacramento |                              | no data        | 67         | 87          | 95          | 95         | 95         | 82         | 80         | 75         |        |        |        |        |        |        |        |                             |                          |             |
| SATF - California Substance Abuse TF      |                              | no data        | 283        | 365         | 395         | 388        | 328        | 373        | 345        | 364        |        |        |        |        |        |        |        |                             |                          |             |
| SCC - Sierra Conservation Center          |                              | no data        | 172        | 176         | 224         | 228        | 218        | 140        | 126        | 117        |        |        |        |        |        |        |        |                             |                          |             |
| SOL - Ca State Prison, Solano             |                              | no data        | 102        | 162         | 154         | 156        | 143        | 205        | 158        | 156        |        |        |        |        |        |        |        |                             |                          |             |
| SQ - San Quentin                          |                              | no data        | 70         | 92          | 91          | 88         | 90         | 103        | 82         | 86         |        |        |        |        |        |        |        |                             |                          |             |
| SVSP - Salina Valley State Prison         |                              | no data        | 235        | 276         | 346         | 280        | 263        | 153        |            |            |        |        |        |        |        |        |        |                             |                          |             |
| VSPW - Valley State Prison for Women      |                              | no data        | 82         | 101         | 99          | 103        | 98         | 100        | 102        | 105        |        |        |        |        |        |        |        |                             |                          |             |
| WSP - Wasco State Prison                  |                              | no data        | 224        | 39          | 31          | 34         | 40         | 44         | 43         | 42         |        |        |        |        |        |        |        |                             |                          |             |
| <b>CDCR Average Rx/Tech</b>               |                              | <b>no data</b> | <b>136</b> | <b>149</b>  | <b>151</b>  | <b>153</b> | <b>149</b> | <b>165</b> | <b>138</b> | <b>147</b> |        |        |        |        |        |        |        |                             |                          |             |

White - Under construction  
 Green - On target  
 Yellow - Short of target  
 Red - Significantly below target

\*No historical staffing data available for 2005/2006. Data reported is from Jan. 2006.  
 †2006 Rx # = avg monthly prescriptions from 7/1-12/31/2006  
 ‡1st quarter staffing numbers inconsistent due to poor reporting

CDCR Pharmacy Inspection Grid CY2007

| Location                                 | Jan-07 | Feb-07  | Mar-07  | Apr-07               | May-07               | Jun-07               | Jul-07               | Aug-07 | Sep-07 | Oct-07 | Nov-07 | Dec-07 | Links to Workbooks |
|--|--------|---------|---------|----------------------|----------------------|----------------------|----------------------|--------|--------|--------|--------|--------|--------------------|
| Pharmacies                               |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| Avenal State Prison (ASP)                | N/A    | n/a     | Fail    | Pic Failed to Submit | Fail                 | Fail                 | Fail                 |        |        |        |        |        | ASP                |
| Ca Corr Center (CCC)                     | N/A    | Fail    | n/a     | Submitted Incomplete | Fail                 | Fail                 | Pic Failed to Submit |        |        |        |        |        | CCC                |
| Ca Corr Institute (CCI)                  | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CCI                |
| Ca Institute for Men (CIM)               | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CIM                |
| Ca Medical Facility (CMF)                | N/A    | Fail    | n/a     | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CMF                |
| Ca Men's Colony (CMC)                    | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CMC                |
| Ca Rehabilitation Center (CRC)           | N/A    | n/a     | Fail    | Fail                 | Fail                 | Submitted Incomplete | Fail                 |        |        |        |        |        | CRC                |
| Ca State Prison LA (LAC)                 | N/A    | n/a     | Fail    | Fail                 | Problem              | Problem              | Problem              |        |        |        |        |        | LAC                |
| Ca State Prison, Sacramento (SAC)        | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | SAC                |
| Ca State Prison, Solano (SOL)            | N/A    | n/a     | Fail    | Pic Failed to Submit | Fail                 | Fail                 | Pic Failed to Submit |        |        |        |        |        | SOL                |
| Ca State Prisons, Corcoran (COR)         | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Pic Failed to Submit |        |        |        |        |        | COR                |
| California Substance Abuse TF (SATF)     | N/A    | n/a     | Problem | Problem              | Problem              | Problem              | Problem              |        |        |        |        |        | SATF               |
| Calpatricia State Prison (CAL)           | N/A    | n/a     | Fail    | Submitted Incomplete | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CAL                |
| Centinela State Prison (CEN)             | N/A    | Problem | n/a     | Problem              | Problem              | Problem              | Problem              |        |        |        |        |        | CEN                |
| Central Ca Women's Facility (CCWF)       | N/A    | n/a     | Fail    | Pass                 | Pass                 | Problem              | Fail                 |        |        |        |        |        | CCWF               |
| Chuckawalla Valley State Prison (CVSP)   | N/A    | Fail    | n/a     | Problem              | Problem              | Problem              | Problem              |        |        |        |        |        | CVSP               |
| Corr Institute for Women (CIW)           | N/A    | n/a     | Fail    | Fail                 | Pic Failed to Submit | Fail                 | Pic Failed to Submit |        |        |        |        |        | CIW                |
| Corr Training Facility (CTF)             | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Problem              |        |        |        |        |        | CTF                |
| Deuel Vocational Institute (DVI)         | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | DVI                |
| Folsom (FOL)                             | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | FOL                |
| High Desert State Prison (HDSP)          | N/A    | Problem | n/a     | Problem              | Problem              | New PIC              | Pass                 |        |        |        |        |        | HDSP               |
| Ironwood State Prison (ISP)              | N/A    | Fail    | n/a     | Fail                 | Fail                 | Pic Failed to Submit | Fail                 |        |        |        |        |        | ISP                |
| Kern Valley State Prison (KVSP)          | N/A    | n/a     | Problem | Pic Failed to Submit | Pass                 | Pass                 | Pass                 |        |        |        |        |        | KVSP               |
| Mule Creek State Prison (MCSP)           | N/A    | n/a     | Pass    | Pass                 | Fail                 | Pass                 | Pass                 |        |        |        |        |        | MCSP               |
| North Kern State Prison (NKSP)           | N/A    | n/a     | Problem | Problem              | Problem              | Problem              | Pass                 |        |        |        |        |        | NKSP               |
| Pelican Bay State Prison (PBSP)          | N/A    | n/a     | * Fail  | Submitted Incomplete | * Fail               | Fail                 | Fail                 |        |        |        |        |        | PBSP               |
| Pleasant Valley State Prison (PVSP)      | N/A    | n/a     | Fail    | Pic Failed to Submit | Fail                 | Fail                 | Problem              |        |        |        |        |        | PVSP               |
| RJ Donovan Corr Facility (RJD)           | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | RJD                |
| Salina Valley State Prison (SVSP)        | N/A    | n/a     | Problem | Problem              | Problem              | Problem              | Problem              |        |        |        |        |        | SVSP               |
| San Quentin (SQ)                         | N/A    | Fail    | n/a     | Problem              | Problem              | Problem              | Problem              |        |        |        |        |        | SQ                 |
| Sierra Conservation Center (SCC)         | N/A    | Fail    | n/a     | Pic Failed to Submit | * Fail               | Fail                 | Fail                 |        |        |        |        |        | SCC                |
| Valley State Prison for Women (VSPW)     | N/A    | n/a     | Fail    | Pic Failed to Submit | Pic Failed to Submit | Problem              | Problem              |        |        |        |        |        | VSPW               |
| Waco State Prison (WSP)                  | N/A    | n/a     | Fail    | Pic Failed to Submit | Fail                 | Problem              | Fail                 |        |        |        |        |        | WSP                |
| Percent Passed Total (Not Failed) (N=33) |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| 16%                                      |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| 27%                                      |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| 33%                                      |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| 38%                                      |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| 39%                                      |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| Non Pharmacy Drug Storage Areas          |        |         |         |                      |                      |                      |                      |        |        |        |        |        |                    |
| Avenal State Prison (ASP)                | N/A    | n/a     | Fail    | Pic Failed to Submit | Fail                 | Fail                 | Fail                 |        |        |        |        |        | Workbooks          |
| Ca Corr Center (CCC)                     | N/A    | Fail    | n/a     | Submitted Incomplete | Fail                 | Fail                 | Fail                 |        |        |        |        |        | ASP                |
| Ca Corr Institute (CCI)                  | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CCC                |
| Ca Institute for Men (CIM)               | N/A    | n/a     | Fail    | Fail                 | Fail                 | Fail                 | Fail                 |        |        |        |        |        | CIM                |



## APPENDIX C -8/2007 Report

Julie Oduguwa, Pharm. D

5700 Scotch Pine Ridge  
Yorba Linda, CA 92886  
(714) 528 3039

### HIGHLIGHTS OF QUALIFICATIONS

- Over ten years clinical experience in acute care
- Seven years clinical experience in long term care
- Over two years clinical experience in home care
- Good command of MS word, Access, Excel and Power point applications
- Experienced in developing DUE programs
- Knowledge in formulary management
- Knowledge of inventory control principles
- Knowledge of investigational and national study protocol
- Excellent interpersonal and communication skills

### PROFESSIONAL EXPERIENCE

Clinical Pharmacist (2/2001 – present) Anaheim Memorial Medical Center

Responsibilities: Includes consultation in the clinical programs – Pharmacokinetic, renal dosing of medications, Parenteral nutrition management, Warfarin dosing and provide drug information to the medical community. Utilize Computerized medication order entry (MS meds) and supervises unit dose/ IV medication distributive system .

Clinical Pharmacist (1/1992-present)

Community Hospital Of San Bernardino, San Bernardino, CA 92411

Responsibilities: Supervise centralized unit dose and IV admixture distribution. Responsible for clinical consultation services in the areas of Parenteral nutrition, pharmacokinetic dosing of aminoglycosides and vancomycin and antimicrobial selection and monitoring. Provide drug information to physicians and other healthcare providers. Provide supervision, direction and staff development for pharmacists and technicians.. Provide clinical services for the hospital based long term care (sub acute) unit which include (1) drug regimen review, (2) antimicrobial selection and monitoring, (3) antiepileptic, anticoagulant and antipsychotic monitoring (4) maintaining compliance with title 22 and (5) initiation of Medi-Cal TARS

#### Accomplishments:

- Developed interdisciplinary Parenteral Nutrition protocol; training programs for pharmacists on Parenteral Nutrition, Aminoglycoside and Vancomycin dosing
- Developed the department policy and procedure for safe handling of chemotherapeutic drugs
- Designed clinical activities in acute hospital and the hospital based sub acute unit
- Provide daily antimicrobial consultation services

## APPENDIX C -8/2007 Report

- Editor/Contributor to the Pharmacy and Therapeutics Newsletter
- Assisted in the development and implementation of DUE and department CQI program
- Assisted in the development and maintenance of comprehensive ADR program
- Assisted in budget management and formulary controls

### Clinical Pharmacist (3/2004 to 6/06)Crescent Home Healthcare, Anaheim

Worked closely with physicians, nurses, caseworkers and patients to provide quality and cost effective patient care. Monitored and managed patients on the following therapies: total Parenteral nutrition, immune globulin, antibiotic, pain management, hydration, enteral nutrition and chemotherapy. Provide Pharmacokinetics dosing consultation..

### Staff Pharmacist (1991-1993)

ASERETH Medical Services, Pasadena, CA

Responsibilities: Monitored and managed patients on parenteral nutrition, antibiotics including pharmacokinetic calculations, chemotherapy and pain medication. Prepared intravenous medications using the laminar flow hood or Biochemical hazard vertical hood.

### Clinical Pharmacist (1989-1991)

Intergrated Care Systems, Orange, CA

Responsibilities: Used clinical skills to evaluate the medications provided for each patient; communicated with physicians and other healthcare professionals over the phone and by written service notes. Managed patients on parenteral nutrition, antibiotics, chemotherapy, pain management and other parenteral medications. Prepared parenteral medications and on call status. Supervised support staff, technicians, interns and drivers.

### Staff Pharmacist (1990-1991)

UCI Medical Center, Orange, CA

Responsibilities: Supervised pharmacy technicians, implemented and maintained quality assurance audits on operational and clinical functions, processed physicians orders and retrieved information from the technicon hospital information system. Analyzed professional literature to provide drug information to patients and members of the healthcare team, assessed drug therapy based on laboratory data, concurrent therapy and patient's physical condition.

## EDUCATION

Doctorate of Pharmacy – Idaho State University, Pocatello, Idaho. 1998

Board Certified Nutrition Support Pharmacist – 1996

Bachelor of Pharmacy- University of Ife, Nigeria; 1982

## AFFILIATIONS

California Society of Health system Pharmacist

American Society of Parenteral and Enteral Nutrition.

# **EXHIBIT 5**

**CALIFORNIA DEPARTMENT  
OF CORRECTIONS AND  
REHABILITATION**

Policy and Procedure # \_\_\_\_:  
Approval Date:

Plata Support Division Procurement  
and Purchasing Unit

**Vehicle Procurement**

**POLICY:**

The Plata Support Division Procurement and Purchasing Unit (PPU) shall ensure that each institution has and maintains an adequate number of usable vehicles in order to transport inmates who require access to medical care.

**REFERENCES:**

- Management Memo 02-02 – Vehicle Replacement Policy
- Engineering documents

**APPROVAL AND REVIEW:**

This procedure shall be reviewed annually by the Plata Policy Unit.

**RESPONSIBILITY:**

The Director, Plata Support Division and Staff Services Manager III, PPU shall ensure compliance with this policy and procedure.

**DEFINITION and TIMEFRAMES:**

CDC Form 954 - IntraOffice Requisition (IOR) - Form used to request the purchase of goods.

STD. 65 – Purchasing Authority Purchase Order (PO) - Form used to purchase goods from vendors.

**PROCEDURE:**

**A. Vehicle Request Process**

1. Director, Custody Support requests/approves additional non-replacement vehicles based on the vehicle survey process.
  - a. Identify institution requesting vehicles.
  - b. Identify vehicles requiring add-on features.
  - c. Attach a complete listing of add-on features including but not limited to the following:
    1. security build-out
    2. medical decals
    3. gun racks
    4. van cell inserts
    5. radios
    6. van colors.

7. specify “Mobility Van” (incorporates ADA requirements)

**B. Vehicle Purchase Procedure**

1. PPU to prepare a separate CDC Form 954 IntraOffice Requisition for each vendor, i.e. dealership, add-on vendor.
  - a. Attach a listing of dealerships for the vehicle purchase and vendors to complete add-on features.
  - b. Identify the method of transportation and costs from the dealer to the vendors performing add-on work.
  - c. Identify the method of transportation and costs from vendors performing add-on work to the receiving institutions.
  - d. Obtain approval from the Director, Plata Support Division including the Receiver stamp.
  - e. Submit to the CDCR Procurement Office.
2. The CDCR Procurement Office to prepare STD. 65, Purchase Order.
  - a. Forward to the PPU to obtain approval from the Director, Plata Support Division including the Receiver stamp.
  - b. The PPU forwards the signed and stamped copies to Procurement and Accounting.
  - c. Accounting Office encumbers funds.
  - d. The Procurement Office issues the Purchase Order.
3. PPU analyst to schedule with vendors for add-on work and with transport companies.
  - a. Obtain vendor listing from file and contact vendors to schedule the work.
  - b. Schedule vehicles for transport from dealership to vendors performing add-on work.
  - c. Track vehicle shipment dates to dealership for changes and update any scheduling as necessary.

**C. Vehicles Received Procedure**

1. Dealer notifies PPU that vehicles have arrived.
2. Analyst obtains shipping documents from the dealer.
3. Analyst retrieves the STD. 65, Purchase Order, from the “Open” file and compares to documents received from vendor. Notify the dealer if there are any discrepancies.
  - a. Analyst assigns a Stock Received Report Number.
  - b. Analyst and/or dealer contacts Department of General Services (DGS) Inspectors and forwards Purchase Order.
4. DGS schedules inspection at dealership within 24 hours.
5. DGS signs off on correct items and forwards along with any discrepancies.
6. Analyst contacts dealership if there are any incorrect items.

**D. Vehicle Add-ons**

1. Medical Decals
  - a. Medical decals are ordered from Prison Industry Authority during the procurement process and stocked at headquarters until vehicles arrive.
  - b. Arrange for delivery of the decals from headquarters to the security build-out vendor.
2. Radios
  - a. Radios are purchased thru California Department of Corrections and Rehabilitation (CDCR) telecommunications department via the state contract.
  - b. CDCR telecommunications coordinates with DGS to program the radios before the radios are shipped to the institutions for installation.
  - c. Institutions arrange for installment of the radios by local DGS approved vendors.
3. Van Cells
  - a. Van Cells are ordered from an approved vendor and housed at Headquarters until the vehicles arrive at the dealership.
  - b. Arrange for Van Cell transport to the identified vendors for installation.
4. Security Build-out
  - a. Security inserts are ordered from an identified vendor during the procurement process.
  - b. The vendor also installs the inserts once the vehicles are delivered.
5. Schedule vehicles for transport from dealership to the vendor.
6. Analyst should get a schedule from the vendor of when work is to be completed and follow-up as necessary.
7. Vendor notifies PPU that add-on work has been completed.
  - a. Analyst contacts institution by e-mail - vehicle is ready.
    1. Associate Warden (AW) of Healthcare.
    2. AW of Business Services.
  - b. Analyst to fax/mail documents to Institution.
    1. PO
    2. Dealer Invoice
    3. If mobility van; vendor invoice (i.e. Mobility Works)
    4. DMV Application for New Car Registration (original signed by dealer is mailed to Institution; transfers ownership to institution)

c. Arrange for Institution to pick-up vehicle.

**E. Process Invoice for Payment**

1. Obtain invoice from vendor.
2. Process payment.

**F. Close out File**

1. Generate Stock Received Report (SRR).
2. Attach SRR to PO and place in closed file.
3. Complete the Accounts Payable process.

**Reviewed and Approved By:**

**Director, Plata Support Division:**

Richard Kirkland

Date

**DRAFT**

# **EXHIBIT 6**

## Vehicle Weekly Completion Schedule

| Week                          | Description                               | Vehicles Completed (weekly) | Est. Completion | Status 9/14/2007 (revised completion)                 |
|-------------------------------|---|-----------------------------|-----------------|---|
| <b>9/4/2007- 9/7/2007</b>     |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | 9/7/2007        | 61 delivered  |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 4                           | 9/7/2007        | 0 complete  |
| <b>9/10/2007 - 9/14/2007</b>  |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | 9/7/2007        | 25 delivered  |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 18                          | 9/14/2007       | 5 van installs complete waiting for timers & switches |
| <b>9/17/2007 - 9/21/2007</b>  |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | complete        |   |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 15                          | 9/21/2007       |   |
| <b>9/24/2007 - 9/28/2007</b>  |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | complete        |   |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 14                          | 9/28/2007       |   |
| <b>10/1/2007 - 10/5/2007</b>  |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | complete        |   |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 14                          | 10/5/2007       |   |
| <b>10/8/2007 - 10/12/2007</b> |   |                             |                 |   |
| Task 1                        | Vehicles Delivered to vendors             |                             | complete        |   |
| Task 2                        | Install Van Cells                         |                             |                 |   |
| Task 3                        | Install gun racks, timer, switch & decals |                             |                 |   |
| Task 4                        | Inspection                                |                             |                 |   |
| Task 5                        | Vehicle complete contact institution      | 7                           | 10/12/2007      |   |

## Vehicle Weekly Completion Schedule

| Week                           | Description                               | Vehicles Completed (weekly) | Est. Completion | Status 9/14/2007 (revised completion) |
|--------------------------------|---|-----------------------------|-----------------|---------------------------------------|
| <b>10/15/2007 - 10/19/2007</b> |   |                             |                 |                                       |
| Task 1                         | Vehicles Delivered to vendors             |                             | complete        |                                       |
| Task 2                         | Install Van Cells                         |                             |                 |                                       |
| Task 3                         | Install gun racks, timer, switch & decals |                             |                 |                                       |
| Task 4                         | Inspection                                |                             |                 |                                       |
| Task 5                         | Vehicle complete contact institution      | 3                           | 10/19/2007      |                                       |
| <b>10/22/2007 - 10/26/2007</b> |   |                             |                 |                                       |
| Task 1                         | Vehicles Delivered to vendors             |                             | complete        |                                       |
| Task 2                         | Install Van Cells                         |                             |                 |                                       |
| Task 3                         | Install gun racks, timer, switch & decals |                             |                 |                                       |
| Task 4                         | Inspection                                |                             |                 |                                       |
| Task 5                         | Vehicle complete contact institution      | 3                           | 10/26/2007      |                                       |
| <b>10/29/2007 - 11/2/2007</b>  |   |                             |                 |                                       |
| Task 1                         | Vehicles Delivered to vendors             |                             | complete        |                                       |
| Task 2                         | Install Van Cells                         |                             |                 |                                       |
| Task 3                         | Install gun racks, timer, switch & decals |                             |                 |                                       |
| Task 4                         | Inspection                                |                             |                 |                                       |
| Task 5                         | Vehicle complete contact institution      | 3                           | 11/2/2007       |                                       |
| <b>11/5/2007 - 11/9/2007</b>   |   |                             |                 |                                       |
| Task 1                         | Vehicles Delivered to vendors             |                             | complete        |                                       |
| Task 2                         | Install Van Cells                         |                             |                 |                                       |
| Task 3                         | Install gun racks, timer, switch & decals |                             |                 |                                       |
| Task 4                         | Inspection                                |                             |                 |                                       |
| Task 5                         | Vehicle complete contact institution      | 3                           | 11/9/2007       |                                       |
| <b>11/12/2007 - 11/16/2007</b> |   |                             |                 |                                       |
| Task 1                         | Vehicles Delivered to vendors             |                             | complete        |                                       |
| Task 2                         | Install Van Cells                         |                             |                 |                                       |
| Task 3                         | Install gun racks, timer, switch & decals |                             |                 |                                       |
| Task 4                         | Inspection                                |                             |                 |                                       |
| Task 5                         | Vehicle complete contact institution      | 2                           | 11/16/2007      |                                       |
| <b>Vehicle Total</b>           |   | <b>86</b>                   |                 |                                       |

Note: After 10/12/07 there will be 14 vehicles remaining at Joe's Alpha & Subaru with a rate of completion of 3 per week final completion will be 11/14/07.

**Project Complete** 11/14/2007 12/3/2007

# Vehicles

Bi-weekly status as of 9/14/07

| Description                               | PO Date     | Quantity Ordered | Date to Vendor | Quantity Complete | In Process  | Receiving Institutions  | Comments  |
|---|-------------|------------------|----------------|-------------------|-------------|---|---|
| <b>Headquarters purchases</b>             |             |                  |                |                   |             |   |   |
| Mobility Van                              | 5/31/2007   | 14               | n/a            | 14                | 0           | CCI-1; CMF-2; CTF-1; SQ-1; CEN-1; CCC-1; HD-1; CCWF-1; CIW-1; CMC-1; COR-1; ISP-1; PBSP-1 | CAL van is still @ vendor awaiting pick-up. RJD has been contacted to pick-up van, SAC & SVSP will be contacted 9/17/07 to pick up vans.  |
| Mobility Van                              | 6/5/2007    | 16               | n/a            | 6                 | 10          | SP-1; CAL-1; RJD; SAC; SVSP   |   |
| Passenger Van (Ford)                      | 4/24/2007   | 86               | various        | 86                | 0           |   |   |
| Passenger Van (Chevy)                     | 5/24/2007   | 3                | n/a            | 3                 | 0           | CCI-3   |   |
| Gun Racks                                 | 8/13/2007   | 165              | 8/27/2007      | see comment       | see comment |   | For completed vans the gun racks were sent to the institutions for installation. The balance are at headquarters & the vendors.   |
| Bob Barker Van Cells                      | various     | 62               | various        | 5                 | 57          |   |   |
| Havis Shield                              | 5/24/2007   | 3                | n/a            | 2                 | 1           |   |   |
| Radios                                    | 7/20/2007   | 119              | see comment    | see comment       | see comment |   | Telecomm unit to receive radios by 9/27/07.<br>Balance to be hand carried to headquarters, due to arrive any day as of 8/29/07.   |
| Medical Decals                            | 6/26/2007   | 400              | n/a            | 200               | 200         |   |   |
| Timers & Switches for Gun Locks           | see comment | see comment      | see comment    | see comment       | see comment |   | CDCR 954 submitted to Procurement Unit 8/30/07. 954 rec'd by Procurement 9/12/07, PO in process.  |
| <b>Wish List Purchases (Institutions)</b> |             |                  |                |                   |             |   |   |
| Cargo Vans & Mobility Van(Avenal)         | 2/15/2007   | 6                | see comment    | see comment       | see comment |   | Cargo vans were mistakenly ordered, sent to vendor who installed insulation & rear air. Van Cell inserts were ordered, as of 8/27/07 van cells are on their way to the vendor. The Mobility Van was ordered from Creative Bus Cells & is not scheduled to arrive until November.<br>In late July PO returned by procurement to institution marked with Receiver stamp & with notations that vans were already ordered by the receiver. On 8/7/07 institution again contacted procurement to see what action was required on their part. Procurement told the institution to retain original PO for their files. CTF is further researching to see if they ever got the vehicles.<br>Still have not received, problems with obtaining chassis, expected arrival late October.<br>No response from institution. |
| Passenger & Paratransit Vans (CTF)        | 5/3/2007    | 4                | see comment    | see comment       | see comment |   |   |
| Mobility Vans (LAC)                       | 3/8/2007    | 4                | see comment    | see comment       | see comment |   |   |
| Vans type not specified (NKSP)            | 5/3/2007    | 2                | see comment    | see comment       | see comment |   |   |

# Vehicles

*Bi-weekly status as of 9/14/07*

| Description          | PO Date   | Quantity Ordered | Date to Vendor | Quantity Complete | In Process  | Receiving Institutions | Comments   |
|----------------------|-----------|------------------|----------------|-------------------|-------------|------------------------|--|
| Mobility Vans (PVSP) | 4/5/2007  | 3                | see comment    | see comment       | see comment |                        | ETA late October.<br>Due to arrive next week, will be shipped to vendor in Sac for security build out. As of 9/17/07 vendor still has not rec'd. |
| Mobility Vans (SQ)   | 2/20/2007 | 2                | see comment    | see comment       | see comment |                        |  |

# **EXHIBIT 7**

**CALIFORNIA  
PRISON HEALTH CARE  
RECEIVERSHIP CORP.**

Robert Sillen  
Receiver

Date: September 7, 2007

To: Terry Hill, M.D., Chief Medical Officer, Office of the Receiver  
John Hagar, Chief of Staff, Office of the Receiver

From: Jackie Clark, RN, MBA  
Director of Nursing Operations, Office of the Receiver

Re: **NURSING WORKLOAD AND COST SUMMARY FOR THE OUT OF  
STATE TRANSFER PROGRAM**

The Nursing Leadership Unit coordinated with the California Department of Corrections and Rehabilitation (CDCR) officials to assist in aspects of the Out-of-State Transfer project. All inmates were properly screened to ensure identification and qualification for this program. Inmates who were identified as qualified candidates were placed into a classification unit eligible for the Out-of-State Program.

The screening process consisted of a Unit Health Record (UHR) review, a face-to-face nursing assessment, documentation of the assessment in the UHR, completion of an Out-of-State Transfer Screening Form and other administrative actions to ensure inmates were medically stable prior to transfer. In order to have achieved these consistent results throughout all 33 institutions, the Directors of Nursing (DON) at each institution were directly involved in the selection process. A team of highly skilled nurses were selected to perform these specific duties to ensure the success of the Out-of-State project. In addition, Ted Udseth SRN II has worked closely with me, the California Out-of-State Correctional Facility Unit (COCF), institutional DON's, and nursing staff to ensure compliance with the policy.

The Out-of-State screening process for the involuntary transfer began in April 2007, and as of today 3284 inmates' UHRs have been reviewed and 1864 face-to-face assessments have been conducted. Each screening (UHR review and face-to-face assessments) required approximately 30 minutes each for a total of 2419 nursing hours. In addition, time spent on site visits to both local and out-of-state institutions, weekly meetings and training of staff has accounted for approximately 515 hours.

The diagram below represents a cost analysis of the total number of hours for Nursing and Physician services. This also includes administrative costs (i.e., out-of-state travel to conduct onsite inspections, report writing, creating, revising and approval of out-of-state medical screening form) associated with the implementation of the Out-of-State Transfer program.

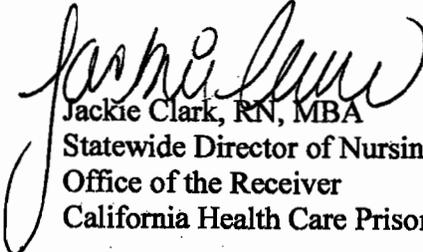
501 J Street, Suite 605, Sacramento, CA 95814

916.323.1221 • Fax 916.323.1257 • e-mail: receiver@cprinc.org • www.cprinc.org

**Health Care Cost for Out-of-State Transfer Program**

| Personnel   | Unit Health Record Review                                    | Face-to-Face Triage   | Estimated Cost                      |
|---|--|---|-------------------------------------|
| <b>Nursing Services</b>   | 3284 I/M @ 30 min ea =<br>1642 hrs X \$50 per hr =<br>82,100 | 1864 I/M @ 25 min ea<br>= 777 hrs X \$50 per hr<br>= 38,850 | \$120,950.00                        |
| <b>Physician Services</b>   | 215 I/M @ 20 min ea = 72 hrs X \$68 per hr = 4,896           |   | \$4,896.00                          |
|   | <b>Health Care Administrative Support</b>                    |   | <b>Estimated Cost</b>               |
| <b>Ted Udseth SRN II</b>  | \$28,800.00  |   | \$28,800.00                         |
| <b>Medical Consultant</b>   | \$9,320.00   |   | \$9,320.00                          |
| <b>Staff Education</b>  | 66 hrs X \$50 per hr = \$3300.00                             |   | \$3,300.00                          |
| 2419 Hours of Nursing Services + 72 Hours of Physician Services<br>515 Health Care Administration<br>(Ted Udseth SRN II, Contract Medical Consultant, Staff Education)<br>Total: 3006 Hours |  |   | <b>Total Cost:<br/>\$167,266.00</b> |

If I can provide any further information, please do not hesitate to contact me at (916) 327-8726 or jackie.clark@cprinc.org.

  
 Jackie Clark, RN, MBA  
 Statewide Director of Nursing Operations  
 Office of the Receiver  
 California Health Care Prison Receivership

# **EXHIBIT 8**

# **FAMILY FOUNDATION PROGRAM INSPECTION REPORT**

Facility name: Family Foundation Program (FFP)  
Date of Inspection: July 31, 2007  
Inspection team members: Jacqueline Long, M.D.  
Judy Tucker, DON  
Tim Rougeux, AW

## **I. DESCRIPTION OF FACILITY**

The FFP is located in San Diego, California with a maximum female offender capacity of 35 and maximum child capacity of 40. Currently there are 37 females and 38 children. The FFP was built in 1998 and is comprised of 27,650 square feet. The medical area is comprised of a nurse's station and an examination room. The FFP is a 12 month alternate sentencing program to which pregnant and/or parenting women are sentenced in lieu of state prison for selective offenses, having a sentence not to exceed 36 months.

## **II. STAFFING**

### **A. Primary Care Providers:**

There are no Primary Care Providers (PCP) at FFP. All PCP care is provided off site via subcontracts with local providers in the community or for the female inmates at the California Institution for Women, which is about 100 miles away.

### **B. Nursing:**

The FFP contract requires one Licensed Vocation Nurse (LVN) on-site five days a week eight hours a day. It is important to note that a LVNs scope of practice does not include the ability to assess a patient's medical condition, determine their medical needs or provide treatment. An LVN is limited to gathering data, i.e., blood pressure, pulse, temperature. Any medical determination and provision of medical treatment must be made by a Registered Nurse or a primary care provider. There are no established requirements or mans to monitor clinical competence in the areas of adult medicine, pediatrics, or obstetrics.

The team was advised that the full time LVN had recently left FFP and that the position was being covered via a local nurse registry. However on the day of the inspection, the registry RN did not show up for work, nor was the registry able to back fill the position with a replacement. This resulted in no medical staff on site for the entire day.

This level of staff for a program with medical high risk pregnant women, infants and children is significantly deficient. The population being served requires a higher level of medical staff based on the pregnancy and infant care needs. At a minimum an RN is required to triage and treat the woman and children.

### **III. HEALTH CARE OPERATIONS**

#### **1. Intake screening:**

Inmates approved and assigned to the FFP do not have any medical or mental health screening prior to being approved and transported to the FFP. The only review conducted prior to arriving at the FFP is relative to custody and sentencing criteria. The inmate is transferred directly from a county jail or the community and does not flow through a Reception Center as all other new arrivals to CDCR are.

The team was advised that a new arrival at the FFP is required to complete a "Health Questionnaire", attachment # 1. The inmate is then scheduled to be seen by a community provider for a complete history and physical within 14 days. However, in review of multiple health records of the woman currently housed at the FFP, most records did not have a history and physical form included.

The intake screening and subsequent history and physical process is not well documented based on the review of health records. The information provided to the FFP following the history and physical appointment is supposed to be provided to the facility via a form, attachment # 2. This form is supposed to have the inmate's diagnosis; treatment and medication as well as any follow up required. Again, based on review of health records, this form was not found in most records.

#### **2. Sick Call procedure:**

Inmates and their children who are sick report to the medical area each morning, Monday through Friday and either advises the LVN or writes their name on the posted sick call sheet. While we were at the facility we did not see a sick call list posted at the medical area. Based on the inmate's request, they are seen by the LVN and referred to off site medical staff for evaluation and treatment. This is accomplished via calls to the Adult advice line or pediatric advice line at the local hospital. Most if not all request for sick call results in an off-site appointment or visit.

In review of various health records, there was no consistency in recording the inmate's complaint, assessment or follow-up. This we believe is due to the fractured system that is in place due to having only a LVN on duty, who is very limited in what they can do with no nursing protocols in place.

There did not appear to be a system in place to record the complaint, take vitals and make a timely referral based on the review of the health records. Nor could the team determine if appropriate follow up was occurring based on the lack of information being provided to the facility after the inmate was seen at the off-site clinic, hospital, or ER.

The transport of inmates to off-site providers is having a significant negative impact on the FFP. In review of off-site appointments for July 30, 2007, 13 medical appointments occurred, attachment # 3. For a population of only 35 woman and 40 children this is an excessive amount of inmate movement. However, based on the fact that no medical staff

other than a LVN is on duty, all complaints seem to result in a trip to the ER, clinic, or hospital.

The FFP does have a medical appointment procedure, attachment # 4, however, based on review of the health records it is not consistently followed.

### **3. Emergency response:**

The FFP does not conduct quarterly medical emergency response drills. However, they do conduct quarterly fire drill, attachment # 5. The facility does not have any emergency medical equipment on site. This is a significant concern based on the type of inmates housed at the FFP as well as the infants and children housed here. Due to this population's medical conditions they can and do decompensate very quickly. The fact that 911 ambulance services can be called quickly does not eliminate the need for some very basic medical emergency equipment, such as AEDs, and precipitous birth equipment.

The team did observe in the medical area multiple signs informing staff how to request 911 ambulance services. However, the facility must have on hand additional equipment for medical emergencies.

The FFP does have a medical response procedure, attachment # 6, which is adequate in providing direction to staff regarding what they are to do during potential medical emergencies.

### **4. Medication Administration:**

The FFP does have a medication protocol procedure, attachment # 7. This procedure does appear to be adequate; however, it is not consistently followed by FFP staff based on our review of the available records.

The inmates and their children's medication are kept in the medical area in a locked cabinet with individual bins for each inmate and their child. Stored medications including OTC and all prescription medications given to inmates. The controlled substances are stored in a separate locked bin, but adequate inventory control was not present. The inmates report to the medical area for scheduled medication pass at 0830, 1230, 1630 hours and as needed to retrieve their medication or medication for their child. FFP staff removes the bin from the cabinet and allows the inmate to take their medication or give medication to their child. It is the staff's expectation that the inmates give their children only the medication that is prescribed and in the correct amount. The FFP staff do not dispense medication but only observe/monitor the process, including documenting the medication delivery in a logbook. In review of the bins, we found multiple discrepancies, including expired medications, empty medication bottles, discontinued medications, and multiple bottles of medication for the same medicine. There appeared to be no system in place to monitor what is in the bins or a system to dispose of expired or discontinued medications.

Based on the fact that no LVN was on duty on the day of our inspection some of our questions could not be answered by the FFP staff. However, based on what we found and

observed during a medication distribution time, we have serious concerns regarding the management of medication at the FFP. This is yet another strong reason for a full time RN to be on duty at a minimum of five days a week if not seven days based on the health care needs of this high risk population.

In review of the medication logbook, we found it disorganized and not up to date. Each inmate and child did have a separate section within the logbook; however, some of the documents were old and should have been removed from the logbook and placed in the inmate's or children's health record. Additionally there did not appear to be consistent documentation of medication delivery as many doses were not documented for medication that was prescribed for two or three times a day.

#### **5. Public Health and Immunization:**

The facility does have an active TB screening and testing program. Attachment # 8 is the documents used to screen and test for TB.

#### **6. Clinic space and equipment:**

The clinic space at the FFP was found to be dirty, disorganized and not equipped to provide even basic medical care. The team found loose filing in a box that was more than three months old. There was not consistent use of logbooks or tracking system to demonstrate that inmates were seen, treated and that appropriate follow up had occurred.

The examination room does have an examination table; however there was no equipment other than a blood pressure cuff and thermometer available for the LVN. Based on the extreme lack of medical equipment, not even basis medical evaluations could be accomplished. Again, we believe this is a result of the current policy and process that all medical complaints result in a trip to the local community provider, which is a waste of resources and has a negative impact on the continuity of care for the inmates and the children.

The team did not find an equipment logbook or a documented system of cleaning the area.

The clinic does not have appropriate or adequate infant/child medical equipment, again based on the fact that all complaints result in a trip to a community provider.

Reference and resource books and training material were outdated and needed to be replaced.

#### **7. Patient Education:**

Based on review of multiple inmate health records they did not reflect an active public health program. The records did not indicate that medical staff has in fact educated inmates about contagious diseases. However, this again is a result of all health care being provided off-site at community based medical clinics, hospitals or ERs.

The facility does have educational material for the inmates regarding sexually transmitted diseases, HIV/AIDS, and child care information.

#### **8. Transfer process:**

Based on discussion with staff, there are minimal transfers out of the FFP to other CDCR institutions. The majority of inmate movement is to parole. The moves to parole appear to be well coordinated for custody purposes but little interaction was demonstrated regarding the inmates medical care needs. The woman as with all parolees must obtain medical services via local recourses once paroled. The medication that is current is provided to the inmate at the time of parole. It is noted that many of the woman in the FFP transition to an aftercare program that continues to provide some support for their medical care needs via community based facilities.

#### **9. Pregnant inmate care:**

The pregnancy care needs are provided via off-site community providers. Based on review of the health records, there was minimal documentation in the records based on the fact that care is provided off-site and that information may not be provided to the FFP after each visit.

The FFP does not have, other than calling 911 (10 minutes away) any ability to handle a precipitous birth. The facility does not have any emergency medical equipment pending the arrival of the ambulance.

Based on the available records the team was not able to determine if adequate and appropriate care is being provided at this time. It is the impression of the team that more attention should be provided to the care being provided by off-site medical providers and that communication needs to be improved.

#### **10. New-born, Infant, and toddler care:**

The care for infants and children is provided via contracts with local providers. The children are enrolled into Medi-Cal or other health insurance coverage prior to arrival at the FFP or shortly after they arrive. However, it may take up to several weeks for coverage to begin based on processing time for such State provided coverage. However, if medical care is needed the child is taken to the local contract provider or ER.

New born children are being enrolled into Medi-Cal or other verified medical insurance as soon as possible. Attachment # 9 is a March 20, 2007 letter to the Chief of W&CSU regarding problems associated with uninsured children at the FFP.

### **IV. CUSTODY OPERATIONS**

The FFP is staffed with only one CDCR employee, a Correctional Counselor III (CC-III). At the time of our visit, the assigned CC-III had been reassigned and an Associate Warden (AW) had been re-directed from CIW to the FFP. The CDCR employee does all of the necessary custody and classification duties, including, intake screening, classification and

facility orientation, personal property inventory and storage, maintaining of the Field File (Central File is sent to the Region), monitoring of the FFPs security measures, approving all off-site movement, etc.

A substantial portion of the CC-IIIs or AWs duties include clerical duties which can and should be handled by support staff. It is recommended that an Office Technician be assigned to the FFP to support the activities of the CC-III or AW, which will free up the CDCR manger to better oversee the day to day operations and work collaboratively with FFP staff.

## **V. RECOMMENDATIONS**

The Inspection team makes the following recommendations.

1. Revise the current method of inmates being approved for placement at the FFP and put into place a healthcare screening including medical, mental health and dental prior to an inmate being placed at the FFP.
2. Immediately hire a full time RN, seven days a week for a minimum of eight hours a day. Establish clinical competency requirements in the areas of adult medicine, pediatrics, and obstetrics. Establish sick call protocols for adult medicine, pediatrics, and obstetrics. Additionally, the RN must have a PCP to confer with when necessary.
3. Establish and purchase the necessary medical equipment for the RN to perform evaluations and provide treatment within their licensure and training. The purchase of equipment needs to include appropriate child/infant medical equipment as well as emergency medical equipment such as AEDs.
4. Establish improved accountability procedures for medication management, especially controlled substances.
5. Conduct an in-depth review of the medical care costs for the FFP.
6. Consider assigning additional CDCR staff to the FFP to assist the one CC-III currently authorized.
7. Based on the findings at the FFP, conduct inspections at the other community based programs to begin to ensure adequate and appropriate health care services are being provided to this segment of the inmate population.